

Call: SMP-COSME-2024-SEE

(Social economy enterprises: capacity building and business opportunities for social circular enterprises)

Topic: SMP-COSME-2024-SEE-01

Type of Action: SMP-PJG

(SMP Project Grants)

Proposal number: 101228490

Proposal acronym: S4S

Type of Model Grant Agreement: SMP Action Grant Budget-Based

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Application forms

Proposal ID **101228490**

Acronym **S4S**

1 - General information

Field(s) marked * are mandatory to fill.

Topic SMP-COSME-2024-SEE-01

Type of Action SMP-PJG

Call SMP-COSME-2024-SEE

Type of Model Grant Agreement SMP-AG

Acronym S4S

Proposal title Systems for Solidarity

Note that for technical reasons, the following characters are not accepted in the Proposal Title and will be removed: < > " &

Duration in months 36

Free keywords SSE, social economy, feminist economics, democratic and regenerative business models, digital commons, open licensing, shared data models, cooperative clouds, platform coops, bottom-up networks

Abstract *

The Social Economy (SE) is central to Europe's vision for a sustainable, inclusive, and resilient future, driving the Green Deal and Social Economy Action Plan. However, SE actors—SMEs, clusters, and business network organisations—face barriers to scaling and innovation, including fragmented infrastructures, insufficient tools and training, and reliance on non-aligned technologies. Systems for Solidarity (S4S) addresses these challenges by equipping SE actors with capacities, infrastructures and networks to thrive in the digital and green transitions, offering scalable solutions rooted in inclusivity, equity and care.

S4S combines local provisioning with trans-European mutualisation of resources through digital commons to enhance SE actors' economic, social, and ecological impact. Regional clusters in Amsterdam, Seville, Berlin, Zagreb and Florence will co-design customised solutions tailored to local needs. These clusters connect via a pan-European network facilitating resource sharing, knowledge exchange, and scaling of successful practices. Outputs, including training modules and governance frameworks, will support replication and inform policy proposals.

Key Activities include mapping SE actors, tools and needs to guide strategies and solutions; co-creating commons-based infrastructures, such as governance frameworks, care-based methodologies, accessible open-source software; implementing pilot programs with workshops, mentoring and community-building events; and developing modular blueprints and patterns for replicability.

S4S strengthens SE actors' organisational excellence, innovation capacity and resilience, enabling economic success while fostering cooperative, value-aligned practices, robust ecosystems and transnational networks. By positioning SE actors as key drivers of Europe's green and digital transitions, S4S demonstrates the Social Economy's ability to deliver equitable, community-centred solutions that are scalable across Europe and beyond.

Remaining characters 5

Has this proposal (or a very similar one) been submitted in the past 2 years in response to a call for proposals under any EU programme, including the current call?

Yes No

Please give the proposal reference or contract number.

Previously submitted proposals should be with either 6 or 9 digits.

Application forms

Proposal ID **101228490**

Acronym **S4S**

Declarations

Field(s) marked * are mandatory to fill.

- 1) We declare to have the explicit consent of all applicants on their participation and on the content of this proposal. *
- 2) We confirm that the information contained in this proposal is correct and complete and that none of the project activities have started before the proposal was submitted (unless explicitly authorised in the call conditions).
- 3) We declare:
- to be fully compliant with the eligibility criteria set out in the call
 - not to be subject to any exclusion grounds under the [EU Financial Regulation 2018/1046](#)
 - to have the financial and operational capacity to carry out the proposed project.
- 4) We acknowledge that all communication will be made through the Funding & Tenders Portal electronic exchange system and that access and use of this system is subject to the [Funding & Tenders Portal Terms and Conditions](#).
- 5) We have read, understood and accepted the [Funding & Tenders Portal Terms & Conditions](#) and [Privacy Statement](#) that set out the conditions of use of the Portal and the scope, purposes, retention periods, etc. for the processing of personal data of all data subjects whose data we communicate for the purpose of the application, evaluation, award and subsequent management of our grant, prizes and contracts (including financial transactions and audits).

The coordinator is only responsible for the information relating to their own organisation. Each applicant remains responsible for the information declared for their organisation. If the proposal is retained for EU funding, they will all be required to sign a declaration of honour.

False statements or incorrect information may lead to administrative sanctions under the EU Financial Regulation.

Application forms

Proposal ID 101228490

Acronym S4S

2 - Participants

List of participating organisations

#	Participating Organisation Legal Name	Country	Role	Action
1	Stichting Commons Network	NL	Coordinator	
2	Platform Cooperatives Germany eG	DE	Partner	
3	ZEMOS98 S COOP AND	ES	Partner	
4	INSTITUT ZA POLITICKU EKOLOGIJU	HR	Partner	
5	DisCO.coop, S. Coop. And.	ES	Partner	
6	RIPESS EUROPE	LU	Partner	
7	STICHTING HOGESCHOOL VAN AMSTERDAM	NL	Associated	
8	Social-Digital Innovation gUG	DE	Associated	
9	GEMEENTE AMSTERDAM	NL	Associated	
10	UNIVERSITEIT VAN AMSTERDAM	NL	Associated	
11	RIES - Rete Italiana per l'Economia Solidale	IT	Associated	
12	ETDT	ES	Associated	
13	GLOBAL ECOVILLAGE NETWORK OF EUROPE EV	DE	Associated	

Application forms

Proposal ID **101228490**

Acronym **S4S**

Short name **Commons Network**

Organisation data

PIC	Legal name
882592622	<i>Stichting Commons Network</i>

Short name: Commons Network

Address

Street Frederik Hendrikstraat 111B

Town Amsterdam

Postcode 1052 HN

Country Netherlands

Webpage commonsnetwork.org

Specific Legal Statuses

Legal person	yes
Public body	no
Non-profit	yes
International organisation	yes
Secondary or Higher education establishment	no
Research organisation	yes

SME Data

Based on the below details from the Participant Registry the organisation is **not an SME (small- and medium-sized enterprise) for the call.**

SME self-declared status.....	16/03/2023 - no
SME self-assessment	unknown
SME validation sme	unknown

Application forms

Proposal ID **101228490**

Acronym **S4S**

Short name **Commons Network**

Departments carrying out the proposed work

No department involved

Department name *Name of the department/institute carrying out the work.*

not applicable

Same as proposing organisation's address

Street *Please enter street name and number.*

Town *Please enter the name of the town.*

Postcode *Area code.*

Country *Please select a country*

Links with other participants

Type of link	Participant

Application forms

Proposal ID **101228490**

Acronym **S4S**

Short name **Commons Network**

Main contact person

The name and e-mail of contact persons are read-only in the administrative form, only additional details can be edited here. To give access rights and basic contact details of contact persons, please go back to step - Manage your related parties of the submission wizard and save the changes.

Title Mrs

Gender Woman Man Non Binary

First name **Sophie**

Last name **BLOEMEN**

E-Mail **sophie@commonsnetwork.eu**

Position in org. Director

Department Stichting Commons Network



Same as organisation name

Same as proposing organisation's address

Street Frederik Hendrikstraat 111B

Town Amsterdam Post code 1052 HN

Country Netherlands

Website https://www.commonsnetwork.org

Phone +31 6 83784207 Phone 2 +xxx xxxxxxxxx

Other contact persons

First Name	Last Name	E-mail	Phone
Wouter	Tebbens	wouter@freeknowledge.eu	+31683697990

Application forms

Proposal ID **101228490**

Acronym **S4S**

Short name **Platform Cooperatives Germany eG**

PIC	Legal name
889821935	Platform Cooperatives Germany eG

Short name: Platform Cooperatives Germany eG

Address

Street Mehringplatz 9
Town Berlin
Postcode 10969
Country Germany
Webpage platformcoop.de

Specific Legal Statuses

Legal person	yes
Public body	no
Non-profit	no
International organisation	no
Secondary or Higher education establishment	no
Research organisation	no

SME Data

Based on the below details from the Participant Registry the organisation is not an SME (small- and medium-sized enterprise) for the call.

SME self-declared status.....	09/08/2021 - no
SME self-assessment	unknown
SME validation sme	unknown

Application forms

Proposal ID **101228490**

Acronym **S4S**

Short name **Platform Cooperatives Germany eG**

Departments carrying out the proposed work

No department involved

Department name *Name of the department/institute carrying out the work.*

not applicable

Same as proposing organisation's address

Street *Please enter street name and number.*

Town *Please enter the name of the town.*

Postcode *Area code.*

Country *Please select a country*

Links with other participants

Type of link	Participant

Application forms

Proposal ID **101228490**

Acronym **S4S**

Short name **Platform Cooperatives Germany eG**

Main contact person

The name and e-mail of contact persons are read-only in the administrative form, only additional details can be edited here. To give access rights and basic contact details of contact persons, please go back to step - Manage your related parties of the submission wizard and save the changes.

Title _____

Gender Woman Man Non Binary

First name **Ela**

Last name **Kagel**

E-Mail **ela@supermarkt-berlin.net**

Position in org. **Founder & Board Member**

Department **Platform Cooperatives Germany eG**



Same as organisation name

Same as proposing organisation's address

Street **Mehringplatz 9**

Town **Berlin**

Post code **10969**

Country **Germany**

Website **https://platformcoop.de/**

Phone **00491715348207**

Phone 2 *+XXX XXXXXXXXXX*

Other contact persons

First Name	Last Name	E-mail	Phone
Andreas	Arnold	andreas.arnold@platformcoops.de	+XXX XXXXXXXXXX

Application forms

Proposal ID **101228490**

Acronym **S4S**

Short name **ZEMOS98**

PIC	Legal name
911935413	ZEMOS98 S COOP AND

Short name: ZEMOS98

Address

Street AVDA GRECO (EL) NUM.5, PLANTA 4, PUERTA IZQ

Town SEVILLA

Postcode 41007

Country Spain

Webpage www.zemos98.org

Specific Legal Statuses

Legal person	yes
Public body	no
Non-profit	yes
International organisation	no
Secondary or Higher education establishment	no
Research organisation	no

SME Data

Based on the below details from the Participant Registry the organisation is unknown (small- and medium-sized enterprise) for the call.

SME self-declared status.....	unknown
SME self-assessment	unknown
SME validation sme	unknown

Application forms

Proposal ID **101228490**

Acronym **S4S**

Short name **ZEMOS98**

Departments carrying out the proposed work

Department 1

Department name Fundraising Dept.

not applicable

Same as proposing organisation's address

Street AVDA GRECO (EL) NUM.5, PLANTA 4, PUERTA

Town SEVILLA

Postcode 41007

Country Spain

Links with other participants

Type of link	Participant

Application forms

Proposal ID **101228490**

Acronym **S4S**

Short name **ZEMOS98**

Main contact person

The name and e-mail of contact persons are read-only in the administrative form, only additional details can be edited here. To give access rights and basic contact details of contact persons, please go back to step - Manage your related parties of the submission wizard and save the changes.

Title Mr

Gender Woman Man Non Binary

First name **Lucas**

Last name **Tello Pérez**

E-Mail **lucas@zemos98.org**

Position in org. Project Management

Department Fundraising

Same as organisation name

Same as proposing organisation's address

Street AVDA GRECO (EL) NUM.5, PLANTA 4, PUERTA IZQ

Town SEVILLA Post code 41007

Country Spain

Website Please enter website

Phone +XXX XXXXXXXXXX Phone 2 +XXX XXXXXXXXXX

Other contact persons

First Name	Last Name	E-mail	Phone
Sofia	Coca	sofia@zemos98.org	+XXX XXXXXXXXXX

Application forms

Proposal ID **101228490**

Acronym **S4S**

Short name **INSTITUTE FOR POLITICAL ECOLOGY**

PIC	Legal name
931401276	INSTITUT ZA POLITICKU EKOLOGIJU

Short name: INSTITUTE FOR POLITICAL ECOLOGY

Address

Street TRG KRALJA TOMISLAVA 19

Town ZAGREB

Postcode 10000

Country Croatia

Webpage www.ipe.hr

Specific Legal Statuses

Legal person	yes
Public body	no
Non-profit	yes
International organisation	no
Secondary or Higher education establishment	no
Research organisation	yes

SME Data

Based on the below details from the Participant Registry the organisation is not an SME (small- and medium-sized enterprise) for the call.

SME self-declared status.....	23/02/2015 - no
SME self-assessment	unknown
SME validation sme	unknown

Application forms

Proposal ID **101228490**

Acronym **S4S**

Short name **INSTITUTE FOR POLITICAL ECOLOGY**

Departments carrying out the proposed work

No department involved

Department name *Name of the department/institute carrying out the work.*

not applicable

Same as proposing organisation's address

Street *Please enter street name and number.*

Town *Please enter the name of the town.*

Postcode *Area code.*

Country *Please select a country*

Links with other participants

Type of link	Participant

Application forms

Proposal ID **101228490**

Acronym **S4S**

Short name **INSTITUTE FOR POLITICAL ECOLOGY**

Main contact person

The name and e-mail of contact persons are read-only in the administrative form, only additional details can be edited here. To give access rights and basic contact details of contact persons, please go back to step - Manage your related parties of the submission wizard and save the changes.

Title Mr

Gender Woman Man Non Binary

First name **Vedran**

Last name **Horvat**

E-Mail **vedran@ipe.hr**

Position in org. Head and Managing Director

Department INSTITUT ZA POLITICKU EKOLOGIJU



Same as organisation name

Same as proposing organisation's address

Street TRG KRALJA TOMISLAVA 19

Town ZAGREB Post code 10000

Country Croatia

Website www.ipe.hr

Phone 0038514812530 Phone 2 +385912098074

Other contact persons

First Name	Last Name	E-mail	Phone
Lana	Pukanic	lana@ipe.hr	+XXX XXXXXXXXX

Application forms

Proposal ID **101228490**

Acronym **S4S**

Short name **DisCO.coop, S. Coop. And.**

PIC	Legal name
875179979	DisCO.coop, S. Coop. And.

Short name: DisCO.coop, S. Coop. And.

Address

Street Calle Mesa Redonda, 67C Villaverde del Rio

Town Sevilla

Postcode 41318

Country Spain

Webpage disco.coop

Specific Legal Statuses

Legal person	yes
Public body	no
Non-profit	yes
International organisation	no
Secondary or Higher education establishment	no
Research organisation	no

SME Data

Based on the below details from the Participant Registry the organisation is not an SME (small- and medium-sized enterprise) for the call.

SME self-declared status.....	26/11/2024 - no
SME self-assessment	unknown
SME validation sme	unknown

Application forms

Proposal ID **101228490**

Acronym **S4S**

Short name **DisCO.coop, S. Coop. And.**

Departments carrying out the proposed work

No department involved

Department name *Name of the department/institute carrying out the work.*

not applicable

Same as proposing organisation's address

Street *Please enter street name and number.*

Town *Please enter the name of the town.*

Postcode *Area code.*

Country *Please select a country*

Links with other participants

Type of link	Participant

Application forms

Proposal ID **101228490**

Acronym **S4S**

Short name **DisCO.coop, S. Coop. And.**

Main contact person

The name and e-mail of contact persons are read-only in the administrative form, only additional details can be edited here. To give access rights and basic contact details of contact persons, please go back to step - Manage your related parties of the submission wizard and save the changes.

Title _____

Gender Woman Man Non Binary

First name **Ann Marie**

Last name **Utratel**

E-Mail **am@disco.coop**

Position in org. Senior strategist

Department DisCO.coop, S. Coop. And.



Same as organisation name

Same as proposing organisation's address

Street Calle Mesa Redonda, 67C Villaverde del Rio

Town Sevilla

Post code 41318

Country Spain

Website *Please enter website*

Phone *+XXX XXXXXXXXXX*

Phone 2 *+XXX XXXXXXXXXX*

Other contact persons

First Name	Last Name	E-mail	Phone
Stacco	Troncoso	stacco@disco.coop	+XXX XXXXXXXXXX
Luis	Porras	luis@disco.coop	+XXX XXXXXXXXXX

Application forms

Proposal ID **101228490**

Acronym **S4S**

Short name **RIPESS EUROPE**

PIC	Legal name
951437402	RIPESS EUROPE

Short name: RIPESS EUROPE

Address

Street rue du Moulin 1

Town Esch sur Alzette

Postcode 4251

Country Luxembourg

Webpage www.ripess.eu

Specific Legal Statuses

Legal person	yes
Public body	no
Non-profit	yes
International organisation	no
Secondary or Higher education establishment	no
Research organisation	no

SME Data

Based on the below details from the Participant Registry the organisation is unknown (small- and medium-sized enterprise) for the call.

SME self-declared status.....	unknown
SME self-assessment	unknown
SME validation sme	unknown

Application forms

Proposal ID **101228490**

Acronym **S4S**

Short name **RIPESSE EUROPE**

Departments carrying out the proposed work

No department involved

Department name *Name of the department/institute carrying out the work.*

not applicable

Same as proposing organisation's address

Street *Please enter street name and number.*

Town *Please enter the name of the town.*

Postcode *Area code.*

Country *Please select a country*

Links with other participants

Type of link	Participant

Application forms

Proposal ID **101228490**

Acronym **S4S**

Short name **RIPESS EUROPE**

Main contact person

The name and e-mail of contact persons are read-only in the administrative form, only additional details can be edited here. To give access rights and basic contact details of contact persons, please go back to step - Manage your related parties of the submission wizard and save the changes.

Title Mr

Gender Woman Man Non Binary

First name **Jason**

Last name **Nardi**

E-Mail **jason.nardi@ripess.eu**

Position in org. Delegate general

Department RIPESS EUROPE



Same as organisation name

Same as proposing organisation's address

Street Via della Buca di Certosa 50

Town Florence Post code 50124

Country Italy

Website Please enter website

Phone +393405254247 Phone 2 +XXX XXXXXXXXXX

Other contact persons

First Name	Last Name	E-mail	Phone
Ruby	Van Der Wekken	rubyvdwekken@gmail.com	+XXX XXXXXXXXXX

Application forms

Proposal ID **101228490**

Acronym **S4S**

Short name **STICHTING HOGESCHOOL VAN AMSTERDAM**

PIC	Legal name
985875991	STICHTING HOGESCHOOL VAN AMSTERDAM

Short name: STICHTING HOGESCHOOL VAN AMSTERDAM

Address

Street WIBAUTSTRAAT 3 B COLLEGE VAN BESTUUR

Town AMSTERDAM

Postcode 1091 GH

Country Netherlands

Webpage www.hva.nl

Specific Legal Statuses

Legal person	yes
Public body	no
Non-profit	yes
International organisation	no
Secondary or Higher education establishment	yes
Research organisation	yes

SME Data

Based on the below details from the Participant Registry the organisation is not an SME (small- and medium-sized enterprise) for the call.

SME self-declared status.....	27/10/2004 - no
SME self-assessment	unknown
SME validation sme	unknown

Application forms

Proposal ID **101228490**

Acronym **S4S**

Short name **STICHTING HOGESCHOOL VAN AMSTERDAM**

Departments carrying out the proposed work

Department 1

Department name Centre of Expertise Creative Innovation

not applicable

Same as proposing organisation's address

Street WIBAUTSTRAAT 3 B COLLEGE VAN BESTUUR

Town AMSTERDAM

Postcode 1091 GH

Country Netherlands

Links with other participants

Type of link	Participant

Application forms

Proposal ID **101228490**

Acronym **S4S**

Short name **Social-Digital Innovation**

PIC	Legal name
875073085	<i>Social-Digital Innovation gUG</i>

Short name: Social-Digital Innovation

Address

Street Knobelsdorffstraße 22
Town Berlin
Postcode 14059
Country Germany
Webpage <https://sdinnovation.org>

Specific Legal Statuses

Legal person	yes
Public body	no
Non-profit	yes
International organisation	no
Secondary or Higher education establishment	no
Research organisation	no

SME Data

Based on the below details from the Participant Registry the organisation is not an SME (small- and medium-sized enterprise) for the call.

SME self-declared status.....	05/12/2024 - no
SME self-assessment	unknown
SME validation sme	unknown

Application forms

Proposal ID **101228490**

Acronym **S4S**

Short name **Social-Digital Innovation**

Departments carrying out the proposed work

No department involved

Department name *Name of the department/institute carrying out the work.*

not applicable

Same as proposing organisation's address

Street *Please enter street name and number.*

Town *Please enter the name of the town.*

Postcode *Area code.*

Country *Please select a country*

Links with other participants

Type of link	Participant

Application forms

Proposal ID **101228490**

Acronym **S4S**

Short name **CITY OF AMSTERDAM**

PIC	Legal name
998617135	GEMEENTE AMSTERDAM

Short name: CITY OF AMSTERDAM

Address

Street AMSTEL 1

Town AMSTERDAM

Postcode 1011 PN

Country Netherlands

Webpage www.amsterdam.nl

Specific Legal Statuses

Legal person	yes
Public body	yes
Non-profit	yes
International organisation	no
Secondary or Higher education establishment	no
Research organisation	no

SME Data

Based on the below details from the Participant Registry the organisation is not an SME (small- and medium-sized enterprise) for the call.

SME self-declared status.....	19/09/2008 - no
SME self-assessment	unknown
SME validation sme	19/09/2008 - no

Application forms

Proposal ID **101228490**

Acronym **S4S**

Short name **CITY OF AMSTERDAM**

Departments carrying out the proposed work

Department 1

Department name **Economic Affairs**

not applicable

Same as proposing organisation's address

Street **AMSTEL 1**

Town **AMSTERDAM**

Postcode **1011 PN**

Country **Netherlands**

Links with other participants

Type of link	Participant

Application forms

Proposal ID **101228490**

Acronym **S4S**

Short name **UvA**

PIC	Legal name
999985708	UNIVERSITEIT VAN AMSTERDAM

Short name: UvA

Address

Street SPUI 21

Town AMSTERDAM

Postcode 1012WX

Country Netherlands

Webpage www.uva.nl

Specific Legal Statuses

Legal person	yes
Public body	yes
Non-profit	yes
International organisation	no
Secondary or Higher education establishment	yes
Research organisation	yes

SME Data

Based on the below details from the Participant Registry the organisation is not an SME (small- and medium-sized enterprise) for the call.

SME self-declared status.....	06/12/2023 - no
SME self-assessment	unknown
SME validation sme	04/07/2008 - no

Application forms

Proposal ID **101228490**

Acronym **S4S**

Short name **UvA**

Departments carrying out the proposed work

Department 1

Department name Amsterdam Centre for Transformative Private Law (ACT)

not applicable

Same as proposing organisation's address

Street Nieuwe Achtergracht 166

Town Amsterdam

Postcode 1018 WV

Country Netherlands

Links with other participants

Type of link	Participant

Application forms

Proposal ID **101228490**

Acronym **S4S**

Short name **RIES**

PIC	Legal name
888905673	<i>RIES - Rete Italiana per l'Economia Solidale</i>

Short name: RIES

Address

Street Via Alberto Nota 6

Town Torino

Postcode 10122

Country Italy

Webpage www.rete-ries.it

Specific Legal Statuses

Legal person	yes
Public body	no
Non-profit	yes
International organisation	no
Secondary or Higher education establishment	no
Research organisation	no

SME Data

Based on the below details from the Participant Registry the organisation is not an SME (small- and medium-sized enterprise) for the call.

SME self-declared status.....	12/10/2021 - no
SME self-assessment	unknown
SME validation sme	unknown

Application forms

Proposal ID **101228490**

Acronym **S4S**

Short name **RIES**

Departments carrying out the proposed work

No department involved

Department name *Name of the department/institute carrying out the work.*

not applicable

Same as proposing organisation's address

Street *Please enter street name and number.*

Town *Please enter the name of the town.*

Postcode *Area code.*

Country *Please select a country*

Links with other participants

Type of link	Participant

Application forms

Proposal ID **101228490**

Acronym **S4S**

Short name **amoved**

PIC	Legal name
874660253	ETDT

Short name: amoved

Address

Street Paseo Alameda de Osuna, 67

Town Madrid

Postcode 28042

Country Spain

Webpage <https://amoved.es>

Specific Legal Statuses

Legal person	yes
Public body	no
Non-profit	yes
International organisation	no
Secondary or Higher education establishment	no
Research organisation	no

SME Data

Based on the below details from the Participant Registry the organisation is not an SME (small- and medium-sized enterprise) for the call.

SME self-declared status.....	09/12/2024 - no
SME self-assessment	unknown
SME validation sme	unknown

Application forms

Proposal ID **101228490**

Acronym **S4S**

Short name **amoved**

Departments carrying out the proposed work

No department involved

Department name *Name of the department/institute carrying out the work.*

not applicable

Same as proposing organisation's address

Street *Please enter street name and number.*

Town *Please enter the name of the town.*

Postcode *Area code.*

Country *Please select a country*

Links with other participants

Type of link	Participant

Application forms

Proposal ID **101228490**

Acronym **S4S**

Short name **GLOBAL ECOVILLAGE NETWORK OF EUROPE E**

PIC	Legal name
952514878	GLOBAL ECOVILLAGE NETWORK OF EUROPE EV

Short name: GLOBAL ECOVILLAGE NETWORK OF EUROPE EV

Address

Street ROSA-LUXEMBURG-STR. 89

Town BAD BELZIG

Postcode 14806

Country Germany

Webpage WWW.GEN-EUROPE.ORG

Specific Legal Statuses

Legal person	yes
Public body	no
Non-profit	yes
International organisation	no
Secondary or Higher education establishment	no
Research organisation	no

SME Data

Based on the below details from the Participant Registry the organisation is unknown (small- and medium-sized enterprise) for the call.

SME self-declared status.....	unknown
SME self-assessment	unknown
SME validation sme	unknown

Application forms

Proposal ID **101228490**

Acronym **S4S**

Short name **GLOBAL ECOVILLAGE NETWORK OF EUROPE E**

Departments carrying out the proposed work

No department involved

Department name *Name of the department/institute carrying out the work.*

not applicable

Same as proposing organisation's address

Street *Please enter street name and number.*

Town *Please enter the name of the town.*

Postcode *Area code.*

Country *Please select a country*

Links with other participants

Type of link	Participant

Application forms

Proposal ID 101228490

Acronym S4S

3 - Budget



No.	Name of beneficiary	Country	Role	Personnel costs - without volunteers/ EUR	Subcontracting costs/ EUR	Purchase costs - Travel and subsistence/ EUR	Purchase costs - Equipment/ EUR	Purchase costs - Other goods, works and services/ EUR	Financial support to third parties/ EUR	Indirect costs/ EUR	Total eligible costs/ EUR	Ineligible costs/ EUR	Total estimated project costs and contributions/ EUR	Funding rate	Maximum EU contribution to eligible costs/ EUR	Requested EU contribution to eligible costs/ EUR	Max grant amount/ EUR	Income generated by the project/ EUR	In kind contributions/ EUR	Financial contributions/ EUR	Own resources/ EUR	Total estimated project income/ EUR
1	Stichting Commons Network	NL	Coordinator	484 718	0	38 141	1 485	16 360	0	37 849.28	578 553.28	0	578 553.28	90	520 697.95	520 697.00	520 697.00	24 000.00	20 000.00	12 500.00	156.28	577 353.28
2	Platform Cooperatives Germany Eg	DE	Partner	318 750	0	34 599	1 485	11 000	0	25 608.38	391 442.38	0	391 442.38	90	352 298.14	352 298.00	352 298.00	16 500.00	10 000.00	12 000.00	644.38	391 442.38
3	Zemos98 S Coop And	ES	Partner	212 280	0	33 551	1 485	18 000	0	18 572.12	283 888.12	0	283 888.12	90	255 499.31	255 499.00	255 499.00	10 000.00	9 000.00	9 000.00	389.12	283 888.12
4	Institut Za Politicku Ekologiju	HR	Partner	174 268	0	28 892	1 485	7 000	0	14 815.15	226 460.15	0	226 460.15	90	203 814.14	203 814.00	203 814.00	9 000.00	6 000.00	7 000.00	646.15	226 460.15
5	Disco.coop. S. Coop. And.	ES	Partner	378 904	0	13 605	6 450	6 000	0	28 347.13	433 306.13	0	433 306.13	90	389 975.52	389 975.00	389 975.00	15 000.00	20 000.00	6 000.00	2 331.33	433 306.33
6	Ripess Europe	LU	Partner	219 000	0	34 546	1 485	26 000	0	19 672.17	300 703.17	0	300 703.17	90	270 632.85	270 632.00	270 632.00	10 000.00	15 000.00	5 000.00	71.17	300 703.17
7	Stichting Hogeschool Van Amsterdam	NL	Associated	0	0	0	0	0	0	0.00	0.00	0	0.00	90	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
8	Social-digital Innovation Gug	DE	Associated	0	0	0	0	0	0	0.00	0.00	0	0.00	90	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
9	Gemeente Amsterdam	NL	Associated	0	0	0	0	0	0	0.00	0.00	0	0.00	90	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
10	Universiteit Van Amsterdam	NL	Associated	0	0	0	0	0	0	0.00	0.00	0	0.00	90	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
11	Ries - Rete Italiana Per L'economia Solidale	IT	Associated	0	0	0	0	0	0	0.00	0.00	0	0.00	90	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
12	Etdt	ES	Associated	0	0	0	0	0	0	0.00	0.00	0	0.00	90	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
13	Global Ecovillage Network Of Europe Ev	DE	Associated		0	0	0	0	0			0	0.00		0.00	0.00						0.00
Total				1 787 920	0	183 334	13 875	84 360	0	144 864.23	2 214 353.23	0	2 214 353.23		1 992 917.91	1 992 915.00	1 992 915.00	84 500.00	80 000.00	51 500.00	4 238.43	2 213 153.43

TECHNICAL DESCRIPTION (PART B)

COVER PAGE

PROJECT	
Project name:	Systems for Solidarity
Project acronym:	S4S
Coordinator contact:	Wouter Tebbens, Commons Network

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#@PRJ-SUM-PS@#

PROJECT SUMMARY

SYSTEMS FOR SOLIDARITY (S4S): EMPOWERING THE EUROPEAN SOCIAL ECONOMY FOR A FAIR DIGITAL AND GREEN TRANSITION

The Social Economy (SE) is at the heart of Europe's vision for a sustainable, inclusive, and resilient future driving the transitions outlined in the Green Deal and Social Economy Action Plan. However, SE actors - SMEs, clusters and business network organisations, and business support organisations - face critical challenges that limit their potential to scale and innovate, including fragmented infrastructures, insufficient access to tailored tools and training, and reliance on non-aligned technologies. Systems for Solidarity (S4S) addresses these challenges by equipping SE actors with the capacities, infrastructures, and networks to thrive in the digital and green transitions, creating scalable and sustainable solutions rooted in shared values of inclusivity, equity, and care.

S4S combines local provisioning with trans-European mutualisation of resources through commons-based infrastructures to bolster the economic, social, and ecological impact of SE actors across Europe. The project establishes regional clusters in Amsterdam, Seville, Berlin, Zagreb, and Florence, co-designing customised solutions tailored to local needs and capacities. These clusters are connected through a pan-European network that enables resource mutualisation, knowledge exchange, and scaling of successful practices. Its open-source outputs, including training modules and governance frameworks, will drive replication and inform policy proposals.

Key activities include the comprehensive mapping of SE actors, tools and needs, to guide strategy and solutions; support in deployment of commons-based infrastructures, such as governance frameworks, care-based methodologies, accessible open-source software suites and federated services; implementation of pilot programs featuring workshops, mentoring, and community-building events; and development of modular blueprints and patterns to ensure replicability and broader adoption.

S4S enhances the organizational excellence, innovation capacity, branding and resilience of SE actors, enabling them to achieve greater economic success and ecological relevance. It promotes sustainable, cooperative, value-aligned practices and technologies while fostering robust local ecosystems and transnational networks. The project will improve the SE's ability to create innovative business models, manage resources, and attract new talent to position itself as key drivers of Europe's green and digital transitions. S4S fosters systemic change, promoting the Social Economy as a desirable and sustainable sector for future generations.

By addressing systemic challenges with practical, replicable solutions, S4S supports long-term capacity building, fosters systemic change, empowers the Social Economy to become a global leader in sustainable development, and promotes it as a desirable and sustainable sector for future generation This work contributes directly to EU priorities for social equity, ecological responsibility, and digital sovereignty by demonstrating how the Social Economy can deliver equitable, community-centred solutions that are scalable across Europe and beyond.

#\$PRJ-SUM-PS\$# #@REL-EVA-RE@# #@PRJ-OBJ-PO@#

1. RELEVANCE

1.1 BACKGROUND AND GENERAL OBJECTIVES

The Social Economy (SE) is central to achieving the EU's vision for a sustainable, inclusive, and resilient future. SE actors are key drivers of the green and digital transitions outlined in the European Green Deal, the Social Economy Action Plan (SEAP), and the Circular Economy Action Plan (CEAP). Despite their significant potential, SE actors - SMEs, clusters and business network organisations, and business support organisations - face critical challenges hindering their scalability, impact and competitiveness in the current economy. These include fragmented infrastructures, insufficient access to tailored training and tools, limited visibility, incoherent branding, and the lack of awareness and adoption of technologies aligned with SE values of inclusivity, equity, and community benefit.

The **Systems for Solidarity (S4S)** project responds to these challenges by advancing modular, scalable, and replicable solutions that strengthen SE actors' ecological, economic, and digital competitiveness. By emphasising community governance, shared resources, and value-aligned technologies, S4S addresses immediate operational hurdles but also lays the groundwork for long-term structural change. S4S adopts a dual-level approach to foster systemic change that is rooted in the principles of solidarity, care, and sustainability. S4S integrates the concept of bioregions into its framework, recognising that addressing environmental, social, and economic challenges requires place-based approaches that respect and leverage the unique characteristics of specific geographical and ecological regions. By situating SE activities within bioregions, S4S ensures that solutions are rooted in local ecological, cultural, and economic realities while fostering resilience through broader transnational collaboration. S4S adopts a dual-level approach to foster systemic change that is rooted in the principles of solidarity, care, sustainability, and ecological alignment:

1. **Locally:** S4S will establish regional clusters of SE actors within defined bioregions. These clusters will collaboratively develop and deploy innovative strategies for economic solidarity, incorporating best practices and open-source, commons-based digital platforms. By tailoring solutions to the needs and capacities of specific bioregions, these clusters will empower SMEs in the SE to enhance their resilience and increase their social and economic impact

through low-cost, value-aligned technologies, while fostering collaboration, cooperative governance, and community well-being.

2. **Transnationally:** S4s will build a pan-European support network to mutualise resources, expertise, and best practices across regions. This network will co-create and co-develop innovative and socially relevant branding, mutualised economic, intellectual and material resources, including digital commons tooling, such as federated cloud providers, social economy-specific IP protections, and cooperative data governance models. The transnational collaboration amplifies the local impact and ensures the scalability and replication of innovative solutions.

The S4S methodology combines Participatory Action Research (PAR), localised capacity building, and co-designed training programmes with a focus on value-aligned growth in the Social Economy sector.

In line with EU priorities, S4S promotes a fair digital green transition, empowering SE actors to offer sustainable, inclusive alternatives to monopolistic digital infrastructures. By leveraging feminist economic frameworks and emphasising care, contribution, and community governance, S4S addresses immediate challenges and positions the SE as a competitive, desirable, and future-oriented sector for the next generation.

The following table outlines the relevance of the S4S project to the scope, objectives and priorities of this call:

	Call	Project
1	Improve quality of management and organisational excellence of SMEs in the social economy	Deliver tailored capacity-building programs that strengthen SMEs’ governance, operational strategies, and decision-making capacities. Collaboratively design new and further develop existing tools for value-driven organisational management, integrating principles of care and inclusivity. Establish benchmarking systems that allow SMEs to evaluate and enhance their management practices. Develop coaching frameworks focused on fostering cooperative leadership and collaborative governance within clusters. Increase socio-ecological awareness, impact, and economic success of SE actors through adaptation of successful large-scale commons-based models (CSAs, Open Source). Facilitate peer-learning opportunities through a transnational network to share best practices across regions.
2	Design and pilot capacity building, training, coaching and advisory services	Develop and pilot modular training programs in five bioregions combining in-person workshops, online mentoring, and hands-on co-creation sessions. Tailor content to the specific needs of SMEs in the SE, addressing topics such as digital resilience, green transitions, cooperative governance, and feminist economics. Engage a geographically diverse team of trainers, mentors, and experts to ensure inclusivity and broad knowledge transfer. Integrate innovative teaching methodologies to ensure relevance and adaptability. Co-create advisory services that embed long-term care and support for SMEs in the SE beyond the project’s timeline.
3	Ensure replicability by capturing the designed services in modular blueprints	Distil and document best practices, patterns, and blueprints into modular open-source formats for widespread accessibility. Include comprehensive multimedia toolkits, policy recommendations, and user guides tailored to the needs of SMEs in the SE. Ensure that the patterns are adaptable across diverse socio-economic and geographic contexts by incorporating bioregional case studies and feedback. Validate replicability through iterative testing with pilot clusters and external stakeholders. Establish a living database of replicable resources that evolves beyond the project’s duration, allowing for continuous improvement and scalability.
4	Increase resilience of SMEs in the social economy in terms of: economic, social or environmental impact and performance; innovation capacity; research and development strategies; product and service development as well as new business models; strategies to strengthening skills, focusing on several profiles in the organisation	Equip SMEs with tailored training and co-creation programs to enhance their operational capacities, innovation potential, and ability to adopt sustainable practices. Provide commons-based social, economic and digital tools that lower costs, improve resource efficiency, and foster community governance. Develop replicable frameworks for cooperative business models and value-driven branding to attract talent, and strengthen their competitive edge and long-term resilience. Foster bioregional approaches that embed SMEs

		in local ecosystems, leveraging regional strengths while ensuring adaptability to diverse contexts. Introduce collaborative assessment and benchmarking tools to measure progress in economic, social, and environmental dimensions. Support SMEs in adopting modular, scalable technologies and circular economy principles to enhance sustainability. Facilitate cross-sector collaboration through a transnational network, enabling SMEs to access shared resources, best practices, and innovation partnerships. Enable SMEs to integrate feminist economic principles, emphasizing equity, care, and inclusive decision-making, thereby addressing structural inequalities within the social economy.
5	Allow scaling up of the programmes developed	Design modular programs that are scalable by default, with clear documentation and training for implementing them in new contexts. Create transnational and cross-sectoral partnerships that facilitate the expansion of programs into additional bioregions and sectors. Incorporate evaluation mechanisms to assess scalability and adapt programs based on feedback from diverse regions and stakeholders. Leverage open-source and commons-based tools to reduce barriers to adoption and enable customization for local needs. Disseminate project outcomes through targeted campaigns, policy advocacy, and stakeholder engagement to encourage widespread replication and scaling. Include pathways for long-term sustainability, such as governance frameworks for scaling and partnerships with public, private, and SE stakeholders.

1.2 NEEDS ANALYSIS AND SPECIFIC OBJECTIVES

The Social Economy (SE) is at the heart of Europe’s transition to a sustainable, inclusive, and resilient future. Social Economy SMEs, clusters and business network organisations, and business support organisations play a pivotal role in driving the green and digital transitions, but they face significant barriers that limit their ability to scape impact and fully leverage their potential.

In most regions social economy actors have generally not been recognised as important economic actors and key players in the transition to a sustainable future, and therefore lack sufficient institutional support. As their business models fall outside the mainstream high profit motivated model, the overall financial and institutional ecosystems for the social economy are underdeveloped. This results in a significant set back for social economy actors as these do not enjoy the support and possibilities other economic actors do in business support. Also, social economy actors have not taken enough advantage of the opportunities offered by the digital transition.

Barriers reflect deep structural and systemic challenges, including:

- Fragmented networks and infrastructures that impede collaboration and mutual support among SE actors.
- Insufficient access to tailored tools and training, which limits the capacity of SE entities to address their unique operational needs and align with their values of inclusivity, equity, and sustainability.
- Lack of visibility and coherent branding, limiting public awareness and weakening the SE sector’s ability to attract talent, funding, and partnerships.
- Underutilisation of technological economic approaches and infrastructures aligned with SE values, i.e. inclusivity, equity, and community benefit, and which emphasise care, equity, and sustainability. SMEs in the SE depend on centralised, monopolistic infrastructures, often at odds with their mission-driven goals.

These challenges have imposed a significant gap between potential and performance in addressing systemic social, economic, and ecological issues.

The aim of the S4S project is to equip the Social Economy with the capacities, infrastructures, and tools needed to thrive in Europe’s green and digital transitions. S4S combines localised capacity-building with transnational resource-sharing, fostering a resilient, inclusive Social Economy that addresses ecological, social, and economic challenges.

To achieve this, S4S pursues the following general objectives (O) and specific objectives (SO):

Objective	Description
O1	Build alliances among SE actors to strengthen collaboration

SO1.1	Identify and map SE stakeholders, their needs, and capacities across Europe.
SO1.2	Establish and operationalise four regional clusters to foster local collaboration.
SO1.3	Create a transnational network to mutualise resources, share best practices, and scale solutions.
O2	Co-create commons-based infrastructures tailored to SE needs
SO2.1	Identify and assess existing decentralised tools and methodologies for SMEs, clusters and business network organisations, and business support organisations in the SE.
SO2.2	Deploy community platforms for local clusters, designed to facilitate collaboration and resource-sharing.
SO2.3	Establish transnational infrastructures to support training, governance, capacity-building and replicability.
O3	Strengthen capacities and skills of SE actors to improve quality of management and organisational excellence
SO3.1	Pilot innovative capacity-building programmes, combining local training, online mentoring, and co-creation sessions.
SO3.2	Distil and document replicable patterns, blueprints, and roadmaps to guide future SE initiatives.
SO3.3	Extend the pattern database to ensure replicability within and beyond the network.
O4	Promote awareness and advocacy for a values-driven SE
SO4.1	Raise awareness about processes, tools and technologies aligned with SE values of inclusivity, equity, and sustainability.
SO4.2	Disseminate project results through campaigns, branding initiatives, and advocacy at local and EU levels.
SO4.3	Raise awareness for an ecological digital transition in line with SE values

Each objective is accompanied by measurable indicators to ensure progress and impact:

Objective	Indicator	Baseline value	Target value	Unit of Measurement
O1: Build alliances among SE actors to strengthen collaboration	Number of stakeholders mapped	70	300	Mapped stakeholders
	Number of needs and capacities mapped	70	1,000	Mapped needs and capacities
	Number of local clusters that are operational	4	5	Local clusters
	Number of stakeholders involved in local clusters	70	200	Stakeholders involved in local clusters
	Transnational network established	0	1	Network
	Number of stakeholders involved in the transnational network	70	200	Stakeholders involved in transnational network
O2: Co-create commons-based infrastructures tailored to SE needs	Number of community platforms operational in local clusters	4	5	Community platforms
	Number of tools for communities deployed	5	50	Community tools deployed
	Transnational infrastructure established	1	1	Transnational infrastructure
	Number of tools for the transnational infrastructure deployed	2	10	Community tools deployed
	Number of designs, patterns, blueprints and roadmaps for replication distilled	10	100	Designs, patterns, blueprints, roadmaps
	Number of patterns, case studies, blue prints and roadmaps documented	50	500	# of patterns for replication registered in the platform
O3: Strengthen capacities and skills of SE actors to improve quality of management and	Number of SE actors trained	70	200	Participants, aggregated (1) by target groups and (2) by SMEs, clusters and business network

organisational excellence				organisations, and business support organisations
	At least 600 hours per pilot in training, coaching & advisory	3000	4000	Total number of hours of capacity building, training, coaching and advisory services per SE actor
	Average hours of capacity building per SE actor	15	70	Hours per SE actor
	Number of trainers, coaches, mentors, and experts engaged	25	40+	Trainers, coaches, mentors and experts
	Geographic diversity of workshop participants and trainers / coaches / mentors / experts	n/a	Max. 40%	Participating SE actors as well as trainers / coaches / mentors / experts from each participating country
5		10+	Countries of origin of SE actors	
O4: Promote awareness and advocacy for a values-driven SE SO4.2 SO4.3	Online engagement	1000	10,000	Social media impressions # of social media impressions in decentralised, value-aligned networks
	In-person engagement	5	10	Dissemination events in local clusters
		50	300	Participants in local events
		0	1	Final transnational dissemination event
		50	150	Participants in event
	Number of policy handbooks and recommendations	0	3	Policy handbooks for local contexts
	Number of publications in open-access journals	0	4	Publications
	Number of conference presentations	5	20	Conference presentations

#@COM-PLE-CP@#

1.3 COMPLEMENTARITY WITH OTHER ACTIONS AND INNOVATION — EUROPEAN ADDED VALUE

The Systems for Solidarity (S4S) project builds on a rich history of European initiatives in the social and green economies and socially oriented, open source tech. It leverages lessons learned from these projects while introducing innovative methods and tools to address persistent gaps and emerging challenges. By distilling best practices, creating replicable patterns, and designing commons-based infrastructures, S4S ensures its approach is grounded in prior successes and extends their impact through novel frameworks and methodologies. The following table highlights related projects funded by the EC, emphasizing how S4S adds value and complements existing efforts.

Project	Description	Added value and complementarity
Code of Conduct Data Sharing¹	Case studies of Codes of Conduct of projects and platforms based on shared data in the SE among member states. Co-produced by CN; funded by EC Social Economy programme.	S4S uses the case studies as inspiration and to include in its pattern database.
Community Wellbeing in	Exploration of community wellbeing in and with the City of Amsterdam by Commons Network,	S4S documents these studies and roadmaps as strategy inputs for other cities.

¹ <https://www.commonsnetwork.org/project/code-of-conduct-for-the-social-economy>

Amsterdam ²	delivering roadmaps how to get there.	
Social Balance by XES (Catalan SE network) ³	Self assessment methodology and web service that allows SE actors to assess their current balance in the social and knowledge economy, gender balance, ecology etc. This is a reusable platform.	S4S distils replicability patterns, designs an assessment methodology for stakeholders to assess their current status and (inhouse) capacity methodology for stakeholders to kickoff a second tool to mutualise by the existing networks.
Powerwash by PublicSpaces ⁴	Self assessment methodology that allows organisations to assess their use of digital communication tools vs public values.	S4S designs an assessment methodology for stakeholders to assess their current status and (inhouse) capacity in the digital transition.
Platform Labour in Urban Spaces (PLUS) ⁵	This H2020 project examined platform cooperatives as alternatives to corporate-owned digital labor platforms in European cities. It analysed how cooperative models could improve working conditions and rights for gig workers while still leveraging digital technologies	S4S applies insights from PLUS to design commons-based frameworks for local economic mobility and sustainable labor platforms within SE clusters.
Collaborative Economy Research Project (COLECO) ⁶	COLECO studied various forms of collaborative economy initiatives, including platform cooperatives. It highlighted how these models can create more equitable digital marketplaces and empower workers and users	S4S builds on COLECO's findings to design equitable economic strategies and mutualised resource-sharing systems for SMEs, clusters and business network organisations, and business support organisations.
DLT4EU ⁷	An EU-funded accelerator program that curated a sustainable ecosystem of Distributed Ledger Technology (DLT) applications for public and social good across the EU. It connected innovators with real-world challenges in sectors like the circular economy and digital citizenship to create market-ready social ventures.	S4S leverages DLT4EU's insights into decentralised technologies to develop transparent, secure, and participatory digital infrastructures for social economy actors, enhancing trust and collaboration within bioregional clusters.
Platform Cooperativism in Europe ⁸	This Erasmus+ project aimed to develop educational resources and training materials on platform cooperativism for social economy organisations. It sought to build capacity for creating cooperative digital platforms	S4S designs organisational and legal frameworks in order to support digital commons orgs in pre-seed and founding stages.
CoopCycle ⁹	The CoopCycle federation received funding from the European Social Fund (ESF) to develop its open-source software and cooperative network for bicycle delivery services. This demonstrated how platform cooperatives can provide alternatives to corporate delivery apps	S4S draws learnings from the cooperative franchise model that Coop Cycle provides. CoopCycle might also work as a blueprint for other decentralised, transnational tech cooperatives.
Cosmolocalism ¹⁰	EU Horizon 2020 research and experimentation project exploring "design global, manufacture local" production models to support sustainability and resilience.	S4S incorporates cosmo-local principles into its training and toolkits, emphasising local manufacturing within bioregional contexts.
MERGE ¹¹	Horizon Europe funded Coordination and Support Action (CSA) project focused on making citizen-led energy transitions more accessible and scalable, bridging local actions and policy	S4S applies MERGE's participatory approaches to co-design energy and resource-sharing strategies tailored for SE actors within bioregions.

² <https://www.commonsnetwork.org/project/project-over-cwb-2>

³ <https://xes.cat/es/comisiones/balance-social/>

⁴ <https://english.publicspaces.net/project/the-publicspaces-digital-powerwash/>

⁵ <https://cordis.europa.eu/project/id/822638>

⁶ <https://colecoproject.wordpress.com/author/colecoproject/>

⁷ <https://www.dlt4.eu>

⁸ https://pure.eur.nl/ws/portalfiles/portal/137209235/Unlocking_the_Power_of_Digital_Commons.pdf

⁹ <https://coopcycle.org/>

¹⁰ <https://www.cosmolocalism.eu>

¹¹ <https://mergeproject.eu/>

	frameworks.	
UrbEx4Youth¹²	UrbEX was an Erasmus+ 2-year project engaging young people in urban exploration and co-creation to address social and ecological challenges in urban spaces.	S4S adapts UrbEx’s methods to include youth-focused activities in its bioregional clusters, ensuring intergenerational participation.
CreaTures¹³	An EU Horizon 2020 research project investigating the potential of creative practices in art, design, and related cultural fields to support positive eco-social change.	S4S leverages the CreaTures Framework and its curated resources to integrate creative methodologies into its capacity-building programs, fostering innovative approaches to sustainability within the social economy.
Commonspoly¹⁴, Commonspoly: Future Energies¹⁵, Itinerants: A Game for Urban Exploration¹⁶	A suite of cooperative games and participatory tools, including <i>Commonspoly</i> , <i>Future Energies</i> , and <i>Itinerants</i> , exploring themes of resource management, energy democracy, and urban ecological engagement.	S4S integrates these tools into its local cluster-building activities and workshops, using gamification to teach cooperative governance, energy resilience, and urban ecological strategies.
Communecter, Cocity, Co- observatory, OCECO (co- governance)	COmmunecter.org is an open-source geo-social network. It offers a territorial approach and provides all local players (citizens, associations, companies, local authorities) with a participatory toolbox, such as CoCity and OCECO on shared governance.	S4S may use the tools into its local cluster-building activities and workshops, connecting with the existing users and with a bioregional approach that can be enhanced by the relationship-mapping and observatory tools of Communecter. They contribute as Associate Partner.

The S4S project introduces several **innovative elements**:

- Commons-Based Technological Frameworks: Unlike traditional models, S4S emphasises values-aligned digitalisation and technology use through community-supported and open-source tools, ensuring sustainability and scalability not reliant on extractivist platform models. The project will promote the reuse of existing hardware and infrastructure to maximise manufacturing efficiency and minimise waste.
- Dual-Level Approach: Combining local bioregional clusters and a transnational support network ensures both contextual relevance and broader scalability.
- Replicable Design Patterns: S4S creates design patterns for adaptation across different regions and sectors, fostering systemic change in the SE by documenting and standardising the processes and tools developed during the project.
- Cross-Border Knowledge Sharing: The project facilitates peer learning and collaboration among SMEs, clusters and business network organisations, and business support organisations across the EU, promoting trust and long-term cooperation between countries. Its modular, open-source nature allows for worldwide adaptation and development.

S4S complements **activities by other organisations**, including:

- EU Networks and Platforms: S4S aligns with the activities of the Enterprise Europe Network, European Circular Economy Stakeholder Platform, and other EU-funded initiatives, ensuring synergy rather than duplication.
- Local and National Initiatives: S4S clusters will engage with local SE actors and policymakers, bridging gaps between grassroots initiatives and EU-level strategies.
- Policy Advocacy: By involving policymakers and disseminating best practices, S4S ensures that its outputs contribute to the EU’s broader policy goals for the social economy and green/digital transitions.

EUROPEAN ADDED VALUE

The S4S project is inherently transnational in scope, involving partners and beneficiaries from a diverse set of countries. Cross-border cooperation is strengthened by facilitating the mutualisation of resources and expertise among SE actors in at least 5 EU Member States; addressing shared challenges, such as digital divide, innovation, environmental stewardship, with solutions that can be adapted and scaled across the EU; and promoting trust and collaboration between countries with varying levels of digital awareness, fostering cohesion and knowledge exchange.

¹² <https://www.urbex4youth.org/>

¹³ <https://creatures-eu.org/>

¹⁴ https://zemos98.org/en/portfolio_page/commonspoly/

¹⁵ https://zemos98.org/en/portfolio_page/commonspoly-future-energies/

¹⁶ https://zemos98.org/en/portfolio_page/itinerants-un-juego-de-exploracion-urbana/

The project's direct beneficiaries include:

- SE actors in participating countries, such as The Netherlands, Germany, Italy, Croatia and Spain.
- SE actors in other countries mobilised by the networks of project partners RIPESS, DisCO.coop, the Global Ecovillage Network (AP) among others.

Indirect beneficiaries include SE actors, policymakers, and community stakeholders across the EU, who will gain access to the project's patterns, methodologies, and best practices.

Activities will take place in:

- Local clusters: Beginning with five bioregions across different EU Member States, each tailored to the specific needs of SE actors in those areas. ADD Associate Partners locations for possible extension.
- Transnational support network: Activities such as workshops, peer-learning sessions, and network-building events will be held across participating countries. Suitable software solutions for EU-wide value solidarity, coordination, B2B infrastructures and more will be prototyped and implemented among the pilots and documented to encourage replicability beyond the initial project scope.

By leveraging localised expertise, transnational cooperation, and alignment with EU-level policy initiatives, S4S empowers the European Social Economy to become a global leader in sustainable development. Its open-source nature alongside transnational workshops and community campaigns ensure that the tools, practices, and methodologies developed are relevant and scalable in Europe, and can also inspire regions worldwide to adapt these solutions to their own contexts.

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2. QUALITY

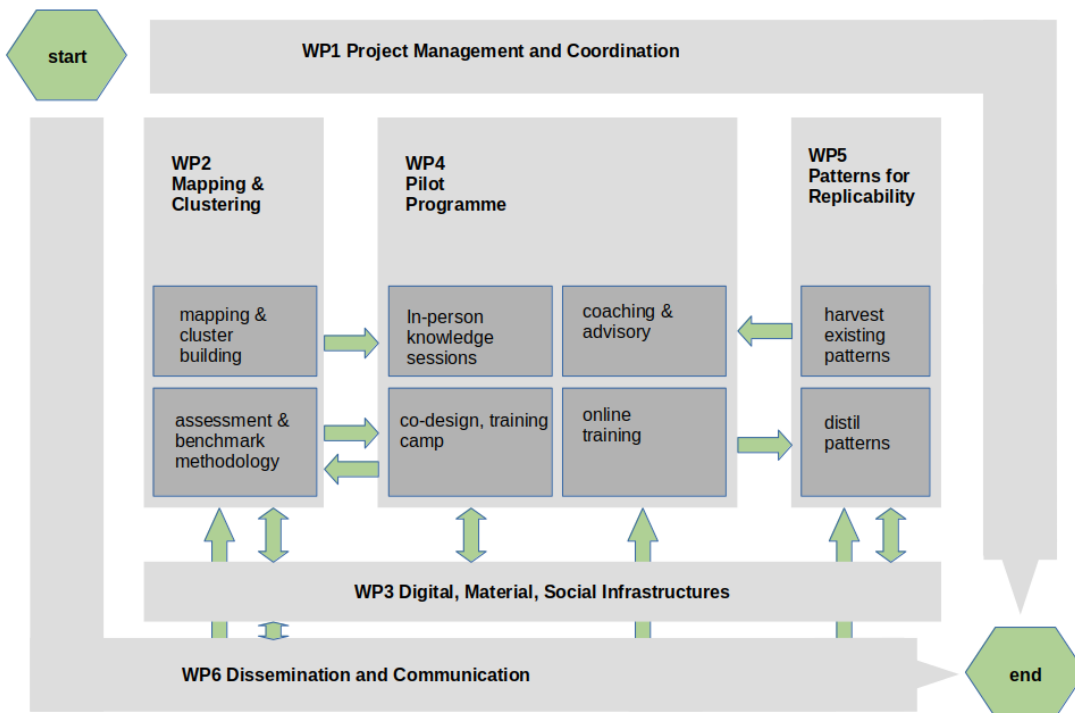
2.1 CONCEPT AND METHODOLOGY

Concept and methodology

Outline the approach and methodology behind the project. Explain why they are the most suitable for achieving the project's objectives.

S4S's methodology combines Participatory Action Research (PAR) and mapping with localised hands-on workshops to create socially-focused tech, potent branding, and accessible documentation for the European Social Economy. S4S will augment local capacities in a peer learning, co-creation process with local clusters to design specific coaching and training around their needs, and provide advisory service as required. Each local cluster will go through five phases: 1) conduct a needs and capacities mapping of local stakeholders, to assess existing best practices and tech solutions and to benchmark their progress. We will define a cooperative cluster agreement to regulate the participation and economic engagement of participating actors; 2) prepare a training programme to expand on selected solutions tailored to local needs; 3) realise a programme of agile workshops, training, change management and community building, and a rollout of the developed solutions; 4) provide long term care and further development by the local and transnational network, and social economy branding; and 5) define patterns, designs and transition roadmaps for adaptation, replication and extension of the network in Europe.

The project is organised into six interconnected Work Packages (WPs) aligned with the project's objectives.



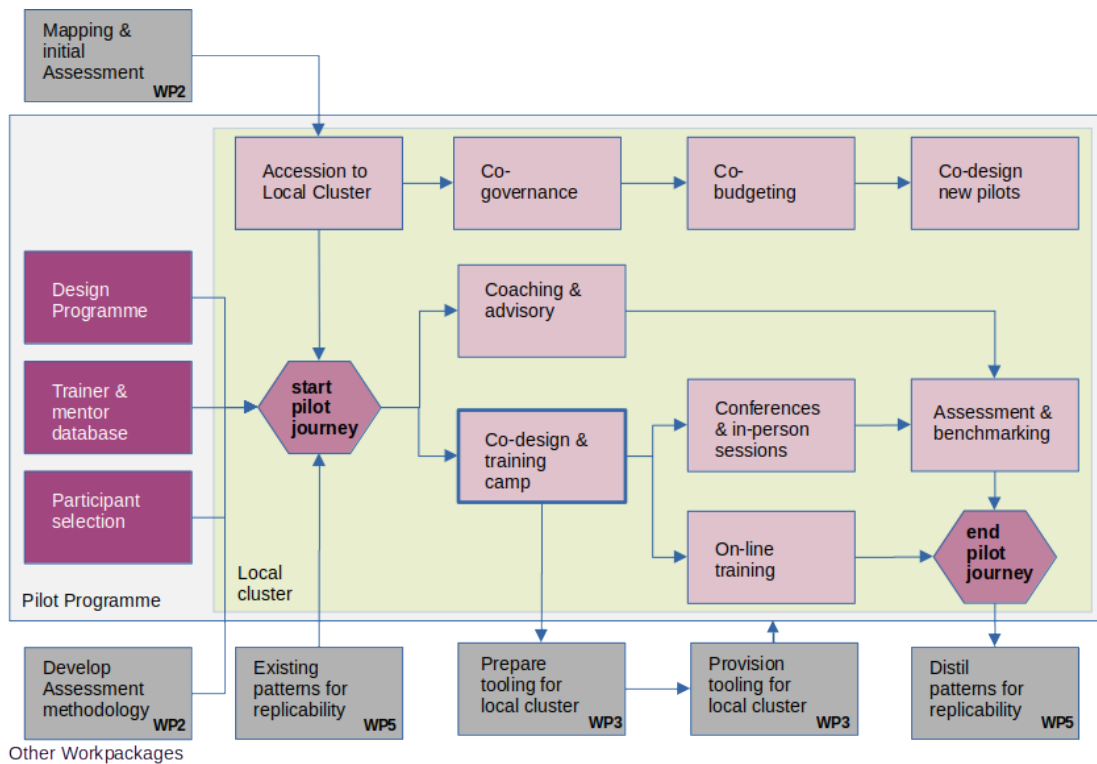
WP1 (Management and Coordination) ensures efficient project execution by overseeing administrative, financial, and collaborative efforts, while maintaining compliance with EU requirements and fostering inclusivity, care, and ethical governance.

WP2 (Mapping and Clustering) focuses on mapping SE stakeholders, their needs, and capacities. It establishes local clusters and a transnational network to lay the groundwork for collaboration, innovation, and mutual support. **WP3** (Social, Digital and Material Infrastructures) provides value-aligned, sustainable, and scalable tools for SE actors, enabling local clusters and the transnational network to adopt social, digital, and material infrastructures tailored to their needs. **WP4** (Pilot Programme) tests innovative approaches to SE challenges through co-creation, training camps, and mentoring. It builds capacities and fosters collaboration within bioregional clusters, offering tailored, actionable solutions.

The Pilot programmes (WP4) are the core of the project. The pilot programs focus on professionalisation and organisational capacity of SMEs in the social economy as well as social economy ‘enabling organisations’ across several areas: Organisational and management capacity, (place-based) innovation capacity, sectoral research and development of market knowledge, creation or strengthening (local) value chains, product and service development, assessment of social economy business model potential in (local) markets, start-up and incubation for social entrepreneurs, strengthening skills (e.g. management, employees, volunteers, target groups), as well as networking and linking to mainstream sector organisations. The pilots are designed with the following key aspects, as seen in the illustration below :

- Organisations can join a local cluster after signing the Community Solidarity Agreement, defining their commitment, participation, contributions and governance rights;
- Organisations and their staffs can then participate in the pilot programme, according to a transparent selection procedure;

A two-day/three-night camp will take place, hosted in an ecovillage. The programme will balance community network shaping with addressing the needs of individual orgs. Facilitation will carefully blend group bonding, co-learning and co-designing activities. Between 15-20 international participants and 20-30 national participants will attend each camp.



WP5 (Patterns for Replicability) distils insights from pilots into scalable patterns, roadmaps, and methodologies to ensure long-term impact and replication of successful practices across diverse contexts and regions. **WP6** (Dissemination and Communication) drives awareness, engagement, and knowledge-sharing through local and international campaigns, ensuring project outcomes reach a broad audience of stakeholders.

The S4S methodology is uniquely suited to achieving its objectives due to its strengths:

- Iterative and Comprehensive Design: The phased approach ensures that solutions are refined at each stage, building on insights from mapping, piloting, and evaluation.
- Localised and Context-Specific Solutions: By tailoring interventions to local needs while leveraging transnational networks, the project balances relevance with scalability.
- Focus on Replicability and Impact: Patterns, designs, and roadmaps provide SE actors with actionable resources to replicate success beyond the pilot clusters.
- Technological and Social Sustainability: The integration of open-source, commons-based digital platforms with community care ensures the durability and ethical alignment of solutions. The project also has a strong focus on environmentally responsible hardware and infrastructure use, extending to localised manufacturing and other areas.
- Alignment with EU Priorities: S4S directly supports the SEAP, CEAP, Green Deal and Digital Europe Programme by fostering resilience, cross-border collaboration, ecological transitions, a human centric digital transition and digital sovereignty.

Through this WP design, the S4S project creates a robust framework for empowering social economy actors to navigate three interlocking challenges 1) Appropriate digitalisation and technology, 2) Environmental responsibility and 3) Scaling the SE sector while aligning with European values and fostering long-term collaboration across borders.

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2.2 CONSORTIUM SET-UP

The S4S consortium is a carefully selected group of organisations with complementary experience, expertise and networks that together form a strong foundation for the successful implementation of the project. The consortium includes local partners in five pilot regions, as well as transnational organisations to ensure the European dimension of the project..

Consortium Composition

The consortium for the S4S project comprises six key partners balanced in gender, cultural and socioeconomic backgrounds, each bringing unique expertise and playing distinct roles in achieving the project's objectives.

Commons Network, based in Amsterdam, Netherlands, specialises in knowledge production, commons-based approaches, community well-being, and ecological transitions. Its role, apart from project leadership, is to lead the development of local clusters in Amsterdam, coordinate the mapping of local stakeholders, and co-design training programmes tailored to the needs of social economy actors in the region.

DisCO.coop, is a Spanish non-profit, socially oriented cooperative operating transnationally. DisCO specialises in cooperative and feminist economics, distributed and community-driven management models, and value-aligned digital tools. Its responsibilities include the development of S4S's economic dimensions by leading workshops around DisCO principles and methodologies, co-developing replicable patterns and organising documentation, including narrative, branding and communication materials.

Platform Cooperatives Germany, based in Berlin, Germany, brings its expertise in platform cooperativism, training programmes, co-creation, and agile workshop methodologies. This partner coordinates the design of knowledge and training programmes across all clusters, distils patterns and blueprints for replication, and ensures alignment with broader EU-level initiatives.

The **Institute for Political Ecology**, located in Zagreb, Croatia, focuses on post-growth scenarios, ecological transitions, and community-centric service delivery models. It is responsible for establishing the local cluster in Zagreb, piloting ecological and post-growth solutions, and leading the creation of tools for sustainable long-term care in the region.

Zemos98, based in Sevilla, Spain, develops cultural mediation processes facilitating spaces of exchange between artists, activists, organisations, institutions and researchers towards a dialogue for social change. The cooperative coordinates the network PLANEA, introducing artistic practices in public educational centres in Spain; and it develops media productions and other learning tools for sustainable transitions.

Finally, **RIPESS Europe**, a transnational network, specialises in international networking, advocacy for the social and solidarity economy (SSE), and maintaining deep connections with social economy actors across Europe. RIPESS serves as the primary transnational coordinator, ensuring knowledge-sharing across clusters and aligning project outcomes with the needs of SSE members in all regions. It also leads the dissemination and communication activities, maximising the project's reach and impact.

We have long standing relations and a shared focus with our **Associated Partners**. The list can be found in the Network Annex, alongside their letters of support.

COMPLEMENTARITY AND SYNERGY

This consortium leverages its complementary expertise to ensure the successful implementation and broad scalability of the project. The partners bring a blend of local expertise and transnational coordination capabilities: Commons Network, Platform Cooperatives Germany, Zemos98 and Institute for Political Ecology ensure a deep understanding of local contexts and enable tailored interventions for each pilot region. DisCO.coop and RIPESS Europe bridge the gap between local, European and transnational dimensions, ensuring that project outcomes are scalable, relevant, and impactful across EU Member States.

The consortium benefits from overlapping areas of expertise, such as:

- Training and knowledge production: Commons Network, Zemos98 and Platform Cooperatives Germany bring proven expertise in designing and delivering training programmes for SMEs, clusters and business network organisations, and business support organisations in the SE.
- Community-driven methodologies and structures: DisCO.coop's and Commons Network's work on distributed cooperative governance and value-aligned technologies strengthens the project's social and technological dimensions.
- Ecological and feminist economics: Institute for Political Ecology and DisCO.coop ensure that ecological and care-based DEI (Diversity, Equity, Inclusion) approaches are integrated into all project activities.
- Networking and dissemination: RIPESS Europe leverages its extensive connections to ensure project results are shared widely and effectively. DisCO.coop brings in communications and audiovisual expertise to create high impact materials.

This complementary structure enables the consortium to balance grassroots insights from local partners with strategic oversight and EU-level engagement provided by RIPESS Europe.

Each partner has a clearly defined role, ensuring efficiency and accountability. Local Partners (Commons Network, Platform Cooperatives Germany, Zemos98 and Institute for Political Ecology) establish and manage local clusters, ensuring context-specific solutions; conduct stakeholder mapping, capacity assessments, and training programs tailored to regional needs; and pilot community platforms, co-creation workshops, and tools aligned with SE actors' priorities. RIPESS Europe and DisCO.coop facilitate cross-border collaboration and knowledge-sharing; ensure complementary, modularity and accessible documentation

in training programs; lead dissemination and communication activities to promote the project at the European level; and align project outcomes with EU strategies, ensuring scalability and relevance for SE actors across Member States.

The consortium is equipped with adequate resources and expertise to achieve the project's objectives. Experienced project managers in each partner organisation ensure smooth coordination and delivery (see section 2.3). A shared database of trainers, mentors, and tools is available to all clusters, enabling consistency and quality in capacity-building efforts. Access to diverse networks of SE actors allows for meaningful stakeholder engagement and broad dissemination of project results. Finally, the organizations and members of this consortium have been collaborating in projects on and off for 15 years, achieving a high level of trust and efficacy in their working dynamics.

2.3 PROJECT TEAMS, STAFF AND EXPERTS

Name and function	Organisation	Role/tasks/professional profile and expertise
Sophie Bloemen, director	Commons Network	Consortium and network building strategy
Wouter Tebbens, senior advisor	Commons Network	Project coordinator, trainer, advisor
Florine Zegers, project lead	Commons Network	Pilot coordinator Amsterdam/Netherlands
Ayoub Samadi, educational materials	Commons Network	Educational material and policy handbook writing
Ela Kagel, board member, senior advisor	Platform Cooperatives Germany eG	Pilot coordinator Berlin/ Germany, trainer
Andreas Arnold, board member, senior advisor	Platform Cooperatives Germany eG	Trainer, advisor
Claudia Henke, board member, senior advisor	Platform Cooperatives Germany eG	Trainer, advisor
Jason Nardi, general delegate, senior advisor	RIPESS Europe	Pilot coordinator Florence/Italy, Trainer, facilitator, organiser, advisor
Andrea Rodriguez Valdes, projects coordinator	RIPESS Europe	Project and youth advisor
Georgia Bekridaki, communications coordinator	RIPESS Europe	Communication strategy and material production, presentations and advocacy
Ruby Van Der Wekken, co-coordinator	RIPESS Europe	Knowledge commons and documentation
Ann Marie Utratel, Senior Strategist	DisCO.coop	Narrative and strategic direction, community management, communication materials, presentations, workshops and documentation
Stacco Troncoso, Senior Strategist	DisCO.coop	Project development research, methodology development, public presentations, storytelling and documentation.
Luis H. Porras, Technical personnel	DisCO.coop	Digital consultant, digital strategy and design of cloud based IT infrastructures, senior developer and sw architect, education and speaker
Vedran Horvat, Head and Managing Director	Institute for Political Ecology	Educator and advisor, management, social infrastructure and patterns of replicability
Lana Pukanić, Head of Communications	Institute for Political Ecology	Mapping, pilot coordination and communication strategy
Lucas Tello, Cultural Mediator	ZEMOS98	Community mediation team and pilot coordinator
Rosalía Gutiérrez, Pilot coordinator	ZEMOS98	Project manager and pilot development

OUTSIDE RESOURCES (SUBCONTRACTING, SECONDED STAFF ETC)

Name and function	Coordinating Organisation	Role/tasks/professional profile and expertise
Victoria Wenzelmann: Research associate	DisCO.coop	Systemic organizational consultant, project manager, conceptual design and facilitation of workshops and events, agile coaching
Regina Sipos Phd: Research associate	DisCO.coop	Research strategy development, design and transdisciplinarity.
mai ishikawa sutton. Senior Expert	DisCO.coop	Organizer, facilitator, editor & writer around technology and the solidarity economy.
Ilse Tempelaar. Senior Expert	DisCO.coop	Sociologist, gender analysis and internationalisation Audiovisual (camera and production)
Julio Albarrán: Technical personnel	DisCO.coop	Senior video and photography professional.
Mirea Juan Cuco: Technical personnel	DisCO.coop	Front end and UX designer
Rory Robertson-Shaw	DisCO.coop	Graphic artist and illustrator

2.4 CONSORTIUM MANAGEMENT AND DECISION-MAKING

The S4S consortium operates with a robust, inclusive management structure to ensure effective coordination and communication, transparent decision-making, proactive risk management and project implementation. The management structure retains the flexibility and accountability required to address unforeseen challenges and maintain our common goals and values. This structure is tailored to the complexity and scale of the project, fostering collaboration while maintaining rigorous oversight and control of objectives, resources and timeline.

The project’s **management** is organised into the following key components:

- **Project Steering Committee (PSC):** The PSC serves as the primary decision-making body of the consortium. It includes one representative from each partner organisation with rotating chairs from all partners. The PSC meets quarterly (virtually or in person) to review progress, make strategic decisions, and resolve any issues that arise.
- **Work Package Leaders (WPLs):** Each Work Package (WP) has a designated leader responsible for coordinating activities, ensuring timely delivery of outputs, and managing risks within their WP. WPLs report regularly to the project coordinator and the PSC.
- **Project Coordinator (PC):** CN, as the project coordinator, oversees the overall implementation of the project. The PC ensures compliance with EU requirements, manages administrative and financial aspects, and liaises with the European Commission. The PC also facilitates communication among partners and ensures alignment across WPs.
- **Advisory Board (AB):** An external Advisory Board of experts in social economy, digitalisation, and sustainability is established to provide strategic guidance, review key deliverables, and offer recommendations to improve project outcomes. The AB meets biannually to assess progress and provide feedback.
- **Community Mediation Team (CMT):** Working Group formed by members of different partner organisations that will care for the professional and personal wellbeing of those involved in the project. The Community Mediation team will guarantee that all participants in the project are heard and effectively involved in the tasks and activities produced. It will foster horizontal ways of working that acknowledge and reverse power dynamics within the consortium.

The **decision-making** process in the consortium is guided by the principles of transparency, inclusivity, and efficiency. All decisions within the PSC are made by consent. In cases where viable consent cannot be reached, an effective facilitation strategy is deployed to ensure all partners' concerns are adequately addressed to lead to better outcomes. Any unresolved disputes or challenges at the WP level are mediated via the CMT for resolution. For critical issues, external advice from the Advisory Board may be sought. The management structure is designed to adapt to the evolving needs of the project. Partners can propose adjustments to the work plan or budget, which are reviewed and approved by the PSC.

Effective **communication** is a cornerstone of the S4S consortium’s management approach. The following measures ensure regular and effective communication:

- **Code of Conduct and Mutual Support:** In line with the feminist economic dimensions of the project, the consortium will operate under a clear code of conduct and will have a rotating support team to ensure consortium members feel adequately supported in their work.
- **Monthly Coordination Meetings:** Virtual meetings are held monthly to monitor progress, share updates, and address challenges. These meetings are attended by the PC, WPLs, and relevant team members.
- **Dedicated Communication Channels:** The consortium utilises digital tools such as Mattermost and shared online workspaces to facilitate real-time communication and collaboration. All project data is hosted on secure, EU-compliant servers to ensure confidentiality and compliance with GDPR.
- **Progress Reporting:** Each partner submits monthly progress reports to their respective WPLs. WPLs consolidate these into a quarterly report for the PSC, highlighting achievements, risks, and mitigation measures.

- Annual General Meetings (AGMs): The consortium organises an in-person AGM each year to review the project's progress, discuss strategic directions, and strengthen collaboration among partners. This is supplemented by PSC quarterly meetings, some of which may occur in person.

To ensure **effective planning** and control, the consortium employs the following mechanisms:

- Detailed Work Plan and Timelines: The project includes a comprehensive work plan with clear milestones, deliverables, and timelines for each WP. Regular reviews ensure that activities remain on track.
- Risk Management Framework: A risk management plan is integrated into the project, identifying potential risks, assessing their impact, and outlining mitigation strategies. This plan is updated quarterly by the PSC.
- Key Performance Indicators (KPIs): Progress is monitored against predefined KPIs, which are reviewed during monthly meetings and reported to the EC as part of regular updates.
- Quality Assurance: Deliverables are subject to an internal review process involving WP leaders and, where necessary, the Advisory Board. This ensures high-quality outputs aligned with project objectives.

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2.5 PROJECT MANAGEMENT, QUALITY ASSURANCE AND MONITORING AND EVALUATION STRATEGY

The S4S project employs a comprehensive project management and quality assurance framework to ensure the timely implementation of activities, delivery of high-quality outputs, and measurable impact. This framework integrates robust monitoring and evaluation (M&E) mechanisms to track progress, assess outcomes, and address challenges effectively. The project management framework as described in chapter 2.4 is based on transparency, accountability, and collaboration across the consortium.

To maintain high standards across all activities and deliverables, the project incorporates the following quality assurance measures:

- Internal Review Process: All deliverables are subject to an internal review by WP Leaders and the Project Steering Committee. Major outputs are also reviewed by the Advisory Board to ensure alignment with project goals and EU priorities.
- Standardised Templates and Guidelines: The consortium uses standardised templates for reporting, training materials, and dissemination products to maintain consistency and quality across WPs.
- Quality Control Checks: Quality checks are embedded in each WP, focusing on key deliverables such as the development of digital tools, training programs, and replicable blueprints.
- Compliance Monitoring: Ethical and data management practices are monitored throughout the project to ensure adherence to EU standards and regulations.

The **S4S project's Monitoring & Evaluation (M&E) strategy** integrates both quantitative and qualitative methods to assess progress and measure impact. This strategy is aligned with the project's objectives and ensures accountability to stakeholders, including the European Commission.

- Indicators and Targets: The project uses a set of SMART indicators (Specific, Measurable, Achievable, Relevant, Time-bound) to monitor progress and evaluate success, as detailed in section 1.2.
- Qualitative Evaluation: an external reviewer is hired to review the mid term and progress towards the end of the project.
- Participant Feedback: Training participants will provide feedback through surveys and focus groups, enabling the consortium to refine programs based on user experience.
- Case Studies: In-depth case studies from each cluster will document the challenges, successes, and lessons learned, contributing to the development of replicable blueprints.
- Data Collection Methods: Quantitative data (e.g., participant numbers, training hours) will be collected through attendance logs, digital platform usage metrics, and periodic reports. Qualitative data (e.g., stakeholder feedback, narrative case studies) will be gathered through interviews, surveys, and focus groups.
- Progress Monitoring: The consortium conducts bi-annual reviews to assess progress against KPIs and milestones. Risk logs are maintained and updated regularly, ensuring that emerging challenges are addressed promptly.

The M&E framework is designed to verify the outreach and coverage of project activities:

- Outreach Metrics: Number of SE actors engaged, social media reach, and the geographic diversity of participants.
- Activity Metrics: Number and quality of training sessions, workshops, and community platform deployments.
- Impact Metrics: Improved capacities, adoption of digital tools, and establishment of long-term collaborations.

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2.6 COST EFFECTIVENESS AND FINANCIAL MANAGEMENT

The **S4S project** is designed to achieve its objectives and deliver measurable results in the most cost-effective way. The budget reflects careful planning, resource optimisation, and strategic allocation of funds to maximise the project's impact while ensuring financial accountability. The S4S project demonstrates cost-effectiveness by combining efficient resource use, strategic planning, and a focus on scalable outcomes. By leveraging the consortium's existing expertise, networks, and tools, the project minimises unnecessary expenses while maximising the value delivered to social economy actors across Europe. The blended learning approach, shared resources, and targeted dissemination ensure that the project delivers measurable impact within the allocated budget.

COST EFFECTIVENESS

To ensure efficient Resource Utilisation, the consortium has prioritised the use of existing expertise, networks, and infrastructure to reduce costs. For instance, the partners' deep knowledge of social economy actors and their established relationships minimise the need for extensive external consultations; open-source digital tools and platforms are leveraged wherever possible to avoid proprietary software costs; and local clusters utilize existing community spaces and resources to conduct workshops and training programs, reducing venue and logistics expenses. By focusing on the creation of blueprints, patterns, and roadmaps, the project ensures that its results can be scaled and replicated at minimal additional cost, benefiting SMEs and other SE actors beyond the initial pilot regions. The training programs combine in-person workshops with online sessions and mentoring. This blended learning approach optimises costs by reducing travel and accommodation expenses while maintaining high-quality capacity building. **Shared resources across the consortium, such as a shared database of trainers, mentors, and tools** reduce duplication of efforts and promotes efficient use of expertise across all clusters. The communication and dissemination strategy prioritises cost-effective digital campaigns and targeted events, ensuring broad outreach while minimising expenses. Stakeholders and participants from local ecosystems will contribute donations in a crowdfunding campaign, monetary and in kind to the local clusters and a revenue stream of annual membership contribution is built up already during the pilots, and continued afterwards, combined with democratic co-budgeting practices.

FINANCIAL MANAGEMENT

The financial management of the project is governed by robust arrangements to ensure transparency, accountability, and equitable distribution of resources:

- **Centralised Financial Oversight:** The Project Coordinator, Commons Network, oversees the financial management of the entire project. This includes ensuring compliance with EU regulations, monitoring expenditures, and submitting financial reports to the European Commission.
- **Decentralised Budget Execution:** Each partner is responsible for managing their allocated budget under the guidance of the Project Coordinator. Partners submit regular financial updates to ensure alignment with the overall project budget.
- **Transparent Allocation of Resources:** Financial resources are allocated based on the specific roles and responsibilities of each partner, as defined in the consortium agreement. This ensures that funding is directed toward activities that directly contribute to achieving the project's objectives.
- **Internal Financial Reporting:** Monthly financial updates are shared with the Project Steering Committee (PSC) to monitor spending against planned activities. Any deviations are discussed and addressed promptly.
- **Audit and Compliance:** An independent financial auditor will review the consortium's financial practices to ensure compliance with EU funding rules.

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2.7 RISK MANAGEMENT

Risk No	Description	Work package No	Proposed risk-mitigation measures
1	Lack of cohesion among consortium partners or ineffective collaboration Impact: High, Likelihood Low	1	Implement a robust governance structure, including regular Steering Committee meetings and a Community Mediation Team. Foster collaboration through shared tools and transparent communication platforms.
2	Unexpected budget overruns due to inflation or unforeseen costs Impact: High, Likelihood: Low	1	Monitor expenditures regularly and review budget allocations quarterly. Adjust non-essential activities if needed.
3	Co-creation sessions drive project into different directions, more efforts needed than originally planned Impact: Medium, Likelihood: Low	1	Keep the necessary flexibility to make adaptations and shift priorities to a limited extent. Leverage the flexible work plan to accommodate potential changes.
4	Limited stakeholder engagement in regional clusters Impact: High, Likelihood: Medium	2,4	Conduct thorough stakeholder mapping to identify key actors early in the project. Build trust through localised engagement and regular communication with a focus on accessibility, care work and accompaniment. Offer incentives such as needs-based training and visibility to ensure active participation.
5	Difficulty in aligning diverse stakeholder interests across bioregions and transnational levels Impact: High, Likelihood: Medium	2,3,4,5,6	Use cooperative cluster agreements to establish shared goals and governance mechanisms. Neutral facilitators mediate conflicts and ensure inclusivity in decision-making processes.
6	Delays in developing and deploying infrastructures	3	Prioritise open-source solutions and leverage existing platforms where possible.

	Impact: High, Likelihood: Low		Assign experienced leads to each infrastructure task. Conduct regular progress reviews to identify bottlenecks early.
7	Technological barriers for SE SMEs with limited digital literacy Impact: Medium, Likelihood: Medium	3,4	Provide basic digital literacy support during capacity-building programs. Select user-friendly tools and interfaces. Offer ongoing technical support post-deployment.
8	Insufficient uptake of training programs and capacity-building activities Impact: High, Likelihood: Medium	4	Customise training content to meet the specific needs of local SE SMEs. Promote workshops through local networks and transnational channels. Offer hybrid delivery models (in-person and online) to increase accessibility.
9	Difficulty identifying female participants for trainings resulting in low gender and diversity balance Impact: High, Likelihood: Low	4	Collaborate with feminist and women-centered SE groups to promote participation and identify barriers to engagement. Address cultural norms by offering support measures such as childcare during workshops or adapting session formats. Leverage SE networks to ensure outreach is inclusive and effective.
10	Public health-related disruptions affecting in-person activities Impact: Medium, Likelihood: Low	4	Switch to hybrid or fully online formats for events and workshops. Ensure flexibility in travel and venue arrangements. Leverage digital platforms for stakeholder engagement.
11	Difficulty in ensuring the replicability of design patterns, blueprints, roadmaps, and tools Impact: High, Likelihood: Low	5	Engage trainers from WP4 as reviewers to validate replicability during the development process. Use clear, standardised documentation and licensing models. Pilot and iterate solutions in multiple bioregions.
12	Delays in dissemination and outreach activities Impact: Medium, Likelihood: Medium	6	Develop a detailed dissemination plan with clear timelines and responsibilities. Engage a dedicated communication lead to oversee outreach efforts. Use both digital and in-person dissemination channels.
13	Policy misalignment or lack of interest from policymakers Impact: Medium, Likelihood: Medium	6	Align project outputs with EU-level priorities (e.g., Green Deal, SEAP). Share evidence-based policy briefs early to engage policymakers. Involve policymakers in project events to build relationships.
14	High effort of translation of data, documentation, etc. Impact: Medium, Likelihood: Low	All WPs	Utilise the consortium's diverse language skills for managing translations internally. If translation efforts exceed expectations, subcontract a professional translation service to ensure timely delivery.

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3. IMPACT

3.1 IMPACT AND AMBITION

SHORT, MEDIUM, AND LONG-TERM EFFECTS OF THE PROJECT

Short-Term Effects

The S4S project will establish five bioregional clusters of Social Economy (SE) actors - SMEs, clusters and business network organisations, and business support organisations - tailored to the unique ecological, cultural, and economic contexts of each participating region. These clusters will enhance local capacity through co-designed training programs, participatory workshops, and community-supported tools. Transnational collaboration will begin with the formation of a European network of SE actors, mutualising knowledge and resources to create commons-based infrastructures. Initial outputs, such as modular patterns, blueprints, and roadmaps, will provide actionable, open-source solutions for immediate adoption.

Medium-Term Effects

As the project scales, the patterns and methodologies developed during the pilot phase will be widely adopted by SE actors across Europe and beyond. The bioregional clusters will evolve into regional anchor institutions for local economic resilience, fostering cooperation among cooperatives, associations, and SMEs. Transnationally, the European network will facilitate policy advocacy, enabling SE actors to influence green and digital transitions at national and EU levels. The integration of feminist economic principles will also promote equity and care in governance structures, challenging extractive models and amplifying the social economy's value-driven approach.

Long-Term Effects

The S4S project will have catalysed a transformation in the SE ecosystem, establishing resilient, ecologically aligned, and socially equitable economic systems. Bioregionalism will embed sustainability into SE practices, enabling regions to operate as self-sustaining, interconnected hubs. Open-source solutions developed through the project will continue to empower SE actors globally, fostering new partnerships, technologies, and models. Long-term policy shifts will align public funding and regulations with the needs of SE actors, positioning them as leaders in sustainable, inclusive economic development.

TARGET GROUPS AND THEIR CONCRETE BENEFITS

Target Group	Benefits	Expected Changes
Social Economy Actors: SMEs, clusters and business network organisations, and business support organisations	Improved resilience through learning and capacity-building programs, belonging to local clusters, and (transnational) networking. Tailored training, access to value-aligned tools, and frameworks for collaborative governance. Improved visibility through coherent branding.	Increased capacity for innovation, enhanced local and transnational collaboration, and stronger competitiveness in green and digital markets
Commons Advocates and Open-Source Communities	Validation and deployment of value-driven, open-source tools within SE contexts. Collaboration opportunities to adapt and improve commons-based infrastructures.	Broader adoption of open-source technologies and best practices to strengthen global commons ecosystems.
Policymakers and Public Institutions	Evidence-based recommendations, replicable patterns, and roadmaps to support green and digital transitions. Improved understanding of bioregional approaches and their policy implications	Enhanced policymaking aligned with SE needs, driving systemic changes and sustainable growth.
General Public, Local Communities and Marginalised Groups	Access to inclusive services, equitable economic models, and opportunities for meaningful participation in governance.	Empowered local communities and a stronger alignment of SE initiatives with societal needs.

PROGRESS BEYOND THE STATE-OF-THE-ART

By addressing systemic challenges through bioregionalism, feminist economics, and commons-based innovation, S4S advances the SE sector and redefines its role as a transformative force in creating sustainable, inclusive economies in Europe and beyond.

Bioregionalism as a Strategic Framework

S4S integrates bioregional principles into its methodology, for solutions tailored to each region's unique ecological, cultural, and economic context. This place-based approach promotes sustainability, resilience, and inclusivity. Material economic value is retained in bioregions, while immaterial knowledge is shared internationally, fostering transnational collaboration for systemic change.

Feminist Economic Frameworks

S4S challenges traditional economic models by embedding care, equity, and inclusivity into all project activities. This approach amplifies marginalized voices, recognizes invisible labour, and fosters governance practices rooted in solidarity and collaboration.

Commons-Based Digital and Material Infrastructures

Unlike existing extractive models, S4S co-creates federated cloud platforms, cooperative data governance systems, and SE-specific licensing to empower SE actors with sustainable, scalable solutions. This includes viable commons-based alternatives to extractive models such as blockchains or corporate AI. These tools align with SE values, ensuring data sovereignty and ethical technology use.

Modular, Replicable Design Patterns

S4S emphasises scalability through open-source patterns, blueprints, and roadmaps, enabling SE actors across diverse contexts to replicate and adapt project outcomes. These outputs can then trigger new iterative cycles, promoting innovation and systemic change beyond the project’s initial scope, ensuring its long-term relevancy.

Dual-Level Approach

Combining bioregional clusters with a pan-European network ensures that solutions are both contextually relevant and widely scalable. This structure bridges local needs with transnational opportunities, creating a cohesive, resilient SE ecosystem.

Policy Innovation and Advocacy

S4S outputs will inform SE-specific policy proposals, advocating for public-commons partnerships, supportive regulatory frameworks, and targeted investments. This work aims to align EU policies with the values and needs of SE actors, driving long-term structural change.

How many SMEs, clusters and business network organisations, and business support organisations will receive support from the action?	200-300
How many business partnerships will be concluded by the supported companies at the end of the action?	150-250
How many entrepreneurs will benefit from mentoring and mobility schemes, from the action (including young, new and female entrepreneurs, as well as other specific target groups)?	400-600

IMPACT ON NON-EU COUNTRIES

Although focused on the five pilot bioregions and aiming towards cross-border European economic solidarity and network effects, all of S4S’s outputs will be released under open licenses and through accessible interfaces. This is to ensure easy replication in non-EU contexts, where patterns, blueprints and tooling can be reliably adapted to local needs and circumstances. The Patterns for Replicability Work Package (WP5) is also designed to incorporate any inputs from non EU-partners back into the database for long term relevance and impact, creating a two-way flow from the originators of the project to those choosing to adapt it for other relevant contexts.

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3.2 COMMUNICATION, DISSEMINATION AND VISIBILITY

The S4S project integrates comprehensive communication and dissemination strategies designed to promote activities, engage stakeholders, and ensure long-term adoption of results, following three primary objectives: (1) Spotlighting values-aligned best practices, economic strategies and technologies to highlight the potential of the Social Economy (SE) to businesses and founders; (2) Disseminating and promoting the project’s outputs towards replicability and widespread adoption by groups in various backgrounds and regions; and (3) Promoting cultures of care and contribution, reflecting the project’s commitment to collaborative, values-driven solutions as a prerequisite for any business endeavour today.

By combining communication and dissemination efforts, the project ensures that its results reach a wide audience and incite systemic change in the SE across Europe. Through targeted communication and dissemination efforts, the S4S project plans to build capacity among SE actors, and align with EU priorities by emphasising care, collaboration, and accessibility.

The S4S project promotes cultures of care and contribution within its communication and dissemination efforts, reflected in:

- Collaborative Narratives: Highlighting the shared efforts of local clusters and transnational networks in co-developing tools and solutions.
- Inclusive Messaging: Ensuring that materials are accessible to diverse audiences, including marginalised groups.
- Stakeholder Empowerment: Providing SE actors with the resources and support to take ownership of their development as a crucially relevant sector for the EU’s future.

The communication and dissemination strategy addresses four key groups:

1. Social Economy (SE) actors: Cooperatives, SMEs, Mutual Societies, Associations, other SE organisations directly benefiting from the project’s tools and training, and those who might convert into a Social Business, e.g. workers’ buyout models which are on the rise in EU. S4S messages and value propositions for this group include:

Tailored Support: Access to training programs, mentoring, and tools that address specific digitalisation, organisational, and capacity-building needs.

Technological Development: Implementing commons-based, value-aligned digital platforms, manufacturing methods and infrastructures to improve operations and sustainability.

Collaborative Networks: Opportunities to join local clusters and broader transnational networks to share resources, learn from peers, and scale their initiatives.

Long-Term Sustainability: Resources such as patterns and roadmaps for sustainability and activity expansion beyond the project's duration.

2. Commons Advocates and Open-Source Communities: Organisations and individuals promoting value-aligned digitalisation, platform cooperativism, open-source technologies and mutual aid. S4S messages and value propositions for this group include:

Broader Adoption: S4S serves as an inclusive umbrella for projects that implement and validate SE principles in real-world settings, increasing the visibility and credibility.

Community-Led Design: Opportunities to co-develop tools and methodologies that align with their missions and values.

Scalable Models: Documentation and patterns enabling further adoption of digital commons and platform cooperative practices across diverse sectors.

Partnership Opportunities: Collaboration with SE actors and local clusters to test and refine their solutions in different contexts.

3. Policymakers and Public Institutions: EU and national policymakers involved in social economy, digital transformation, gender equity and sustainability agendas. S4S messages / value propositions for this group include:

Actionable Insights: Access to evidence-based recommendations, patterns, and case studies to inform policies for supporting the digital and green transitions of SE actors.

Scalable Solutions: A replicable framework for strengthening the SE across Europe, helping policymakers align with EU objectives such as the Social Economy Action Plan, the European Care Strategy and the Green Deal.

Stakeholder Engagement: Connection with grassroots SE actors to better understand their needs and design policies that drive meaningful impact.

EU Visibility: A project that demonstrates the effectiveness of EU funding in driving innovation and collaboration in the social economy, which can then be replicated in international contexts beyond the EU

4. General Public, Local Communities and Marginalized Groups: Broader audiences interested in the social economy and its role in green and digital transitions. S4S messages and value propositions for this group include:

Stronger Local Economies: Empowered SE actors can provide better services, create jobs, and contribute to sustainable, community-driven growth.

Ethical Alternatives: Increased availability of value-aligned digital tools and services that challenge exploitative platform models.

Awareness and Education: Public events, publications, and campaigns that raise awareness of the importance of the social economy and its role in creating a fairer, more inclusive society.

COMMUNICATION STRATEGY

S4S will implement a dynamic and inclusive communication strategy to build awareness of the project's outcomes and foster stakeholder engagement during lifespan. Clear, concise messaging will keep communications informative and accessible to targeted groups. All partners consider themselves ambassadors of the project and will be involved to differing degrees in communication and dissemination efforts.

Key messages of the project are:

- **Empowering the Social Economy for a Sustainable Future:** The S4S project strengthens the organisational, social and entrepreneurial capacity of social economy actors to increase the resilience of the European SE ecosystem.
- **Community-Driven Digital Transformation:** By prioritising values-aligned, commons-based, open-source digital infrastructures, the project promotes a sustainable and ethical approach to supporting the green and digital transition of the SE ecosystem.
- **Scaling Local Impact with Transnational Cooperation:** S4S connects local clusters in Amsterdam, Seville, Berlin, Florence and Zagreb through a transnational support network, fostering collaboration, mutual learning, and the replication of successful models across Europe.
- **Practical Tools for Real-World Challenges:** The project delivers actionable resources, e.g. training programs, designs, patterns, blueprints, and roadmaps, empowering social economy actors to address local needs and contribute to systemic change across Europe and beyond
- **Aligning Technological Innovation with Social Values:** S4S challenges extractivist tech models by promoting alternatives rooted in care, equity, and sustainability, paving the way for a fairer, more inclusive economy. This includes alternative, low extraction models for AI, cloud computing and hardware use.
- **Fostering Inclusion and Resilience:** Through tailored capacity-building programs, S4S equips diverse SE actors including women-led and marginalised groups with the skills and tools required to innovate and grow.
- **Promoting a Culture of Care and Contribution:** Highlighting collaborative approaches that prioritise community well-being over extractive practices.
- **A European Vision for the Social Economy:** S4S demonstrates the power of EU cooperation in advancing the social economy, driving digital innovation, and fostering ecological and economic resilience across Member States.
- **Sustainable Solutions for All:** By focusing on scalable and replicable patterns, the project ensures that its results can be adapted and applied beyond the pilot regions, benefiting social economy actors across Europe.

The following Communication **Activities and Outputs** are planned by the consortium:

- Local Cluster Campaigns: Each cluster (Amsterdam, Seville, Berlin, Zagreb, Florence) will run tailored outreach activities to engage local stakeholders, including newsletters, social media posts, and in-person events. Direct interaction with stakeholders fosters trust, feedback, and active participation and contributions, particularly at the grassroots level.
- Publications: will be shared with policymakers and stakeholders to inform decision-making and inspire replication. These ensure that project results contribute to policy discussions and align with broader EU priorities for the social economy and digitalisation.
- Transnational Campaigns: Broader campaigns promoting project results at the European level, targeting SE networks and policymakers.

Formats and Channels	Target audience	Related KPI	Goal
<p>Digital Campaigns</p> <p>Social media (corporate and distributed / Fediverse)</p>	<p>Local clusters</p> <p>SE networks</p> <p>Youth</p>	<p># of followers > 500</p> <p># posts across platforms / partners > 100 / year</p> <p># of replies per post (average) > 5</p> <p># of views per promoted post > 100</p> <p>Target: 10% engagement rate</p>	<p>Promote project activities, engage stakeholders, and share results</p>
<p>Main website</p>	<p>Local clusters and their stakeholders</p> <p>Transnational SE and SME's across Europe</p>	<p># of articles published > 30</p> <p># of visits > 3000</p> <p># of hits per page > 5000</p> <p># of references of the website on other sites > 100</p> <p># of downloads of project resources > 3000 / year</p>	<p>Host project updates, case studies, blueprints, and training resources, to ensure open access to outputs for stakeholders across Europe.</p>
<p>Outreach communication</p> <p>Newsletter</p>	<p>Local clusters</p> <p>Potential online participants</p> <p>Policymakers</p>	<p># of newsletters sent > 6/year.</p> <p># Open and click-through rates > 30% open rate, > 10% click-through rate.</p>	<p>Updates and event participation invitations in regular email newsletters to the consortium's network of SE actors and policymakers</p>
<p>Media outreach</p> <p>Press releases</p> <p>Policy briefs, reports, and case studies</p> <p>Featured stories</p>	<p>Local media</p> <p>Online media</p> <p>National and European policymakers</p>	<p># SE actors and policymakers reached > 200</p> <p># of local and online media reached > 50</p>	<p>Share with a wider audience key messages, stories with other media in SE and sustainability - focused media outlets to broaden public awareness.</p>
<p>Dissemination of materials</p> <p>Promotional events</p>	<p>Local clusters</p> <p>Transnational events participants</p>	<p># of materials distributed # of events where materials were shared >1,000</p> <p># of local / national events where the project is presented > 60</p> <p>Average participation (of interested</p>	<p>Showcase of replicability of methodologies and tools, project results and foster cross-border collaboration.</p>

		stakeholders) > 30	
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DISSEMINATION STRATEGY

The S4S project dissemination strategy focuses on ensuring that its outputs, such as blueprints, roadmaps, tools, and methodologies, reach a broad audience of stakeholders, for widespread adoption and long-term impact. The consortium will employ a mix of innovative and traditional dissemination approaches to maximise outreach and relevance. Key dissemination targets include social economy (SE) actors, policymakers, digital commons advocates, training providers, and the general public. These groups will benefit from the S4S project’s emphasis on value-aligned digitalisation, capacity building, and replicable frameworks for systemic change. Dissemination activities are primarily WP6 activities, with deliverables including:

- **Open-Access Patterns, Roadmaps, and Training Resources**
The project’s key outputs—including replicable patterns, roadmaps, and training toolkits—will be made publicly available through the project website and other open-access platforms. These resources will ensure that SE actors across Europe can replicate the project’s success in new contexts.
Indicators: 3 patterns, 2 roadmaps, 4 training modules.
- **Case Studies from Local Clusters**
Reports detailing the implementation and outcomes of pilot programs in Amsterdam, Seville, Berlin, Zagreb and Florence will serve as proof of concept and inspiration for SE actors and other stakeholders. These case studies will highlight the benefits of value-aligned digitalisation and collaborative network-building.
Indicators: 1 compendium containing 5 case studies (one per cluster).
- **Conference Presentations**
The project will contribute to academic and professional discourse through presentations at key conferences, such as International Social and Solidarity Economy Conference, European Social Economy Summit (EUSES), European Green Deal Summit, Global Social Economy Forum (GSEF), European Sustainable Development Week (ESDW), Global Ecovillage Network (GEN) Conference, Feminist Economics (IAFFE).
Indicators: 4 conference presentations.
- **Audiovisual and Branding Strategy:** Local cluster workshops and dissemination events will be documented through short videos, highlighting the process, ideas and communities involved. The project will develop fresh visual branding to make the SE attractive to new generations, women, marginalised populations and the general public.
Indicators: 5 local cluster videos, 1 project- wide video, 1 open access repository of replicable and adaptable branding materials.
- **Policy Briefs and Recommendations**
Evidence-based recommendations and summaries of project findings will be shared with EU and national policymakers to inform policy on the digital and green transitions of SE actors. These will align with the objectives of the Social Economy Action Plan (SEAP).
Indicators: 3 policy briefs distributed to policymakers at the EU and national levels.
- **Dissemination Events in Local Clusters**
Local events in Amsterdam, Madrid, Berlin, Zagreb and Florence will provide hands-on demonstrations of the tools and methodologies developed during the project, directly engaging SE actors and local stakeholders directly.
Indicators: 5 dissemination events (one per cluster).
- **Workshops, Webinars, and Tutorials**
Interactive workshops and webinars will target SE actors, digital commons advocates, and local communities to ensure widespread adoption of S4S methodologies.
Indicators: 3 workshops at conferences, 5 webinars/open tutorials.
- **Lectures and Seminars in Universities and Training Institutions**
S4S findings and methodologies will be integrated into educational sessions at partner institutions, promoting academic engagement and building capacity in the next generation of SE actors.
Indicators: 6 educational sessions.
- **Final Transnational Dissemination Conference**
A large-scale, public-facing event will mark the culmination of the project, showcasing its results and creating synergies with other EU-funded initiatives. This event will attract SE actors, policymakers, and stakeholders from across Europe.
Indicators: 1 final conference with 100+ attendees.

ENSURING VISIBILITY OF EU FUNDING

The visibility of EU funding will be ensured by following the European Commission’s guidelines for communication and dissemination activities:

- **Acknowledgement in All Outputs:** All publications, training materials, and online content will include the EU emblem and the acknowledgment: "This project has received funding from the European Union under the under the Competitiveness of Enterprises and SMEs strand of the Single Market Programme (SMP COSME)."
- **Visibility in Events:** EU funding will be prominently recognised at all project events, including through banners, posters, and opening remarks by the consortium.

- Online Presence: The project website and social media channels will clearly display EU funding, ensuring continuous visibility throughout the project's duration.

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3.3 SUSTAINABILITY AND CONTINUATION

The S4S project is strategically designed to ensure that its impact and results extend well beyond the funding period. Through durable networks, replicable resources, and stakeholder ownership, S4S establishes the foundations for long-term sustainability and systemic transformation in the social economy (SE). The project promotes a fair digital green transition, empowering SE actors - SMEs, clusters and business network organisations, and business support organisations - to thrive in Europe's evolving economic landscape.

The following measures will ensure the **continuation of the project's impact**:

1. Replication and Scalability of Results: The blueprints, patterns, and roadmaps developed during the project are open-access resources that will enable SE actors across Europe to replicate the project's outcomes in new contexts. Local clusters established in Amsterdam, Madrid, Berlin, Zagreb and Florence will serve as role models for other regions, inspiring similar initiatives.
2. Institutionalising the Networks: The local clusters and transnational network established during the project will continue to function autonomously, with clear governance structures and community-led management models. SE actors engaged in the network will benefit from ongoing collaboration, resource sharing, and peer support, strengthening the network's long-term viability.
3. Integration of Tools and Platforms: The commons-based digital platforms deployed during the project will remain operational, providing SE actors with sustainable tools for communication, documentation, collaboration, and economic management. Updates and maintenance of these platforms will be managed collaboratively by network members, reducing individual costs and promoting collective ownership.
4. Capacity-Building Legacy: Training materials, toolkits, and mentoring guides developed during the project will remain accessible through the project's digital channels. Trainers and mentors identified during the project will form a pool of experts available for future capacity-building initiatives.
5. Mixed Income Strategy and long term sustainability model Long term sustainability depends on strong stakeholder commitments and real use value for them. Income streams will be put in practise during the pilots (annual contributions, crowdfunding, co-budgeting)

The project's **long-term impact** is grounded in its ability to create systemic change in the social economy as follows:

- Empowered SE Actors: Increased organisational, management and technological capacity of SE organizations will enhance their resilience, scalability, and ability to drive green and digital transitions.
- Cultural Shift Toward Value-Aligned Digitalisation: By promoting commons-based, open-source approaches, the project challenges extractivist digital models and fosters a more inclusive and ethical digital economy.
- Policy Influence: Evidence-based recommendations and success stories from the project will inform future EU and national policies, ensuring continued support for SE actors.

The following key activities and resources will ensure the project's **sustainability**:

- Community-Led Governance: Establishing self-managed structures for the local clusters and transnational network to ensure ongoing collaboration and platform maintenance.
- Continued Dissemination: Regular updates and communication to stakeholders through newsletters, social media, and events to keep the project visible and relevant.
- Financial Resources: Encouraging contributions from SE actors, public grants, and partnerships with complementary initiatives to fund ongoing activities.
- Training and Mentorship: Expanding the pool of trainers and mentors to support new regions and SE organisations interested in adopting the project's tools and methods.

Furthermore, the S4S project creates **synergies** with existing EU-funded activities and broader initiatives:

- EU Social Economy Action Plan (SEAP): The project's results directly contribute to the SEAP by promoting capacity building, innovation, and digitalisation in the social economy.
- Enterprise Europe Network (EEN): The project's networks and tools can complement the EEN's efforts to support SMEs and SE actors across Europe.
- The European Pillar of Social Rights (EPSR): The project's orientation towards making care and reproductive work visible while providing inclusive, socially and environmentally relevant employment
- Circular Economy Action Plan (CEAP): The commons-based platforms and tools align with CEAP objectives by fostering resource-efficient and sustainable practices.
- Future EU-Funded Projects: The resources and lessons from S4S can serve as a foundation for new EU initiatives focused on the social economy, green transitions, and digital commons.

The S4S project is structured to deliver a lasting impact through sustainable networks, open-access resources, and a strong culture of collaboration. By empowering SE actors and fostering systemic change, the project will continue to advance the EU's priorities for a fair, inclusive, and sustainable economy well into the future.

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4. WORK PLAN, WORK PACKAGES, ACTIVITIES, RESOURCES AND TIMING

4.1 WORK PLAN

Work plan

Provide a brief description of the overall structure of the work plan (list of work packages or graphical presentation (Pert chart or similar)).

WP1: Project Management and coordination: T1.1 Project coordination and oversight, T1.2 Administrative and financial management; T1.3 Ethics and data management; T1.4 - Consortium mediation and wellbeing; T1.5 Liaison with the EC.

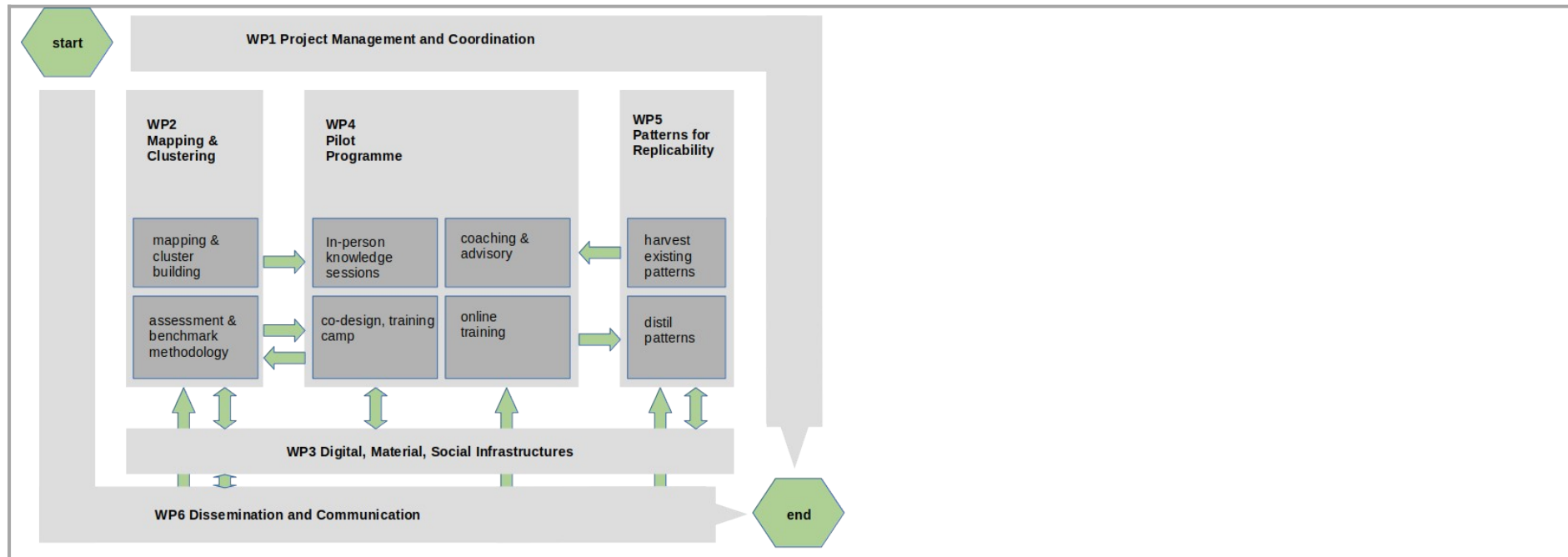
WP2: Mapping and Clustering: T2.1 Mapping stakeholders and their needs, capacities and resources through Participatory Action Research; T2.2 Co-develop assessment and benchmarking methodology and tools; T2.3 Construct local clusters; T2.4 Develop transnational network

WP3: Social, Digital and Material Infrastructures: T3.1 Mapping of community management methodologies and tools (based on needs expressed from WP2-T2.1 mapping); T3.2 Policies for usage, contribution and governance of social and digital commons; T3.3 Local cluster community tooling and resources deployment; T3.4 Transnational network community and online training platform deployment; T3.5 Build a network of social and digital commons and open source providers connecting the local clusters and transnational network.

WP4: Pilot Programme: T4.1 Co-design facilitation programme for pilots; T4.2 Setup facilitator and mentor database; T4.3 Accompany S4S Assessments; T4.4 Compile and develop coaching materials; T4.5 Run local co-design & training camps (Amsterdam, Berlin, Seville, Florence, Zagreb) T4.6 Realise online training and mentoring.

WP5: Patterns for Replicability: T5.1 Harvest existing cases, methodologies and tools; T5.2 Evaluate pilots and distil patterns for replicability, capacity building and mentoring; T5.3 Extend pattern database and tooling with external experiences; T5.4 Accompany replications in other regions or contexts.

WP6: Dissemination and communication: T6.1 Develop visual identity and outreach materials; T6.2 Develop and maintain project website T6.3 Run tailored communication campaigns for each local cluster; T6.4 International network campaign; T6.5 Ongoing community engagement and care.



4.2 WORK PACKAGES, ACTIVITIES, RESOURCES AND TIMING

WORK PACKAGE 1

Work Package 1: Project management and coordination			
Duration:	M1 - M36	Lead Beneficiary:	1-CN
Objectives			
This WP will provide overall consortium coordination, oversight and facilitation to ensure efficient management at the administrative, financial and collaboration levels.			

The concrete WP objectives are:

- Ensuring that the project runs on time and on budget;
- Ensuring that the consortium has the necessary management and communication tools to promote an effective working partnership;
- Ensuring organisational support and communication with the European Commission and project officer;
- Ensuring project progress, meeting objectives, and guaranteeing high quality outputs and deliverables;
- Elaborating and supervising project data management, ethics and security standards.
- Articulating S4Ss methodologies for co-creation, communication, conflict resolution, collective strategy building within the consortium
- Actively caring for the wellbeing of consortium members and their working relationships

Activities and division of work (WP description)

Task No	Task Name	Description	Participants		In-kind Contributions and Subcontracting
			Name	Role	
T1.1	Project coordination and oversight	<p>WP1 monitors quality control of activities according to project objectives. WP1 supervises deadlines for deliverables and milestones according to the timetable, and coordinates in and among the WPs, with the due consistency and interconnections.</p> <p>Decisions on project operations, implementation and modification will be taken by the Steering Committee based on proposals formed in WP1. Assessment of results attained by the listed deliverables and milestones will be conducted by CN with the oversight of the Steering Committee. CN will also organise the Kick-off meeting in Brussels, and liaise with WP leaders responsible for organising the other partners' and Steering Committee meetings during the project term.</p>	CN	COO	No
T1.2	Administrative and financial management	WP1 ensures full adherence to administrative	CN	COO	No

		and financial standards, the requirements and terms of the project contract and Consortium agreement, as required by the EC. Where necessary, the Steering Committee will provide administrative assistance for all consortium members.			
T1.3	Ethics and data management	In the first trimester, CN will draft the Ethics and Data Management Plan that will be updated during the project and in collaboration with the licensing policies work in WP3. The Plan will tackle issues related to dissemination, data management, knowledge, intellectual property, and open access (see Section 2.2). It will also cover ethical and security issues related to human participants and management of their personal data throughout the project (see Section 5.1) with input from topic experts in the Consortium.	CN	COO	No
T1.4	Consortium Mediation and Wellbeing	Z98 will care for the personal and professional well being of consortium members, ensure a healthy working atmosphere and implement proven mediation protocols should the need arise. Z98 will ensure collective strategy building and consistent mediation with a feminist and culturally inclusive focus to guarantee a balanced distribution of power among partners. As part of this work, they will facilitate the face-to-face meetings of the consortium.	Z98	BEN	No
T1.5	Liaison with the European Commission	WP1 serves as the main contact point between the consortium and the EC, and among the consortium members. CN will monitor project financial management, gather information from members and regularly report to the EC. CN will inform the Commission's services on project progress and report any possible work plan changes requiring EC approval. All EC feedback received will be reported to relevant consortium	CN	COO	No

			partners.				
Milestones and deliverables (outputs/outcomes)							
Milestone No	Milestone Name	Work Package No	Lead Beneficiary	Description		Due Date	Means of Verification
MS1	Kick-Off Meeting completed	1	CN	Consortium aligned on objectives, timeline, and initial actions through a successful kick-off meeting.		1	Meeting minutes, participant list, and finalised work plan
MS2	Consortium Mediation and Wellbeing Framework Established	1	Z98	Establish and share a consortium framework focused on collaboration, inclusivity, and conflict mediation.		3	Framework document shared with partners; acknowledgment from consortium members.
MS3	End-of-Project Completed	1	CN	Final assessment of consortium outputs, collaboration effectiveness, and financial performance.		36	Final project report and confirmation of all milestones and deliverables achieved.
Deliverable No	Deliverable Name	Work Package No	Lead Beneficiary	Type	Dissemination Level	Due Date	Description
D1.1	D1.1 Ethics, Security and Data Management Plan (M3, update M18)	1	CN	DMP	PU — Public	3	
D1.2	Consortium Mediation and Wellbeing Framework (M3, update M18)	1	Z98	R	SEN — Sensitive	3	

Estimated budget — Resources
See detailed budget table/calculator (annex 1 to Part B).

WORK PACKAGE 2

Work Package 2: Mapping and Clustering					
Duration:	M1 - M12	Lead Beneficiary:	1-IPE		
Objectives					
<p>Work Package 2 uses a two level approach: first, an assessment of the state of the Social Economy in Europe; next, focus on the concrete needs of stakeholder communities that will be accompanied during the project, and the emergent patterns across these two levels. This approach will prioritise integrating existing methodologies and tools into accessible, human legible patterns. PAR methodology will ensure equipotential participation and input from participating SMEs.</p> <p>WP2 objectives:</p> <ul style="list-style-type: none"> • Deploy and refine existing open source mapping tooling and methodologies to crowdsource needs, capacities and resources • Identify patterns, potentials and possible blindspots • Active co-development and strengthening of relationships between different organizations and networks • Map of concrete methodologies and tools for optimal interoperability and federation, focusing on community wellbeing, economic resilience and socio-environmental impacts • Custom implementation of existing and well tested benchmarking tools • Active trust and inclusive relationship building with clusters, fostering a sense of shared ownership of the project and S4S brand • Present the first mapping results and identify cluster profiles and possibilities for resource sharing, collaboration and capacity building • Profile international network possibilities and EU-wide branding 					
Activities and division of work (WP description)					
Task No	Task Name	Description	Participants		In-kind Contributions and Subcontracting
			Name	Role	
T2.1	Map stakeholders and assess their needs, capacities and resources through Participatory Action Research.	Identify and assess key stakeholders, their capacities and needs in five pilot regions: Amsterdam, Seville, Berlin, Florence and Zagreb. Conduct surveys and interviews through PAR methodology with SE actors to gather data on existing practices, challenges, and potential	IPE DCO, CN	BEN BEN, COO	No

		contributions. Findings will be organised into a comprehensive stakeholder database, capturing cooperatives, non-profits, SMEs, and local authorities. The analysis will result in the Stakeholder Mapping and Cluster Agreements Report (D2.1), identifying gaps, synergies, and opportunities for collaboration, laying the foundation for the formation of local clusters.			
T2.2	Co-develop assessment and benchmarking methodology and tools	Refine existing Open Source methodologies and tools to assess and benchmark the progress, capacities, and needs of stakeholders in local clusters. Co-design the methodology with input from SE actors and SMEs for relevance and usability. The tool will facilitate the evaluation of key metrics such as organisational capacity, digital maturity, and readiness for collaboration, enabling stakeholders to identify areas for improvement and track their growth over time. Assessment results will be available for all participating stakeholders, with at least 90% providing feedback. The results of the assessments will guide cluster activities and provide data for transnational comparisons. The assessment methodology will be integrated in D2.1, the tool (D2.2) will be published open source to support long-term use.	DCO IPE, CN, Z98	BEN BEN, COO, BEN	No
T2.3	Construct local clusters	Establish local clusters of SE actors in pilot regions to promote collaboration and shared governance. A minimum of 40 stakeholders will be actively engaged in each local cluster. In-person workshops will be held by cluster leads to introduce the project's goals, build trust and shared objectives, and align stakeholder expectations. Each cluster will develop a cooperative cluster agreement to define roles, responsibilities, and governance structures. Initial support and resources will be provided to ensure that the clusters are fully operational, well-coordinated and cared for. Cluster agreements will be integrated into the Stakeholder Mapping and Cluster Agreements	IPE PCG, CN Z98, RPS	BEN BEN, COO, BEN	No

		Report (D2.1) as a deliverable.					
T2.4	Develop transnational network	Create pan-European network to connect local clusters, enabling mutual learning and value-sharing across regions. Cross-cluster virtual meetings will be organised to open communication channels and facilitate exchange of initial insights. A governance charter will be developed for the transnational network, ensuring inclusivity and accountability in decision-making processes. A launch event will be held to formalise the network, solidify connections and promote the network's activities to a broader audience and profile the S4S brand to potential stakeholders. The primary output of this task will be the Transnational Network Charter (D2.3).		RPS CN, IPE, PCG, Z98, DCO	BEN COO, BEN	No	
Milestones and deliverables (outputs/outcomes)							
Milestone No	Milestone Name	Work Package No	Lead Beneficiary	Description		Due Date	Means of Verification
MS4	Local clusters operational in all five pilot regions	2	IPE	Local clusters in Amsterdam, Seville, Berlin, Zagreb and Florence are fully established and operational.		6	Completed cooperative cluster agreements for all pilot regions.
MS5	Transnational network established	2	RPS	The pan-European transnational network of SE actors is formally launched with clear governance structures.		12	Signed governance charter adopted by all clusters and transnational stakeholders.
Deliverable No	Deliverable Name	Work Package No	Lead Beneficiary	Type	Dissemination Level	Due Date	Description
D2.1	Stakeholder Mapping and Cluster Agreements Report	2	IPE	R — Document, report	PU — Public	8	A comprehensive report summarizing the mapping of stakeholders and finalized cluster agreements. Format: PDF, English.
D2.2	Assessment and Benchmarking Tool	2	DCO	DEC — Website tool	PU — Public	8	A practical tool for assessing and benchmarking SE actors'

							capacities and progress. Format: Digital tool, English.
D2.3	Transnational Network Charter	2	RPS	R — Document, report	PU — Public	12	A governance charter defining roles, responsibilities, and processes for the transnational SE network. Format: PDF, English.

Estimated budget — Resources
See detailed budget table/calculator (annex 1 to Part B).

WORK PACKAGE 3

Work Package 3: Digital, Material, Social Infrastructures			
Duration:	M 1 – M 36	Lead Beneficiary:	1-DCO
Objectives			
<p>Work Package 3 (WP3) objective: provide Social Economy (SE) actors with 1) Commons-based methodologies and infrastructures that are sustainable, scalable, and tailored to their specific needs, 2) open and federated data streams that boost cooperation and strategic alignment and 3) Ethical AI based solutions that optimize workflows to increase their creativity. Together, these tools will enhance collaboration, economic management, and knowledge-sharing in the local clusters and the transnational network. WP3 ensures that SE actors can effectively participate in the green and digital transitions while upholding their core values of inclusivity, equity, and community benefit. This work package focuses on:</p> <ul style="list-style-type: none"> • Providing a coherent set of community management methodologies and tools to cater for needs expressed in WP2.1 while identifying best practices and gaps; • Tailoring these methods and tools to the specific needs of local clusters from a mutual learning perspective, enabling effective communication, resource sharing, and economic collaboration and further development; • Actively ensuring accessibility, engagement and sense of ownership from all stakeholders so tools are attractive, relevant and ready to utilise • Establishing robust infrastructures (social and technological) for the transnational network to support training, community engagement, and the mutualisation of resources. <p>Methods and tools will be chosen and deployed for: 1) Mapping, assessment and data visualisation; 2) Peer learning for training program; 3) Knowledge sharing for patterns</p>			

and blueprints 4) Enterprise software for accounting, HR, mail marketing, etc; 5) Content management system; 6) Online meetings; 7) File sharing; 8) Decentralised communication and social networking; 9) Collective organisation and decision making; 10) Project management. S4S will prioritise infrastructure provision with ethical and environmentally compliant solutions and setups.

Tool selection will follow a co-design process with the clusters and transnational network, alongside internal testing within the consortium. Several expert IT cooperatives will collaborate as Associate Partners to enhance the best possible outcomes.

Activities and division of work (WP description)

Task No	Task Name	Description	Participants		In-kind Contributions and Subcontracting
			Name	Role	
T3.1	Mapping of community management methodologies and tools (based on needs expressed from WP2-T2.1 mapping)	Identify and assess existing social methodologies and digital tools used for SE community management Conduct mapping alongside T2.1 with a minimum of 50 stakeholders. Consortium evaluation of open-source and value-aligned solutions to identify best practices, address gaps in existing tools and present as a coherent package that will guide the development and deployment of customised solutions for local clusters	DCO PCG, CN, RPS, IPE, Z98	BEN BEN, COO, BEN	YES, from several APs such as GEN Europe, RIES, UvA
T3.2	Policies for usage, contribution and governance of social and digital commons	Co-design of policies for the licensing, contribution and governance of the international network and local clusters of social and digital commons.	DCO CN, PCG, RPS, IPE, Z98 Amoved, Bonfire, Communecter, Other local IT providers	BEN COO, BEN AP	Yes. In-kind: experts consultancy
T3.3	Local cluster community tooling and resources deployment	Customise and deploy methodologies and tools within five pilot regions (Amsterdam, Berlin, Seville Zagreb and Florence), enabling SE actors to manage resources, communicate effectively, and collaborate on economic activities. Includes training sessions so that users can effectively adopt and utilise the methodologies and tools.	DCO CN; PCG; RPS: IPE: Z98 Amoved; Bonfire; Communecter; Other local IT providers	BEN AP	Yes. In-kind: experts consultancy
T3.4	Transnational network community and online training platform deployment	Establish an accessible educational platform for the transnational network, enabling cross-border collaboration, online training, and sharing best practices. Platform will provide streamlined	DCO Amoved, Communecter, Sully, Other local IT providers	BEN AP	Yes. In-kind: experts consultancy

				educational solutions with videos, quizzes, discussion forums, resource libraries, and training modules designed to facilitate capacity building and mutual learning.			
T3.5	Build a network of social and digital commons and open source providers connecting the local clusters and transnational network.			Create a network of S4S compatible SMEs — SE trainers, tech providers, and specialists— in the social and digital commons developed in the local clusters and transnational network.	DCO CN, PCG, RPS, IPE, Z98	BEN COO, BEN	Yes. In-kind: AE & AP communication efforts to increase participation
Milestones and deliverables (outputs/outcomes)							
Milestone No	Milestone Name	Work Package No	Lead Beneficiary	Description		Due Date	Means of Verification
MS6	Initial community tools mapped	3	DCO	Comprehensive mapping of existing community management tools and methodologies.		8	Mapping report approved by consortium.
MS7	Policies for social and digital commons finalised	3	DCO	Co-designed and validated policies for licensing, contribution, and governance of digital and social commons for both local clusters and network.		18	Governance and licensing policies report approved by consortium.
MS8	Transnational digital platform operational	3	DCO	Online platform launched, including directory of networked SMEs, trainers, tech providers, and specialists.		24	Platform launch reports, user onboarding statistics, and operational testing records.
Deliverable No	Deliverable Name	Work Package No	Lead Beneficiary	Type	Dissemination Level	Due Date	Description
D3.1	Digital Tools and Community Platform Report	3		R — Document, report	PU — Public	8	A comprehensive report on existing tools and methodologies, as well as a summary report detailing deployment outcomes in local clusters. Format: PDF, English.
D3.2	Transnational Platform Deployment	3		DEM — Demonstrator, pilot	PU — Public	36	Report documenting platform launch, features, and adoption metrics.

Report						Format: PDF, English.
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Estimated budget — Resources
See detailed budget table/calculator (annex 1 to Part B).

WORK PACKAGE 4

Work Package 4: Pilot Programmes					
Duration:	M1 - M36	Lead Beneficiary:	PCG		
Objectives					
<p>Work Package 4 (WP4) designs, implements, and validates innovative training and capacity-building programs for Social Economy actors in local clusters, enabling them to adopt value-aligned, sustainable solutions. By equipping stakeholders with specific skills, tools, and frameworks, WP4 empowers the Social Economy to navigate the green and digital transitions in line with its principles while strengthening its organisational and collaborative capacities.</p> <p>This work package focuses on key areas:</p> <ul style="list-style-type: none"> • Co-development of training and capacity-building programs with local clusters to leverage their existing knowledge and expertise and foster bidirectional learning and inclusivity. • Deliver a capacity building programme in each local cluster, combining i) in-person training workshops, ii) in-person camps (2-3 days) with local and international trainers with creative learning tools, games and methods, iii) online training and coaching to address the specific needs of SE actors, while creating bridges (social and infrastructural) between clusters. • Encourage contributions to, active participation in and ownership of the local cluster and transnational network and foster collaboration between participants. <p>These activities will ensure that SE actors have the knowledge, skills, and resources to thrive in value-aligned digital ecosystems while contributing to systemic change across the social economy.</p>					
Activities and division of work (WP description)					
Task No	Task Name	Description	Participants		In-kind Contributions and Subcontracting
			Name	Role	
T4.1	Co-design capacity building programme for pilots	Design a comprehensive training program specifically tailored to the needs of local cluster	PCG CN, Z98, IPE, DCO,	BEN COO, BEN	Yes, of interested stakeholders (WP2)

		stakeholders. Program will include modular content on digital transformation, community management, and value-aligned business models.	RPS, GEN			
T4.2	Setup training, facilitator and coaching database	Develop a database of trainers, coaches, and experts to support the training needs of local clusters. The database will ensure geographical diversity and representation of various SE actors.	PCG CN, Z98, IPE, DCO, RPS, GEN	BEN COO, BEN	YES, several APs, like GEN Europe, RIES	
T4.3	Accompany S4S Assessments	Stakeholders will be guided through the assessment process to ensure consistency and meaningful engagement. Task includes workshops on the methodology and 1:1 support during assessments. Guided by PCG, each pilot partner will accompany their local participants. Stakeholders will be guided through the assessment process to ensure consistency and meaningful engagement. Task includes workshops on the methodology and 1:1 support during assessments. Guided by PCG, each pilot partner will accompany their local participants.	PCG CN, Z98, IPE, DCO, RPS, GEN	BEN COO, BEN	No	
T4.4	Compile and develop training materials	Collect, update, customise, and translate where necessary, the needed training materials	PCG CN, Z98, IPE	BEN COO, BEN	YES, several APs	
T4.5	Run local capacity building programmes in each cluster region (Amsterdam, Berlin, Seville, Zagreb, Florence)	Organise training, coaching and transnational in-person camps in five regions: Amsterdam/NL (CN), Berlin/DE (PCG) Seville/ES (Z98), Zagreb/HR (IPE) and Florence/IT (RPS) with co-design / co-creation workshops where stakeholders collaboratively design and refine solutions, and relevant training.	PCG CN, Z98, IPE, DCO, RPS, GEN	BEN COO, BEN	YES, several APs, such as City of Amsterdam, GEN Europe, RIES	
T4.6	Realise online training and mentoring	Delivery of online training sessions and coaching/advisory, complementing the in-person training camps and ensuring accessibility for a wider audience.	PCG CN, Z98, IPE, DCO, RPS, GEN	BEN COO, BEN	YES, several APs	
Milestones and deliverables (outputs/outcomes)						
Milestone No	Milestone Name	Work Package No	Lead Beneficiary	Description	Due Date	Means of Verification
MS9	Training program	4	PCG	Training programs tailored to each	12	Training program

	launched in all clusters			cluster's needs are designed and launched.		documentation and participant enrolment data.	
MS10	Local training camps completed	4	PCG	Intensive in-person co-design and training camps held and online and in-person training and coaching trajectories held in all pilot regions, covering key topics for SE actors.	24	Training camp reports, participant feedback, and signed attendance lists.	
MS11	Local clusters completed organisation setup	4	DCO	All local clusters have incorporated local stakeholders in their governance and have gone through a complete round of co-budgeting.	30	Local cluster activity reports, governance and co-budgeting contributions report.	
MS12	Replication framework initiated	4	PCG	Efforts to replicate pilot programs in new regions have begun, using developed blueprints.	30	Documentation of replication initiatives, including outreach reports and partnership agreements.	
Deliverable No	Deliverable Name	Work Package No	Lead Beneficiary	Type	Dissemination Level	Due Date	Description
D4.1	Pilot Training and Evaluation Report	4	PCG	R — Document, report	PU — Public	24	A report documenting training program implementation, outcomes, and lessons learned. Format: PDF, English.
D4.2	Replication Framework and Recommendations	4	PCG	R — Document, report	PU — Public	30	Comprehensive documentation of the replication framework, including actionable recommendations. Format: PDF, English.

Estimated budget — Resources

See detailed budget table/calculator (annex 1 to Part B).

WORK PACKAGE 5

Work Package 5: Patterns for Replicability					
Duration:	M24 - M36	Lead Beneficiary:	1-Z98		
Objectives					
<p>Work Package 5 (WP5) objective is to ensure the scalability and sustainability of the project's outcomes by transforming pilot learnings into replicable resources. WP5 focuses on creating and maintaining a publicly accessible database of patterns, blueprints, roadmaps and educational resources that SE actors can adapt to their own contexts and improve through usage and ongoing documentation. By documenting and disseminating best practices, WP5 empowers SE actors across Europe and beyond to implement value-aligned digital solutions and foster systemic change.</p> <p>WP5 emphasises four key areas:</p> <ul style="list-style-type: none"> • Developing the UX and front-end functionality of the database to ensure widespread uptake, distribution and cross-compatibility with the project website (see T6.2) • Structuring documentation with relevant analyses, meta tagging and links to further resources and distilling replicable patterns and blueprints from pilot programs into easily accessible and shareable formats (written, graphic, audiovisual) to provide actionable insights for scaling; and • Maintaining the publicly accessible database with cross-integration with digital solutions mapped in T3.1. The database can be extended to include experiences from external SE actors and stakeholders, ensuring its relevance and usability across diverse contexts. • Replicability in other regions or contexts, within and beyond the EU, providing additional inputs and experience to extend the lifetime relevancy of the project 					
Activities and division of work (WP description)					
Task No	Task Name	Description	Participants		In-kind Contributions and Subcontracting
			Name	Role	
T5.1	Database platform development, UX and cross-integration	Develop an open source, federated documentation database and content with focus on accessibility, ease of use and cross-integration with digital solutions mapped in T3.1. The database will simplify federation and integration with other relevant databases. It will include itineraries and cross compatibility with the educational platform deployed as part of Wp3, as well as grab-and-go customizable modular trainings.	DCO	BEN	NO
T5.2	Evaluate pilots and distil patterns for	Pilot program outcome analysis to identify	Z98	BEN	Yes, various APs

	replicability, capacity building and mentoring	scalable patterns, blueprints, and roadmaps. These will include actionable guidelines and replicable processes that can be adapted to other regions and contexts to extend the network with more nodes.	PCG	BEN	
T5.3	Extend pattern database and tooling with external experiences	Enhancement of pattern database by integrating insights and experiences from external SE actors and stakeholders. The consortium will assist other initiatives and projects to ensure the database remains relevant and widely applicable.	DCO RPS	BEN	Yes, various APs
T5.4	Accompany replications in other regions or contexts	Based on the success of the pilot program, replication efforts will be initiated in additional regions, leveraging the blueprints and roadmaps developed during the project.	IPE CN PCG Z98 DCO RPS	BEN BEN	Yes, various APs like RIES

Milestones and deliverables (outputs/outcomes)

Milestone No	Milestone Name	Work Package No	Lead Beneficiary	Description	Due Date	Means of Verification	
MS13	Launch of Initial Pattern Database	5	DCO	Comprehensive patterns and roadmaps distilled from pilots are launched in a publicly accessible database	32	Database launch report, including initial entries and user access metrics.	
MS14	Launch of Final Pattern Database	5	DCO	External SE actors' and stakeholders' experiences are integrated into the database	36	Database update report, with final patterns and documentation uploaded.	
Deliverable No	Deliverable Name	Work Package No	Lead Beneficiary	Type	Dissemination Level	Due Date	Description
D5.1	Pattern Database	5	DCO	DEC — Websites, patent filings, videos, etc.	PU — Public	36	A publicly accessible database featuring patterns, blueprints, and roadmaps. Format: Online, English.

Estimated budget — Resources

See detailed budget table/calculator (annex 1 to Part B).

WORK PACKAGE 6

Work Package 6: Dissemination and Communication					
Duration:	M1 - M36	Lead Beneficiary:	1-RPS		
Objectives					
<p>Work Package 6 (WP6) is to ensure the widespread dissemination of S4S's outputs, foster stakeholder engagement, and amplify S4S's brand impact through targeted communication strategies. By leveraging innovative and inclusive communication formats, WP6 aims to:</p> <ul style="list-style-type: none"> • Raise awareness for a future European Economy in line with community-led, feminist and cooperative economics; • Promote a technological transition in line with SE values • Create possibilities for an ecological digital transition • Disseminate and promote the project's outputs to maximise replicability and adoption across Europe and beyond; • Promote the SE to new generations as a preferable socio ecological alternative to start-up culture • Foster a culture of care and contribution, reinforcing the project's collaborative ethos and ensuring accessibility for diverse stakeholders. <p>WP6 will engage key target audiences, including SE actors, digital commons advocates, tech providers, policymakers, and the general public, to build capacity, inspire systemic change, and ensure the visibility of EU funding.</p>					
Activities and division of work (WP description)					
Task No	Task Name	Description	Participants		In-kind Contributions and Subcontracting
			Name	Role	
T6.1	Develop visual identity and outreach materials	Create a cohesive visual identity for the project, including logos, templates, and branding guidelines. Outreach materials such as infographics, videos, short reels, and printed media will be produced to communicate the project's objectives and outcomes effectively to diverse audiences. These materials will emphasize SE core values of inclusivity, equity, and sustainability.	DCO	BEN	(Yes/No and which)
T6.2	Develop and maintain project website	The website will serve as the central hub for project updates, case studies, open-access	DCO	BEN	(Yes/No and which)

		resources, and blueprints. It will also include dedicated sections for showcasing EU funding visibility and hosting feedback forms for stakeholder engagement.				
T6.3	Run tailored communication campaigns for each local cluster	Tailored communication campaigns will be developed for each pilot region (Amsterdam, Berlin, Seville, Florence and Zagreb). These campaigns will include newsletters, short videos, social media posts, and local events to engage stakeholders, build trust, and ensure grassroots participation. Campaigns will highlight collaborative efforts and practical tools co-developed with SE actors in each region.	RPS DCO, CN, PCG, Z98, IPE	BEN BEN, COO, BEN	(Yes/No and which)	
T6.4	International network campaign	Promote project results at the European level through transnational campaigns targeting SE networks, policymakers, and digital commons advocates. Activities include online campaigns, webinars, and policy outreach events to ensure that the project aligns with and supports EU priorities, such as the Social Economy Action Plan, the Green Deal, and the New European Care Strategy.	RPS DCO, CN, PCG, Z98, IPE	BEN BEN, COO, BEN	(Yes/No and which)	
T6.5	Ongoing community engagement and care	Ensure continuous stakeholder engagement by maintaining active communication channels, collecting and integrating feedback from SE actors and stakeholders, and fostering long-term collaborations. Activities include regular updates on project progress, continuous dissemination of blueprints and resources, and community-building initiatives to ensure alignment with community needs, and to strengthen the transnational network.	RPS DCO, CN, PCG, Z98, IPE	BEN BEN, COO, BEN	(Yes/No and which)	
Milestones and deliverables (outputs/outcomes)						
Milestone No	Milestone Name	Work Package No	Lead Beneficiary	Description	Due Date	Means of Verification
MS15	Visual identity developed	6	DCO	The project's visual identity is finalized, including logos, branding materials, and outreach guidelines.	3	Visual identity guide and samples of outreach materials.

MS16	Website launched	6	DCO	The project website is live and operational, hosting key resources and updates.	6	Website live, analytics report showing initial engagement metrics.	
MS17	Local and transnational campaigns initiated	6	RPS	Campaigns in all four clusters and the transnational campaign are launched.	9	Campaign materials, reports on activities, and initial stakeholder feedback.	
MS18	Final Transnational Dissemination Event	6	RPS	A large-scale event hosted at an existing conference, showcases project results, with attendance and engagement metrics.	36	Event program, attendance lists, feedback reports, and media coverage	
Deliverable No	Deliverable Name	Work Package No	Lead Beneficiary	Type	Dissemination Level	Due Date	Description
D6.1	Visual Identity and Branding Package	6	DCO	DEC —Websites, patent filings, videos, etc	PU — Public	3	Includes project logo, templates, and visual identity guidelines for all communication materials. Format: Digital and print, English.
D6.2	Comprehensive Communication and Dissemination Report	6	RPS	R — Document, report	PU — Public	36	Consolidated report covering all communication and dissemination activities, including campaigns, publications, media reach, and stakeholder engagement. Format: PDF, English.
D6.3	Final Dissemination Toolkit	6	XXX	DEC —Websites, patent filings, videos, etc	PU — Public	36	Includes guidelines, case studies, and communication materials for replication. Format: Digital, English.

Estimated budget — Resources

See detailed budget table/calculator (annex 1 to Part B).

SUBCONTRACTING

No subcontracting is foreseen.

TIMETABLE

Timetable (projects of more than 2 years)												
<i>Fill in cells in beige to show the duration of activities. Repeat lines/columns as necessary.</i>												
Note: Use actual calendar years and quarters. In the timeline you should indicate the timing of each activity per WP. You may add additional columns if your project is longer than 6 years.												
ACTIVITY	YEAR 1				YEAR 2				YEAR 3			
	Q 1	Q 2	Q 3	Q 4	Q 1	Q 2	Q 3	Q 4	Q 1	Q 2	Q 3	Q 4
Work Package 1: Project management and coordination												
Task 1.1 - Project coordination and oversight												
Task 1.2 - Administrative and financial management												
Task 1.3 - Ethics and data management												
Task 1.4 - Consortium mediation and wellbeing												
Task 1.5 - Liaison with the European Commission												
Work Package 2: Mapping and Clustering												
Task 2.1 - Mapping stakeholders and their needs, capacities and resources through Participatory Action Research												

Task 2.2 - Co-develop assessment and benchmarking methodology and tools													
Task 2.3 - Construct local clusters													
Task 2.4 - Develop transnational network													
Work Package 3: Social, Digital and Material Infrastructures													
Task 3.1 – Mapping of community management methodologies and tools													
Task 3.2 - Policies for usage, contribution and governance of commons;													
Task 3.3 - Local cluster community tooling and resources deployment;													
Task 3.4 - Transnational network community training platform deployment;													
Task 3.5 - Network of social and digital commons and open source providers													
Work Package 4: Pilot Programmes													
Task 4.1 - Co-design capacity building programme for pilots													
Task 4.2 - Setup trainer, facilitator and coach database;													
Task 4.3 - Accompany S4S assessments													
Task 4.4 Compile and develop training materials													
Task 4.5 - Run local capacity building programmes in 5 regions													
Task 4.6 - Realise online training and mentoring.													
Work Package 5: Patterns for Replicability													

Call: SMP-COSME-2024-SEE-01 — Stepping up organisational and entrepreneurial capacity of SMEs in social economy

Task 5.1 - Harvest existing cases, methodologies, and tools													
Task 5.2 - Evaluate pilots and distil patterns for replicability, mentoring, etc													
Task 5.3 - Extend pattern database and tooling with external experiences;													
Task 5.4 – Accompany replications in other regions or contexts.													
Work Package 6: Dissemination and Communication													
Task 6.1 - Develop visual identity and outreach materials													
Task 6.2 - Develop and maintain project website													
Task 6.3 - Run tailored communication campaigns for each local cluster													
Task 6.4 - International network campaign													
Task 6.5 - Ongoing community engagement and care.													

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5. OTHER

5.1 ETHICS

Ethics
Not applicable.

#§ETH-ICS-EI\$# #@SEC-URI-SU@#

5.2 SECURITY

Security
Not applicable.

#§SEC-URI-SU\$# #@DEC-LAR-DL@#

6. DECLARATIONS

Double funding	
Information concerning other EU grants for this project	YES/NO
We confirm that to our best knowledge neither the project as a whole nor any parts of it have benefitted from any other EU grant (including EU funding managed by authorities in EU Member States or other funding bodies, e.g. EU Regional Funds, EU Agricultural Funds, etc). If NO, explain and provide details.	YES
We confirm that to our best knowledge neither the project as a whole nor any parts of it are (nor will be) submitted for any other EU grant (including EU funding managed by authorities in EU Member States or other funding bodies, e.g. EU Regional Funds, EU Agricultural Funds, etc). If NO, explain and provide details.	YES

Financial support to third parties (if applicable)
Not applicable

#§DEC-LAR-DL\$#

ANNEXES

A list of annexes can be found in the annex, including the Detailed budget table/Calculator (annex 1 to Part B) key staff CVs (annex 2 to Part B). Annual activity reports (annex 3 to Part B) a list of previous projects (annex 4 to Part B). Letters of Intent from Associate Partners and others and the Eligibility template (annex 5 to Part B), plus a list of previous projects.

Curriculum Vitae

Personal information

Name Sophie Bloemen
Telephone 0683784207
E-mail sophie@commonsnetwork.org
Nationality Dutch
Birthdate 18-12-1979

Work experience

Date **2015-**
Position **Director and co-founder Commons Network**
Responsibility Lead organisation, research, networking, coordination
Name and address Stichting Commons Network,
Frederik Hendrikstraat 111b
1052HN Amsterdam

Website commonsnetwork.org
Sector Non-Profit /Think Tank
Activities A non-profit think tank and collaboratory for the new economy and society, devising strategies and programmes for the transition towards an economies based in commons, ecology, social justice and care

Lead and coordination on projects on Digital Transition, Postgrowth. Coordinator local incubator for community economy. Liaison with European network of civic society, entrepreneurs and policy makers.
Public speaking, organisation, coordination.

Date **2010-**
Position **Public interest consultant**
Responsibility Advisor and researcher to NGOs and governmental institutions. Including Oxfam, Health Action International, Drugs for Neglected Disease Initiative (DNDi), EATG, Ministry of Health NL, WHO.
Name and address. Common Causes Policy Advice, San Francisco/Berlin.
Sector Non-profit- policy advocacy

Date **2007– 2010**
Position **Policy Advisor Health Action International**
Responsibility Advocacy and coalition lead on national, European and global level on medicines, trade, intellectual property and innovation.
Sector NGO
Name and location Health Action International (HAI), Overtoom Amsterdam.
Activities Coordination civil society coalitions in Europe and international, advocacy, lobby, research

Date **2012-2013**
Positie **Assistant editor at the Intelligent Optimist**
Responsibility Covering citizen initiatives, social innovation and sustainability projects in the Bay Area and beyond.
Location San Francisco
Sector Media, Magazine.

Datum	2006-2012
Position	Founder and Director Danube Foundation
Responsibility	Coordination team of 8, lead in multiyear project on Utopia with events in 12 European countries. Stichting Danube sought to contribute to the cultural exchange and integration of Central, East and Western Europe. Amsterdam
Location	
Datum	2006-2007
Position	Traineeship European Commission, Employment and Social Affairs.
Responsibility	Research on Wellbeing & Quality of Life; Pensions
Location	Brussels
Board functions and coalitions	<p>2024- Board Member Fundation – Participatory grant maker</p> <p>2024- Board member, Chair, MeentCoop-Incubator & Platform for the Community Economy Amsterdam, Association comprising of 10 organisations.</p> <p>2021-2023 Member of EU Platform Coop Alliance</p> <p>2020-2022 Coordination SDEPS coalition- Shared Digital European Public Space Coalition of civil society organisations working on democratic digital infrastructures and digital commons.</p> <p>2016-2018 Co-initiator European Commons Assembly – Assembly of commoners, local initiatives from across Europe, as well as Wikipedia and P2Pfoundation.</p> <p>2015-2017 Co-founder <u>European Alliance for Affordable Access to Medicines & Responsible R&D</u> and member of Coordinatie Committee. Coalition of 85 NGOs.</p> <p>2012-2020 Co-founder and member of Executive Committee Alianza LAC-Global por el Acceso a Medicamentos (Secretariat in Bogota, Colombia) . Coalitions of NGOs.</p> <p>2013-2016 Member of the board of Essential Inventions, Washington DC.</p> <p>2008-2011 Member of Transatlantic Consumers Dialogue (TACD) IP Committee Dialogue with European Commission and US on behalf of civil society groups</p>
Education	
Date	2005-2006

Topic	Political Economy: transition (MSc)
Name institute	London School of Economics
Date	1999-2005
Topic	Political Philosophy (MA) and International Relations (MSc)
Name institute	University of Amsterdam

Curriculum Vitae – Wouter Tebbens



About me

Name	Wouter Tebbens
Email	wouter@tebbens.org
Date of Birth	6 th May 1974
Nationality	Dutch
Fediverse	@wtebbens@social.coop
Matrix	@wtebbens:one.ems.host

Current position

Oct. 2024 - present

Commons Network (Amsterdam / Europe)

Collaborator, senior advisor

A non-profit think tank and collaboratory for the new economy and society, devising strategies and programmes for the transition towards an economies based in commons, ecology, social justice and care.

Apr. 2024 - present

Freelance

Collaborating with entities interested in a value-driven transition, designing strategies for communities and networks.

Oct. 2022 – July 2024

PublicSpaces (Hilversum, Netherlands)

Director, senior advisor

A non-profit network working on the transition towards a public values based internet. My role as first director has been to set up the team, structure the network and build the foundation as an independent non-profit charity with a revenue mix of partner contributions, public subsidies and private grants, overseeing the annual conference, national and international projects.

May 2020 - 2022

The **Online Meeting Cooperative** (**meet.coop**)

co-founder, general coordinator

An online meeting platform as an ethical service. A cooperative commons business based in renewable energy, libre software, protection of privacy, solidarity and cross-region federation. My role was to bring together the coalition of operational members, steer the organisational development and onboarding of new user members.

Dec. 2007 - present

Free Knowledge Institute

co-founder and president

A non-profit foundation based in Amsterdam promoting shared knowledge in all areas of society, from Free Software, Open Educational Resources, Free Culture, Open Access, Open Source Hardware to the Commons Collaborative Economy and Open Source Circular Economy.

Experience

Nov. 2020 – June 2021

Cities for Change Conference by the 99vanAmsterdam, a programme of **Amsterdam City**

tech coordinator

An online conference that took place between March and June 2021, exploring the city of the future and highlighting the negative parts of our current economy: climate crisis, housing shortage, growing inequality in wealth and power, and more recently: the corona crisis.

Jan. 2017 – July 2020

CommonsCloud

co-founder, director

Cooperative cloud service by femProcomuns worker members for user members interested to change. Services include NextCloud, Discourse, LimeSurvey, Zimbra, a.o. mature libre software.

Sept. 2016 – May 2021

Comunicadora, a programme of the **City of Barcelona**.

co-director of the first edition and mentor and trainer in the following editions

A support programme for the Commons Collaborative Economy from the City of Barcelona's development agency BarcelonActiva in which early-stage initiatives receive training and develop their business model following the Five Pillar model for commons sustainability.

July 2017 – July 2020

femProcomuns

co-founder and worker member

Barcelona-based cooperative with worker, collaborator and user members working through "groups of cooperativised activity", such as CommonsCloud, commons-oriented training and support programmes such as La Comunicadora and fiscal host for The Things Network in Catalonia.

Nov. 2015 - present

The Things Network Catalonia

Initiator and co-lead

Community network for and by people in the Internet of Things, covering parts of Barcelona and surrounding cities. Contracted by and in collaboration with municipalities and schools to deploy the open network and provide training programmes or hackatons.

Jan. 2015 – July 2017

Digital Do It Yourself (Digital DIY)

partner and researcher on legal and economic aspects

An EC research project for a human centred digital age, to research legal, ethical and business aspects of co-creative open sourced processes around FabLabs in the convergence of bits and atoms.

2014

P2Pvalue project by the Autonomous University of Barcelona

researcher, topic specialist

An EC funded research project to study commons-based peer production platforms and distil design criteria. My role was to help define the research methodology and research over 100 of the 300 case studies under the leadership of Mayo Fuster.

2013 - 2014

OpenTIA in Spain and Therp in Amsterdam

freelance consultant

dedicated to the implementation of Odoo/OpenERP for small and medium-sized organisations. Participated in the first year of the Odoo Community Association.

Jan 2010 – Dec. 2011

OpenSE – Open Software Engineering and Computer Science

partner and researcher

Open Educational Resource project from the EC Lifelong Learning Programme to design methodologies for enhanced learning, having learners feeding into the educational content production cycle.

Jan. 2009 – Jan. 2013

Free Technology Academy

EC project coordinator and director

A joint initiative from several educational institutes in various countries.

It offered an online master level programme with course modules about Free Technologies. Tuition took place online in the FTA virtual campus and was performed by teaching staff from the partner universities. Credits obtained in the FTA programme are recognised by these universities. A full master programme can be concluded at one of the universities.

The FTA was funded in the EC's Lifelong Learning Programme from 2009 till end 2010 and continued as a global network and learning community, led by the Free Knowledge Institute.

Oct. 2009

Free Culture Forum Barcelona

co-organiser of the first edition

The main objectives of the Free Culture Forum 2009 were, 1) building networks to optimise the efforts of the different groups and setting common demands against the proposals from industry and governments in their eagerness to control culture and information; and 2) reinforcing the self-organisation of tools and infrastructures to support free culture. The FCForum 2009 produced the Charter for Innovation, Creativity and Access to Knowledge.

July 2006 – July 2008

SELF project

EC project coordinator

SELF - Science, Education and Learning in Freedom - was a R&D project funded under the European Commission's Sixth Framework Programme. The goal was to design and prototype an online platform for the collaborative construction of educational materials, in particular to advance learning about Free Software and Open Standards. The project was realised by an international consortium, distributed over 3 continents, of universities and non-profit organisations all working in the field of Free Software.

2005

Petition to Dutch Parliament

initiator, petitioner

Petition to require Dutch public institutions to use Open Source and Open Standards

2004

Internet Society Netherlands working group on Free/Libre/Open Source Software

co-founder and WG lead

Group of topic experts and FLOSS advocates to meet regularly and conspire about advancing the shared values

2002 - 2009

xlocal.com webservices SL,

founder and director

Small web agency specialised in multilingual self-manageable websites, based in Barcelona.

2001

Consultancy work in Barcelona.

2000

Protechnical SRL – Holec Argentina

Business development

Electrotechnical company representing Holec in Argentina. Assembles switch boards for the distribution of power in factories.

Sep. 1998 – May 2000

TNT Express and TNT Logistics

Business development programme at Global Head Office. Business Process Re-engineering in TNT depots in Europe and North America.

Software skills

Desktop software

Ubunu Linux since 2004, LibreOffice, GIMP, ...

Webapps

NextCloud, Discourse, WordPress, Drupal, Kimai, Phabricator, LimeSurvey, Odoo/OpenERP, MailTrain, Decidim, Hubzilla, Mastodon

P2P agent centric networks

Participant of the Holochain community, an agent centric p2p network with distributed p2p apps and the holo.hosting network, evolving mutual credit in a post-blockchain ecosystem.

Education

1997 - **MSc. in Production and Operations Management** at *University of Twente (NL)*

1992 - **BSc. Mechanical Engineering** at *University of Twente (NL)*

Key strengths

- drive, initiative
- creative solutions
- seeking synergies
- enjoys humans
- walk the talk

Languages

Dutch	Mother tongue
English	Fluent
Spanish	Fluent
Catalan	Fluent
German	Moderate

Florine Zegers

florinezegers@gmail.com
+316 16165431

I believe that educational programmes, active citizenship and sustainable collective engagement - both at the neighbourhood level as more broadly in society - are the key to a more equal, just and social future.

EDUCATION

Post-master, Collective Practices and Symbiotic Organizations 2021 - 2022

Royal Institute of Art, Stockholm

- Educated to navigate and expand the possibilities and (political) potentials of collaborative practices as a way to strive for a more caring, democratic and sustainable society.
- Trained in developing workshops, public-programs and research groups.
- Final research: How to practice (active) trans-local citizenship?

MA Visual Anthropology (distinction) 2018 - 2019

Goldsmiths University, London

- Educated as a visual anthropologist and researcher with a focus on pedagogy, art and activism.
- Final film: 'Along the Donau River' is an intimate family portrait exploring personal, shared and political memories, while walking through the streets of Budapest. It discusses Hungary's complex history and its current undemocratic developments.
- Extra curricular: the courses 'Borders and migration', 'Spaces of practice' and 'Critical pedagogy'.

Minor Intercultural communication and community (distinction) 2016

Universidad Catolica de Argentina, Buenos Aires

- Educated in communication practices across differing cultural contexts and the analyzation of cross-cultural adaptation processes.
- Extra curricular: organized and facilitated different educational programs in the Bajo Flores neighborhood - home of mostly marginalized communities.

BA Social Psychology (with merrits) 2013 - 2016

University of Amsterdam, Amsterdam

- Educated to both recognize and analyze social psychological problems and to articulate and implement solutions with a specialisation in group dynamics and social structures.
- Research assistant of drs. M.J. Feldkamp for a research on cross-cultural emotion communication.

Arts foundation year 2012 - 2013

Gerrit Rietveld Academy, Amsterdam

COURSES

BAK - How to Assemble Now? 2020

A course at BAK (a base for art, theory and social action) on notions of assembly, tactics of solidarity and radical care, dealing with urgencies of the present and future.

IRI - School of Mutations 2020

A course and open learning platform on the Future of Cultural Institutions, Radical Care and Citizen's assemblies - engaged in theoretical and practical explorations of the commons.

Mischief Makers - Facilitation Course 2020

A course on (hybrid) facilitation, workshop-design, group learning and social collaboration. Learning how to best guide processes, projects, meetings and gatherings to unlock potential and support people to do their best work.

PROGRAM DEVELOPMENT AND FACILITATION

Project Manager Community Wealth Building and Local Economy, Commons Network 2024

- Lead development and implementation of community economy practices through community wealth building and support of local initiatives.
- Community (network) building and coaching of local neighbourhood initiatives by offering tools, guidance and expertise while also promoting mutual learning and exchange with other initiatives.
- Coordination and facilitation of a local incubator for the community economy with a focus on public-civic partnerships, strengthening democratic and locally rooted initiatives.
- Organising and facilitating public events and workshops around the community economy.

Program consultant, Gabriel Fontana and the Municipality of Amsterdam 2023

- Advice and development of a large-scale workshop format in collaboration with Gabriel Fontana, commissioned by the Municipality of Amsterdam to celebrate its 750th anniversary.

Program facilitation, BAK basis voor actuele kunst 2023

- Development and facilitation of a new workshop format in collaboration with Gabriel Fontana and Maria Molteni called the Shapeshifting Sports Camp organised as a part of the Civic Praxis Ultradependent Public School.

Coordination educational program, W139 2022

- Outreach and coordination of the educational program of Gabriel Fontana's 'Tournament of the Unknown' at W139.
- Development and facilitation of multiple collective gatherings - re-imagining alternative ways of being together through non-normative play and collective reflection.

Cultural organizer, 'On Assemblism' 2020 - 2021

- Founding of the collective 'On Assemblism' with young fellow teachers, artists, researchers and activists to share ideas, projects and experiences on assemblism, horizontal structures of governance, trans-national solidarity and social action in times of restrictions.
- Organization and facilitation of readinggroups, workshops and discussions.

Research, Institute of Radical Imagination 2020

- Co-organization of meetings and open assemblies around topics such as solidarity economies, care practices and citizens assemblies.
- Mapping commoning initiatives and social movements that invite for political prefiguration.
- Co-writing future vision and funding application.

Public program and outreach, South London Gallery, Cubitt and Whitechapel Gallery 2019

- Research and development of creating new meaningful encounters and learning experiences with local communities, in collaboration with different contemporary spaces in London. Engaging more diverse, inclusive audiences that fostered multivocality, while tackling local problems and encouraging collaborative solutions.

Art Education and Public Programming, De Appel arts centre 2017 - 2018

- Development and implementation of De Appel arts centre's educational program.
- Coordination and facilitation of socially engaging, creative workshops.
- Initiation of new collaborations with local communities and schools.
- Development of tailored teaching programs.
- Hosting guided visits and weekly ensembles to enable dialogue and sharing with and amongst neighbors, artists, educators, students and local communities – from diverse backgrounds, ages and interests.

COMMUNITY ENGAGEMENT

Volunteer, Open Embassy 2021

- Language and social support for new comers in the Netherlands through weekly meetings and reading sessions.

Buddy 2020 - 2021, 2011 - 2016

- Buddy for elderly living alone.

Community cooking 2018

- Regular collective cooking sessions and language exchange with new comers at a local community centre in London.

Community organizer, 'Le Local' 2017

- Co-organization of a non-profit cultural organization and multipurpose community space in Toulouse - organizing public screenings, debates and workshops, whilst running a community kitchen.

Language Supporter, 'Voorlees Express' 2014 - 2015

- Language support and buddy for two children new to the Netherlands.

Youth Counselor, Municipality of Wageningen 2009 - 2010

- Consulting the Municipality of Wageningen as a youth representative.

Coordinator, 'Friendship-trip' Wageningen - Nidiza 2010

- Coordination and co-organization of a 'friendship trip' to celebrate a 30 year city-bond between the municipality of Wageningen and the municipality of Nidiza in Rwanda.

CULTURAL INITIATIVES

Member, The Future Left 2022

- Collective discussion and study group reading texts and creating works tackling abolition, climate change and possible futures.

Cultural organizer, 'A Voice Off Screen' 2019

- Running and organizing of the reading group and artist collective 'A Voice Off Screen' together with six London-based artists and filmmakers where we spoke about how to use voice in moving image.

Curator, 'Really! Really?' 2019

- Curation and coordination of the MAVIS graduation screenings and exhibition on 'questioning' - navigating the potential of film to contribute to critical discourse and societal change.

LANGUAGES

Dutch (Native) - English (Fluent) - French (Fluent) - Spanish (Advanced) - Portuguese (Basic)

Ela Kagel

Digital Strategist, Commons-Expert

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OVERVIEW OF RECENT POSITIONS

Poetic Technologies UG, Co-Founder

2023 - today

Co-founder & Strategy development

Circles Coop eG, Co-Founder

2021 - 2023

Co-founder & Representative of the General Assembly

SuperCoop, Chair of Advisory Board

2021 - today

Co-founder & Chair of Advisory Board

Supermarkt Berlin, Founder and Managing Partner

2010 - today

Founder and manager of the independent platform for Digital Culture, Alternative Economies in Berlin.

Platform Cooperatives Germany eG, Co-Founder and Board Member

2019 - heute

Establishment of the cooperative as a consulting organization for the digital, cooperative economy in Germany.

Mentor & Jury member, self-employed

1998 - today

Ela has been working for years on the program committee of the re:publica conference and the Transmediale Festival in Berlin.

She is also a jury member for various funding programs in the media and creative industries, such as the IGP Call for Cultural and Creative Industries of the BMWK or IMPULSE for the Austria Wirtschaftsservice AWS, Austria

Key Interests

Digital Strategy
The Commons
Platform Cooperatives
Public Goods
Organizational Design
Decentralized Governance

EDUCATION

Hogeschool voor de Kunsten, Amsterdam— Postgraduate-Program

1996 - 1998

Media Arts Studies

De Montfort University, Leicester / UK— *Master of Arts*

1996 - 1998

EU Cultural Planning

PROJECTS OF THE PREVIOUS YEARS

GameChanger — *Co-Initiator and Curator*

2021 - today

Research project on cultures of self-organization in arts & culture and development of the website gamechanger.land. Funded by the Hauptstadtkulturfonds Berlin.

Innovation network Platform Coops —*Curator*

2020-2021

Establishment of the Platform Coops innovation network as part of a network project funded by the IGP Call (German Ministry of Economy).

MoneyLab Berlin — *Initiator & Artistic Director*

2021 - today

Conceptual development and production of the three-day interactive streaming conference "MoneyLab Berlin", funded by the Hauptstadtkulturfonds Berlin.

RCHAIN Europe eG — *Board Member & CEO*

2017 - 2019

Foundation and development of the European branch of the US-based RChain Technology Cooperative.

DGOV Foundation — *Digital Strategy & Community Builder*

2018 - today

Exploring new models of collective decision making and co-creation (Decentralized Governance). Community building & execution of events, such as DGOV Council 2019 and 2020.

Ableton — *Digital Strategy, Curator*

2016 - 2017

Digital strategy for the LOOP Music Maker Summit at Radialsystem V Berlin. Focus: Anchoring the new LOOP festival in the Ableton marketing strategy.

Share Fair Berlin — *Curator*

2016

Digital strategy with a focus on community marketing for ShareFair 2015. Client: Sharing Berlin platform.

B3 Biennial of the Moving Image — *Curator*

2013 - 2014

Establishment of an online presence and development of an online communication strategy.

Kulturstiftung des Bundes — *Digital Concept Development*

2012 - 2013

Web relaunch and development of an online communication strategy.

Transmediale Festival für Kunst & Digitale Kultur — *Program Curator*

2009 - 2011

Development of the “Open Zone” for the festival 2010 & Free Culture Incubator inl 2011.

ID-Media Berlin — *Unit Lead*

2007 - 2009

Team responsibility and development of the IPTV department within the I-D Media digital agency in Berlin.

Public Art Lab — *Founding member and curator*

2005 - today

Curatorial collaboration in EU-wide media art programs: Mobile Studios 2005 and Mobicases 2007

VIDEOS: LECTURES AND MODERATION

- Speaker in the panel [Commons-based Peer Production](#) at ZuBerlin 2024.
- Speaker in the panel [Decentralized Governance: Supporting Communities Across Platforms and Protocols](#) at Regens Unite Berlin 2023.
- Speaker in the panel [Conceptualizing the Public Goods Stack](#) at Funding the Commons Berlin, 2023.
- Speaker in the panel [Applying web3 Tech to Funding and Organizing Culture](#) at republica-Konferenz 2022.

- Dialogue with Katharina Pistor at re:publica-Konferenz 2021: [Technik, Recht und Soziale Transformation](#).
- Moderation of the panel [Kampf der Plattform-Giganten](#) at the Internet Governance Forum 2019, in the Ministry of Economy, Berlin.
- Lecture at the [Platform Cooperativism Conference](#) at the New School in New York, 2019.
- Lecture at the conference [Arbeit neu denken: Kooperative Lösungsansätze für eine Ökonomie der Zukunft](#) at Wirtschaftsuniversität Wien, 2019.
- Lecture [SUPERMARKT, Coops and What we can Learn for DAOs](#) at the Web3 - conference in Berlin, 2019.
- Interview [Raum - Technologie - Vernetzung](#) as part of the conference Tempelhofer Wald, 2019, Tempelhof Airfield Berlin.
- Dialogue on [Platform Coops & Blockchain](#) with Peter Harris as part of the RCON2-conference in Berlin, 2018.
- Talk on [DAO Learning Journey](#), SUPERMARKT Berlin, 2019.
- Interview [Growing Together with Others](#), as part of a video series on the Digital Commons, 2017
- Lecture on [Creating Organizations of/for the Commons](#) at the republica-conference, 2017.
- Interview during the [Kulturkabinett-Konferenz](#), Goethe Institut Madrid, 2018.
- Lecture at the conference [My Creativity Sweatshop](#) - Creative Production After the Creative Industries, Institut for Network Cultures, Amsterdam, 2015.
- Interview about the event series [Veranstaltungsreihe "Deadline Sprint"](#) at SUPERMARKT Berlin, Elektronischer Reporter, ZDF, 2014.

CURATED EVENTS (2015-2023)

- [GameChanger](#): Research and fellowship project funded by the Hauptstadtkulturfonds, focusing on methods and cultures of self-organization in the cultural and creative industries (2021-2023).
- [MoneyLab Berlin](#): Three-day conference on new currencies and monetary systems for the arts and cultural industries, as well as for actors in the field of social economy (2021).
- [Facilitate Change!](#) Workshop series focusing on horizontal leadership and the presentation of different methods to accompany change processes in organizations. SUPERMARKT, from 2018-present.
- [Money Talks](#): Workshop series on the topic of money and finance. In this series, alternative financial systems are presented, regional currencies, crypto-coins or models for unconditional basic income on the blockchain. SUPERMARKT, from 2018 - today.
- [Arts & Commons](#): Event series around financial technologies, peer to peer economies, digital networking and its impact on cultural work. SUPERMARKT & other locations, 2016 - 2017.

- [Platform Coops Germany](#): Event series featuring founders of platform coops and other companies from the digital cooperative economy. SUPERMARKT, 2016 - today.
- [Deadline Sprints](#): The Deadline Sprints are an emergency format for notoriously procrastinating people who want to finally get rid of everything that has been sitting on their desk gathering dust for months. To ensure that not even a shred of unfinished business is left behind, the procrastinators subject themselves to the social control of like-minded people. SUPERMARKT, from 2014 - 2016.
- [WORKAROUND](#): Series of conferences and workshops on the new forms of work of the future. SUPERMARKT 2013 - 2015.

Curriculum vitae

Andreas Arnold (Dipl.-Ing.)

***10.11.1983**

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10967 Berlin
+49 176 96347526
andreas.arnold1@gmx.net

Work experience - Social entrepreneur, connector and business consultant

- Since 11.2019** Co-founder and board member at **Platform Cooperatives Germany eG**: Consulting and connecting coopreneurs and democratically governed companies, as well as consulting cooperative entrepreneurs and businesses regarding business modelling, innovation and tokenisation. (platformcoop.de)
- Since 08.2021** Consultant for social entrepreneurship at the **Social Economy Berlin**, a project by the **Social Entrepreneurship Netzwerk Deutschland e.V. (SEND)** and **Technologie-Netzwerk Berlin e.V.** funded by the **Berlin Senate Department for Economics, Energy and Public Enterprises (SenWiEnBe)**. Advising social entrepreneurs and businesses regarding social and cooperative business modelling, collaborative governance structures and founding steps. (socialeconomy.berlin)
- Since 06.2021** Manager for digitalization, fundraising and collaboration at the **Smart eG**, a social enterprise winning the "**Berlin Social Enterprise 2022**" competition in the "**Transformation**" category and the 2nd prize of the "**Global Goals Lab**" **impact fund 2021**. Supporting the development of a software platform to scale the coop's social business model with funds by the **Federal Ministry for Economic Affairs and Climate Action (BMWK)**. Additionally, writing grant proposals and connecting within the social economy. (smart-eg.de)
- 09.2020 - 09.2021** Network manager at **K8 Institut für strategische Ästhetik** developing the digital, cooperative economy in Germany on behalf of the **Federal Ministry for Economic Affairs and Energy (BMWi)** by mapping the ecosystem, analysing needs of social and cooperative economy companies, deriving an innovation roadmap, plus fostering innovation exchange. (k8.design)
- Since 06.2020** Consultant at **Circles Coop eG** by supporting the Circles Marketplace development, consulting regarding social business modelling and strategic planning, as well as connecting within the social and cooperative economy. (joincircles.net)

- Since 01.2019** Co-Translator and publisher of the German version of the book “The Lean Marketplace” (theleanmarketplace.com) in collaboration with the social enterprise and marketplace-as-a-service company **Sharetribe Oy.** (sharetribe.com)
- 08.2018 - 04.2019** Member and collaborating partner at **RChain Cooperative Europe eG** with research mandate on decentralized governance, community building and support of the coop foundation. (rchain-eu.coop)
- 12.2016 - 04.2018** Strategy development and business development at the social enterprise **crafting plastics! studio** by creating and exploring business cases, as well as networking into the (bio-) plastic community. (craftingplastics.com)
- Since 11.2016** Founding member at the association **OuiShare Deutschland e.V.**
- 10.2015 - 12.2020** Co-founder at social enterprise **rentastic UG (haftungsbeschränkt)**, which resulted from **Leihbar**, with responsibilities in community leadership, management of partner network and strategic fundraising. (leihbar.net)
- 01.2015 - 12.2015** EXIST scholar at **Centre for Entrepreneurship** (TU Berlin) with **Leihbar**.
- 10.2014 - 12.2014** Co-Author of the study „Potential of the Sharing Economy in Berlin“ in collaboration with the **Berlin Senate Department for Economics, Technology and Research (SenWEB)** incl. surveying the local sharing economy and mapping relevant social impact projects. (sharingberlin.de)
- Since 05.2014** As **business consultant** e.g. managing projects and events by the streaming company **streampark** (streampark.tv), consulting fair fashion designers like menswear label **Lea Strunk** (strunk.clothing), plus-size clothes by **Tanja Nagy** (vandernag.com) or circular fashion by **Ina Budde** (circular.fashion) in regards to business planning, and supporting the market entry of bio & fair-trade food supplier **gebana** (gebana.com) in Berlin/Germany. (business-guy.de)
- Since 03.2014** Partner at **SUPERMARKT Berlin** with tasks in connecting the ecosystem of artists, activists and changemakers, community building and knowledge transferring in the fields of collaborative economy, platform coops, decentralized governance and decentralized, autonomous organisations. (supermarkt-berlin.net)
- 01.2014 - 12.2017** **OuiShare** Berlin Connector with initiation of the „Share Fair“ (sharefair.strikingly.com, +55 sharing economy players), the Berlin Sharing Week und community building events. (ouishare.net)
- 03.2013 - 11.2013** Scholar at **Social Impact Lab (Berlin)** with **Leihbar**. (socialimpactlab.eu)
- 01.2012 - 09.2015** Prototyping learning journey with social project **Leihbar** incl. developing an innovative product-service-system and design of the sharing box.

Academic education - Renewable Energies, Development Cooperation and Social Entrepreneurship

01.2012 - 07.2012	Diploma thesis on the topic “Potential of biogas plants in India” with modeling the technical biogas potential of 15 states and evaluating the economical viable utilization of residues from agriculture, agro-industries and cities.
10.2011 - 03.2012	Social entrepreneurship class at Technical University Berlin (TU Berlin, Germany) with trend analysis on „access over ownership“ and initiation of Leihbar .
05.2011 - 06.2011	Internship at EnviTec Biogas (Bangalore, India) within the framework of EnviTec - GIZ PPP with tasks regarding agricultural value chains, clean development mechanism (CDM) and concepting a mini-digester.
02.2011 - 03.2011	Internship in Mini Hydro Power Project (MHPP) at Deutsche Gesellschaft für Internationale Zusammenarbeit GIZ (Jakarta, Indonesia) by data collection and analysis of current energy situation and future possibilities for productive use of electricity in rural areas summarized with a final report.
07.2010 - 11.2010	Internship in Indo-German Energy Forum (IGEF) at Deutsche Gesellschaft für Technische Zusammenarbeit GTZ (Delhi, India) with support of studies and applications (CCS, geothermal energy, solar database), event organisation (PV roundtable, excursions for the ministries), as well as establishment and maintenance of operative work structures (MS Access database).
07.2007 - 12.2007	Study abroad at James Cook University (Townsville, Australia) with focus on <i>project management</i> and <i>international trade</i> .
10.2006 - 10.2012	Advanced studies in industrial engineering and management at Technical University Berlin (TU Berlin, Germany) with emphasis on <i>energy, resources, environment and climate change</i> (Diploma).
10.2003 - 09.2006	Basic studies in industrial engineering and management at Technical University Kaiserslautern (TU Kaiserslautern, Germany) with focus on <i>mechanical engineering</i> (Intermediate Diploma).

Additional knowledge

Entrepreneurship	Business development, cooperative business models, community building, social entrepreneurship, sharing economy, platform cooperativism, decentralized governance, organisational development.
Technology	Marketplaces, Blockchain, Decentralized Ledger Technology (DLT), Decentralized Autonomous Organisations (DAO), Decentralized Finance (DeFi), Regenerative Finance (ReFi), Community Currencies, Decentralized Exchanges (DEX).
Consulting	Strengths/weaknesses analyses, potential analysis, structuring of consulting processes (e.g. milestone setting, feedback and steering processes), determining economic viability of public benefit/impact-oriented business models, business process analysis, human resources/organizational planning, choice of legal form and its

limitations, commercial and business management skills, basics of impact measurement.

Tools Google Suite, MS Suite, Business Modell Canvas, Platform Design Toolkit, Miro.

Languages German (first language)
English (business fluent)
Russian (basic, 6 years in school)

Publications

Gamechanger [Shared Learnings from the ThinkWell series: Experiments with Form and Practice of Bringing People Together](#) (article, 2023)

Regens Unite [Community currencies for economic resilience](#) (video, 2022)

Momentography [Nowadays in the cooperative, digital economy](#) (story, 2022)

RChain Meetup [DAO Learning Journey – Redefining Organisational Development](#) (video, 2019)

The Lean Marketplace [The Lean Marketplace – Ein praktisches Handbuch zum Aufbau eines erfolgreichen Online-Marktplatz-Business](#) (book, 2019)

Shareable [Tool-sharing innovator post-mortem uncovers systemic issues in our convenience economy](#) (article, 2020)

[Berlin's sharing economy is not dead, it just needed a reboot](#) (article, 2020)

[7 Reasons Why Berlin is a Successful Sharing City](#) (article, 2017)

Claudia Henke

Sociologist and Consultant

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Germany

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claudia.henke@platformcoops.de

OVERVIEW OF RECENT POSITIONS

Platform Cooperatives Germany eG, Co-Founder and Board Member

2019 - today

Establishment of the cooperative as a consulting organization for the digital, cooperative economy in Germany and suitable framework conditions, consultancy

REACT with impact, Consultant

2023 - today

Licensed as a consultant for the social economy, funded by the Federal Ministry of Economics and Climate Protection (BMWK)

<https://www.foerderdatenbank.de/FDB/Content/DE/Foerderprogramm/Bund/BMWi/react-with-impact.html>

SEB (Social Economy Berlin), Consultant

2021 - heute

Consultant for the social economy in pre-start-up and start-up phase, funded by the Berlin Senate: <https://socialeconomy.berlin/beratung/>

Workers' Buyout, Co-Initiator

2017 - today

Development, initiation and implementation of Workers' Buyout for company succession: the workforce founds a co-op, buys the company and continues it together; the concept has been developed with European and national partners and was funded as a social innovation by the ESF

PERSONAL

Born 15.08.1966 in Germany

SKILLS & INTERESTS

Networking
Collaboration Management
Social Innovation
Cooperatives

LANGUAGES

German, English, Spanish

EDUCATION

Universität Hamburg *Master of Arts in Economic and Social Studies*

2005 - 2007

Interdisciplinary scientific master program

Universität Hamburg *Diploma in Social Economy*

2002 - 2005

Interdisciplinary study of business administration, economics, business law and sociology

PROJECTS OF THE PREVIOUS YEARS

Innovationsnetzwerk Platform Coops — Network Manager

2020 - 2021

Establishment of the Platform Coops innovation network as part of a network project funded by the IGP Call (German Ministry of Economy).

h3-o eG — Co-Initiator and Bord Member

2017 - 2021

Establishment of the cooperative to develop cooperative social innovations as *rethink coop*: Development of a Platform Coop with refugees to jointly create work in Germany and the countries of origin

Coach, Docent and Mentor — self-employed

2005 - 2017

Topics: career development/start-ups, customers, companies (selection):

Project Manager and Sales Coordinator Europe

1998 - 2005

Staff responsibility in a market research institute with test market panel and advertising agency

Foreign trade merchant

1985 - 1998

Export worldwide, training as foreign trade merchant and 2-year stay in Central and South America

Basic Information

Lucas Tello Pérez

(+34) 686401159

lucas@zemos98.org

Working Experience

07/01/2013 - 01/05/2016 Worker at Asociación cultural comenzemos empezemos

02/05/2016 - Actualidad Partner Member at the cultural cooperative ZEMOS98
Coordination of the Fundraising Area and International Projects

Project Management

02/2022 - 05/2023 Project Management at [Re:Framing Migrants in the European Media](#).
A Pilot Project co-funded by the European Union aiming to change current media narratives by assuring appropriate media representation of migrant and refugee communities across Europe.

06/2018 - 2021 Project Management at [MediActivism](#).
A project coordinated by European Cultural Foundation and funded by an Erasmus+ grant with the goal of producing media contents to struggle for the right to the cities in Europe.

03/2018 - 2021 Project Management at [NEMESIS](#).
A project coordinated by Innovation in Learning Institute of Friedrich-Alexander University in Nuremberg for the introduction of a educative program about social innovation in public schools across Europe.

01/2017 - 05/2019 Coordination at [FundAction](#).
Coordination of the grantmaking platform for the distribution of grants to grassroot activists across Europe.

10/2016 - 12/2018 Project Management at [Displaced in Media](#).
A community of practice to share educational and methodological tools working with migrants and refugees in the context of media production.

05/2016 -10/2017 [Transeuropa Festival](#)
Co-production of the multidisciplinary festival Transeuropa Madrid, coordianted by European Alternatives

Teaching Training

2023-2024	Teaching Digital and Visual Culture in Contemporary Spain at CIEE Seville University .
10/2019	Overall methodology design and facilitation at The City is Ours Event .
01/2017 - 05/2017	Coordination and content production for the course Audiovisual Culture at Instituto a distancia de Andalucía (IEDA)
06/2015	Overall methodology design and facilitation at Culture, the City and the Commons .
06/2014 - 02/2015	Coordination and content production at “ Micronarrativas audiovisuales ”, for Universidad Internacional de Andalucía.
03/2013 - 06/2013	Content production for “ Political Remix Video ”, a workshop for Universidad Internacional de Andalucía.

Audiovisual and Communications

03/2019	Cultural Sparks for New Municipalisms Filmmaking
05/2015 - 05/2019	Recetas Municipales: una conversación sobre el cuidado de las ciudades Production and filmmaking of a documentary about the local political elections of 2015 and 2019.
01/2013 - 01/2014	Online Editor at Doc Next Network Content Edition for web and communications in the European network during 2013.
2013	Everyone Can Be a Remixer Script, direction and edition of the documentary for Metropolis, a public channel program, about audiovisual remix.
2013 - 2014 - 2015	Audiovisual documentation of the 15th, 16th and 17th Edition of the ZEMOS98 Festival.

Academic Training

Audiovisual Communications at University of Seville (Spain)

Languages

Español: native speaker

English: High level Speaker

Audiovisual Editing Programs

Final Cut Editing: high level

Premiere Pro CC: high level.

Office APP: high level.

Work experience

April 2017 - now

Communications *Institute for Political Ecology*

- designing, building and running IPE's website and social media
- creating websites for other projects and conferences
- digital design
- organization of the Green Academy
- event management and organization
- communication with partners and associates
- mentorship (IPE Junior Research Fellowship 2021, IPE intern 2022)
- different roles on European projects (communication, research)
- translation and proofreading
- educational game development (project with University of Siegen) – developing the game mechanics, researching and writing the content for three cooperative roleplaying games for high school students (tourism & coloniality, digitality & mining, agriculture & trade)

January 2014 – January 2018

Editor in chief & webmaster *Muf (feminism and culture website)*

- writing essays and other texts on a weekly basis
- building and managing Muf's website
- research and editing
- communication with authors and associates

2015 - 2017

Printshipping coordinator *Animafest Zagreb*

- coordinating film copies
- communication with filmmakers

2013 - now

Freelance web designer

- www.gong.hr, www.andelasaric.com, www.struktura.biz

2008 - 2017

Freelance translator

- Kulturpunkt.hr, Political Critique, Animafest Zagreb, LibraLibera, TransAid, etc.

Education

September 2004 - June 2011

MA in English Language and Literature and Comparative Literature

Faculty of Humanities, University of Zagreb

- 4,95 GPA
- City of Zagreb Scholarship for Gifted Students
- Center for Women's Studies' Award for Best Graduate Thesis for MA thesis "Girls II: Negotiating Culture" (feminine adolescence and popular culture)

Additional education

- **Štrikaona koda** (2016) – frontend and backend programming workshop (CSS, HTML, MySQL, Python)
- **Center for Women's Studies Educational Program** (2009, 2012-13)
- **Croatian Literary Translators Association** (2011) – literary translation workshop

Scholarships & residencies

- **Ulysses Shelter literary residency** (Malta, May 2024)
- **Croatian Ministry of Culture Literary Grant** (2023) – 6-month grant for a novel manuscript

Books

essay collection

Teenage Girls and Other Monsters

(Fraktura, 2020)

Skills

- WordPress, MS Office, Adobe Photoshop
- HTML, CSS
- driver's licence B
- boat license B
- beekeeper

Languages

- English - C2 ●●●●●
- German - B1 ●●●●●
- Swedish - A1 ●●●●●

Interests

Feminism, degrowth, literature

EUROPEAN
CURRICULUM VITAE
FORMAT



PERSONAL INFORMATION

Name	Vedran Horvat
Permanent Address	Božidara Magovca 70, 10 000 Zagreb, Hrvatska
Phone	
Mobile Phone	+385 91 2098 074
E-mail	vedardan@gmail.com
Nationality	Croatian
Date of birth	February 18 th , 1976

WORK EXPERIENCE

• DATES (FROM – TO)

Name and address of employer

- Type of business or sector
- Occupation or position held

- Main activities and responsibilities
- Main activities and responsibilities

FROM 11/2019 – NOW

Green European Foundation, Bruxelles

Non-Governmental Institution; Political Foundation

Board of Directors, member

- Co-responsibility for the overall operation of GEF
- Responsible for development of knowledge communities
- Supervision of Green European Journal
- Development of Political Ecology Curricula
- Co-responsible for South East Strategy and CEE network
- Fundraising strategy development
- Political education and networking
- Field of expertise: climate policy, energy transition, democratization, commons, urban development, human rights, public services

• Dates (from – to)

Name and address of employer

- Type of business or sector
- Occupation or position held

- Main activities and responsibilities
- Main activities and responsibilities

FROM 07/2015- UP TO DATE

Institute for Political Ecology, Trg Kralja Tomislava 19, 10000 Zagreb

Non-Governmental Institution; Non Profit, Research and Education

Head/Managing director/Co-founder

- Co-founder of the Institute
- Responsibility for the overall operation in Croatia
- Political education and networking
- Representation of the office in front of authorities, public institutions, political parties, civil society organizations, international organizations, diplomatic representatives, media
- Organisation of study trips, political tours, delegation trips, workshops in Croatia and internationally
- Research capacity in climate policy, energy remunicipalisation, trade agreements, political ecology and degrowth
- Research and education coordination in H2020 projects

- Lead coordinator of Green Academy
- Institutional relations
- Coordination of research on trade agreements, public services, energy transition
- Coordination between research, program, communication and finances
- Organizational development strategy development
- Communication with partners, donors and stakeholders
- Fundraising strategy development (contacts with more than 10 various donors and supporters); fundraising (more than 50 applications in 8 years period)
- Providing framework for communication strategy
- Event management and organization
- Financial and narrative reporting
- Responsibility for publishing of IPE editions, and authoring articles representing IPE positions
- Authorship or editorial role in IPE editions, articles and other publishing pieces
- Field of expertise: climate policy, energy transition, democratization, commons, urban development, human rights, public services

- Dates (from – to)
- Name and address of employer
 - Type of business or sector
 - Occupation or position held
 - Main activities and responsibilities

from 01/2005 – 06/2015

Heinrich Böll Stiftung, Schumanstr. 8, Berlin

Non-Governmental Institution; Political Organization, Political Foundation

Head of the Office in Zagreb, Preobraženska 2, 10000 Zagreb

- Responsibility for the overall programmatic and financial operation of the representative office in Croatia
- Representation of the office in front of authorities, public institutions, political parties, civil society organizations, international organizations, diplomatic representatives
- Assessment and evaluation of the project proposals; development of grant making schemes, selection of strategic partnerships
- Programming and planning for 1 – 3 years financing periods
- Liaisoning with political and social actors in the country, region and with EU counterparts (Bundestag, European Parliament)
- Founder and coordinator of Green Academy 2020, political education
- Responsibility for programmatic and financial support to local partner organizations, including monitoring and evaluation of their work
- Political reporting
- Event management and organization (more than 300 events in 10 years period)
- Networking with range of stakeholders
- Responsibility for representation of the HBF work in domestic and international media
- Responsibility for publishing of HBF editions, and authoring articles representing HBF positions
- Responsibility for the program development, conceptualization and implementation of all HBF activities in Croatia (conferences, workshops, summer schools, fact finding missions, study trips, public debates, expert talks, round tables, studies)
- Co-authoring HBF operational strategy in the WB region
- Field of expertise: democratization, ecological transformation, EU affairs, human rights, urban development, security policy, Western Balkans

- Dates (from – to)
- Name and address of employer
 - Type of business or sector
 - Occupation or position held
- Main activities and responsibilities

2005 – 2017

National Foundation for Civil Society Development

Foundation

Member (2005-2012) and president (2005-2007) of the Council for Strategic Investments in the Civil Society Development in Croatia; Managing Board member (2012-2017)

Evaluation and assessment of the project proposals – democratization and institutional support. Preparation of the final report and results for Managing Board; supervision of the work of Foundation, development organizational strategy, decision-making at the level of managing board

- Dates (from – to) 09/1998- 10/2004
- Name and address of employer **Vjesnik, daily political newspaper; Transitions Online**
- Type of business or sector Media, newspapers
- Occupation or position held **Journalist, reporter, web-editor, contributor**
- Main activities and responsibilities Reporting on Zagreb section, Politics, weekly editions Panorama and Nedjeljni Vjesnik in the field of science, environment, society (primarily interviews, analyses, feature stories), deputy web-editor (preparation of the daily edition appearance online), graphic preparation.
For Transitions Online – correspondent for social and migration issues.

OTHER

2022 – DBU (Deutsche Bundestiftung Umwelt) – CEE Fellowships coordinator
2018-2019 – FundAction – Facilitation Group member (www.fundaction.eu)

EDUCATION

- Dates (from – to) 2002-2003
- Name and type of organisation providing education and training **University of Sarajevo & University of Bologna**
The European Regional Master in Democracy and Human Rights in South-East Europe
- Principal subjects/occupational skills covered **Master Thesis:** From Brain Drain to Brain Circulation – High Skilled Emigration in some transition countries of the Western Balkans (one of top five awarded theses)
Areas of Study: Philosophy of Human Rights; Democracy; Nationalism, Ethnicity and Religion; Social, Cultural and Economic Rights; Implementation of Human Rights; War Crimes, Genocide and Memories
- Title of qualification awarded **Master of Arts** in Democracy and Human Rights in South-East Europe among the five best theses

- Dates (from – to) 1994-1999
- Name and type of organization providing education and training **University of Zagreb**
- Principal subjects/occupational skills covered Sociology
Graduate Thesis: Secularisation
- Title of qualification awarded **MA in Sociology**

SCHOLARSHIPS / HONORS

- 2022 Social Innovation and Management Programme 2022, NGO Academy, ERSTE
- 2010 German Marshall Memorial Fellowship, MMF
- 2002-2003 **European Commission Scholarship** - Financial support scholarship for participation in The European Regional Master in Democracy and Human Rights in South East Europe

REFERENCES

Manuel Sarrazin, Special Envoy for the Western Balkans, German Federal Foreign Office

Laurent Standaert, Political Director, Green European Foundation

Fiona Dove, Executive Director, Transnational Institute

PERSONAL SKILLS AND COMPETENCES

MOTHER TONGUE

Croatian

OTHER LANGUAGES

- Reading skills
- Writing skills
- Speaking skills

English

Excellent

Excellent

Excellent

German

Very good

Good

Moderate

Russian

Very good

Moderate

Moderate

SOCIAL SKILLS AND COMPETENCES

EXCELLENT INTERPERSONAL, COMMUNICATION AND PRESENTATION SKILLS; NETWORKER

Skills acquired through work and study in international environments on various projects; as well as through everyday communication and cooperation with foreign and domestic partners as well as with consultants. Similarly, through communication with diverse target and interest groups I developed skills to network. Utmost confidentiality, discretion and diplomatic skills.

ORGANIZATIONAL SKILLS AND COMPETENCES

EXCELLENT ORGANIZATION AND MULTITASKING SKILLS

Skills acquired by coordination and administration of people and numerous project activities and events, Event management

TECHNICAL SKILLS AND COMPETENCES

COMPUTER SKILLS

Ms Office, Internet

Typing skills

DRIVING LICENCE(S)

Valid driving licence (B)

HOBBY

Hiking, Tai Chi

Ann Marie Utratel



CO-FOUNDER, DISCO.COOP

+34 691 69 56 45

am@disco.coop

Calle Carpinteros 3,
Hervás Cáceres
10700 España

Overview

Co-founder of DisCO.coop and Guerrilla Media Collective, focused on re-centering human relationships, trust and care in cooperatives through practices learned from the Commons/P2P, Social and Solidarity Economy, open value accounting, and feminist economics movements.

Companies and Key Projects

Co-Founder, DisCO.coop

(2018 - Present)

- Co-author of the DisCO Manifesto
- Co-author of the DisCO Elements
- Strategic development
- Advocacy and outreach
- Narrative, storytelling, editing
- Creative direction and design
- Accounting, fundraising/sustainability

Co-Founder, Guerrilla Media Collective

(active 2013-2022)

- Co-author of founding principles, business and governance models
- Strategic direction and partnerships
- Editing, proofreading, content curation
- Team coordination, project scheduling
- New members onboarding
- Accounting, fundraising/sustainability

Skills

- Analysis and reinvention
- Carework and insight
- Relationship maintenance
- Long term visionary
- Wordsmith
- Visual creative

Earlier Careers

- Corporate internet security
- Print and digital media
- Bodyworker

Education

Licensed Massage Therapy

(2002-2003) Finger Lakes School

School of Professional Studies

(2000-2001) New York University

Liberal Arts (unfinished)

(1983-1985) Hunter College NYC

Stacco Troncoso

Stacco Troncoso engages in strategic development; project coordination; research, documentation and storytelling; platform design; advocacy, networking and public outreach as co-founder of [DisCO.coop](#), [Commons Transition](#) and [Guerrilla Translation](#).



stacco@stacco.works



Key Projects

DisCO.coop

Nov-2018 - Present

Distributed Co-operative Organisations ([DisCOs](#)) are a new, feminist model in working together and cooperatively recognising the value of everyone's contributions. A perfect marriage between technology and humanity, DisCOs systematise nurturing working relationships and ensure that team members support and care for each other. DisCOs harness the utility of tech without being completely tech-centric, emphasizing mutual trust and the need to have fun. As cofounder of [DisCO.coop](#) and co-author of the [DisCO Manifesto](#), I oversee strategic development, project coordination and platform design while contributing heavily to advocacy, outreach, research, storytelling and other areas of the DisCO project. Find out more at [DisCO.coop](#)

P2P FOUNDATION

March-2013 - June-2019

I was a core team member of the [P2P Foundation](#) from 2013-19 in several roles, including Strategic Direction Steward and Advocacy Coordinator. In these roles I worked closely with founder Michel Bauwens, a six person core team and an extended network of more than 30 frequent collaborators. I also co-edited the daily [P2P Foundation blog](#), with 31,000+ subscribers. Under my management, the P2P Foundation combined social media outreach surpassed 36,000 followers. I also engaged in project development, fundraising and the co-management of a [wiki](#) with 30,000+ entries to date and 45 million views.

COMMONS TRANSITION

Jan-2015 - Present

[Commons Transition](#) is an advocacy outgrowth of the P2P Foundation working with media, narrative, and community empowerment strategies to making the Commons and P2P accessible, attractive and shareable for commoners and communities worldwide. Characterized by openness, reciprocity and stewardship, the Commons paradigm, operating globally through P2P networks, offers flexible and integrative solutions. In addition to project development and strategy, my advocacy and communication work on the cultures of the commons includes public presentations and alliance-building with prefigurative communities, legislators and commoners worldwide.

GUERRILLA TRANSLATION

March-2013 - Present

[Guerrilla Translation](#) is a P2P and commons-oriented translation collective inspired by the 15M and Occupy movements, founded in Madrid (Spain) in 2013. Guerrilla Translation is part of the Guerrilla Media Collective, the first pilot project for Distributed Cooperative Organizations (DiSCO), combining Open Cooperativism, Distributed Ledger Technologies, Feminist Economics and Contributory Accounting.

Professional Skills

Commons and P2P Advocacy
Research
Project Management
Systems Design

Economics
Art Direction
Content Curation
Storytelling

Consulting
Education
Public Speaking
Translation/editing

Education

Facultad de Bellas Artes, Universidad Complutense de Madrid, Major in Fine Arts

Languages

As a former resident of the UK, born in Spain, I was raised with native proficiency in both languages.

Hobbies & Interests

Outside my work in the Commons and P2P, I am also a writer, artist, and musician. In addition to completing two books of poetry, several of my poems are included in the [Occupy Wall Street Poetry](#) Anthology. I am an accomplished musician with several side projects and identities. Other interests include film, science, animism, political economy, hiking, dance and art in all its aspects.

PERSONAL INFORMATION

Mireia Juan Cucó



📍 5, Musico Lopez Chavarrí Square, Valencia, 46003, Valencia

☎ +34 676 189 455

✉ hola@makeatuvida.net

| [LinkedIn](https://www.linkedin.com/in/mireia-juan-cuco) www.linkedin.com/in/mireia-juan-cuco

🌐 makeatuvida.net
cronologiacrit.design
eppps.es
floufrou.es

JOB APPLIED FOR
 POSITION
 PREFERRED JOB
 STUDIES APPLIED FOR

WORK EXPERIENCE

May 2022 - Present

Makea coop. v — cooperative member

non-profit cooperative that continues with the activity of Makeatuvida asociacion
 design for sustainability and social transformation
 co-founder with Alberto Flores Guijarro
 Valencia
www.makeatuvida.net

- project coordination and management
- design research
- co-design and sustainability processes
- lecturer and workshop leader
- Featured projects:
 - 2022
 - EPPPS. Space for prototyping and production of sustainable projects — eppps.es
 - Culture + Reuse + Society Connections Strategy. Area of rural development and sustainability. Badajoz Provincial Council.
 - CRIT Critical Chronology in Design — cronologiacrit.design/
 - Open source furniture for the Ciuta-lab. Las Naves Centro de Innovación Urbana de Valencia. — [link](#)
 - Furniture and interaction devices for elDiario.es — [link](#)
 - CONFLUÈNCIES, artistic interventions in the rural environment. IVAM, Valencian Institute of Modern Art — [link](#)
 - Scenographic devices Institut La Mercè — [link](#)

Business or sector Design for sustainability and social transformation

June 2008 - May 2022

Assoc. Cult. Makeatuvida — co-founder

non-profit cultural association
 design for sustainability and social transformation
 co-founder
 Barcelona
www.makeatuvida.net

- project coordination and management
- design research
- co-design and sustainability processes
- lecturer and workshop leader
- Last featured projects:
 - 2021
 - Diagnosis of needs for the implementation of a manufacturing laboratory in Las Naves Urban Innovation Centre of Valencia.
 - Flota de Dispositius Mòbils XRCB. XRCB Xarxa de Ràdios Comunitàries de Barcelona. Ajuntament de Barcelona. — [link](#)
 - 2020
 - 10th edition of *REHOGAR – Open Design and Reuse* Exhibition. Itinerancy in Fabra i Coats Contemporary Art Centre of Barcelona, Tabakalera CICC of Donostia, Central del Diseño / Medialab Prado. Madrid and La Nau Centre Cultural of Valencia — www.rehogar.net/en
 - The MACBA kitchen. MACBA Museum of Contemporary Art of Barcelona — [link](#)
 - Fleet of 12 mobile devices used to carry out participatory proposals under the City of Barcelona's Municipal Action Programme (PAM) 2020-2023 — [link](#)
 - 2019
 - REHOGAR X PLUS. Open Devices. Contemporary Art Centre of Barcelona – Fabra i Coats, Barcelona — [link](#)
 - Portable Playground Roquetes. Barcelona — [link](#)
 - 2018
 - The Maragall Agora. Poeta Maragall Secondary School of Barcelona — [link](#)
 - Claiming Outer Space. ID·Arte School of Art and Design in Vitoria-Gasteiz — [link](#)
 - DECIDIM Furniture. Decidim / Laboratory of Democratic Innovation of Barcelona — [link](#)
- Platforms:
 - GRRR (Guide for the Reuse and Redistribution of Resources) — [Grrr.tool](#)
 - El-Recetario.net (Collaborative platform focused on research and learning in the fields of Open Design, Reuse and DIY) — el-recetario.net

Business or sector Design for sustainability and social transformation

June 2020 - July 2022

UOC (Universitat Oberta de Catalunya)

Adjunct professor

www.uoc.edu

- Professor of the subject "Ethics and sustainability in design". Degree in Design and Digital Creation — [link](#)
- Lecturer in the subject "Emerging trends and approaches to design". Master's Degree in Design, Visual Identity and Brand Building — [link](#)
- Final Degree Project Tutor. Degree in Design and Digital Creation.

Business or sector university – teaching in design

2006 - Present

Flou Flou

communication, graphic and web design

co-founder

Valencia

www.flouflou.es

Business or sector Graphic design and communication

2003-2005

ITENE - Technological Institute of Packaging, Transport and Logistics

research centre
 tecnician design department
 Paterna (Valencia)

www.itene.com

- Technician of Packaging Design and Rapid Prototyping
- Design and technical development of packaging projects
- Parametric 3D modelling
- Prototyping with 3D printers (laser sintering)

Business or sector Packaging and Rapid Prototyping

EDUCATION AND TRAINING

2014 **Standardization of the Degree in Industrial Design and Product Development Engineering.** 9EQF
 School of Design Engineering — Polytechnic University of Valencia.

September - november 2007 **Postgraduate course "Cohabitar: Design and Architecture in the framework of International Cooperation"**
 Faculty of Architecture CUJAE (Havana, Cuba)
 Elisava Escola Superior de Disseny i Enginyeria de Barcelona (Spain)

- human and environmental resources
- projects for local development
- limits of sectorial and assistentialist programs
- active role of no-governmental administrations
- decentralized cooperation
- the future of the Cooperation for Local Development

september 2001 - june 2005 **Erasmus program**
 Product Design BA | Middlesex University London (United Kingdom)

september 2018 - june 2001 **Technical Engineer in Industrial Design** 8EQF
 School of Design Engineering. Polytechnic University of Valencia (Spain)

PERSONAL SKILLS

Mother tongue(s) Bilingual Spanish / Catalan

Other language(s)	UNDERSTANDING		SPEAKING		WRITING
	Listening	Reading	Spoken interaction	Spoken production	
English	C1	C1	C1	C1	C1
Certificate of Advanced English (CAE). Cambrige University. C1					
French	B2	B2	B2	B2	B2
Certificate of Official Language School Spain EOI. B2					

Levels: A1/2: Basic user - B1/2: Independent user - C1/2 Proficient user
 Common European Framework of Reference for Languages

Communication skills good communication skills gained through my experience in:

- as a project manager, working in interdisciplinary groups
- facilitating collective design and construction processes in Makea and Makeatuvida
- mediation in cultural projects
- the university as a professor and student
- travelling through Europe and latin america
- through graphic communication and visual thinking

Organisational / managerial skills

- leading workgroups (currently responsible for a team of 4 people)
- organizing and managing projects and processes
- generating methodology and working with concepts
- working in group

Job-related skills

- skills in Digital Fabrication tools and machines. ITENE Technological Institute and all the experience in prototyping and collective building in Makea coop. and Makeatuvida association.
- design for sustainability and circular economy. Research and independent training in Makea coop. and Makeatuvida association.
- open design. Research and independent training in Makea coop. and Makeatuvida association.

Computer skills

- Windows and OSX platform. Independent
- Proficient in Web design and development.
 - Adobe Dreamweaver. Programming in HTML, CSS and PHP languages. Justinmind Prototyper, Axure
 - Content Management Systems (CMS). Wordpress
 - Advanced FTP clients. Transmit Filezilla, Cyberduck
 - MySQL database management
- Proficient in graphic design and layout. Inkscape, Adobe Illustrator Scribus, Adobe InDesign
- Proficient in Photo editing and image processing. Gimp, Adobe Photoshop. Adobe Lightroom
- Office suite and LibreOffice
- Social networks (Facebook, Instagram, Twitter)
- Collaborative work platforms. Miro

Driving licence B

ADDITIONAL INFORMATION

Publications
Presentations
Projects
Conferences
Seminars
Honours and awards
Memberships
References

Last conferences and seminars:

- Critical design for socio-environmental problems. Aragon School of Design. Zaragoza. March 2023.
- CRIT in educational contexts. Las Naves Center of Social Innovation of Valencia. February 2023.
- Mobile devices for citizen participation. Playable city - BarcelonaDesignWeek. November 2021.
- Makeatuvida. Inspirer Series – Unit X. Manchester School of Art. Manchester (UK). March 2021.
- Design for Social Innovation and Social Design Conference. Las Naves . October 2020
- Intelligence and collective creativity. Open source design. Exhibition Víctor Papanek: the politics of design. Barcelona Design Museum. October 2019.

Networks and working groups:

- Collaboratory for Citizen Innovation. www.colaboratorioic.org
- International Network Collective Architectures. www.arquitecturascolectivas.net
- Hyper Global/Hyper Local program. Makers for Change. www.makersxchange.eu
- GRRR - Management for Resource Redistribution and Reuse. www.grrr.tools
- Open Source Circular Economy Network. www.oscedays.org
- Barcelona + Sostenible. www.barcelona.cat/barcelonasostenible
- Pam a Pam Map of Solidarity Economy. www.pamapam.org

Awards:

- Missions Valencia 2030 Innovation Award, Entrepreneurial City category. Valencia City Council, 2022.
- Baldiri Reixac Connexions 2021 Award. Carulla Foundation, 2021.
- ADI CULTURA 2020 Award. ADI Cultura 2020 Selection. ADI-FAD, 2020.
- Curry Stone Prize Collective Architectures Network. Stone Curry Foundation. Oregon/USA, 2018
- INJUVE Creation Prize. Youth Institute/ Ministry of Equality of Spain. 2010
- INJUVE Creation Prize. Youth Institute/ Ministry of Equality of Spain. 2008

CURRICULUM VITAE

1. Family name: Tempelaar
2. First names: Ilse Joanne Petra
3. Date of birth: 01/01/1969
1. Passport holder: Dutch
4. Residence: France
5. Education:

Institution (Date from - Date to)	Degree(s) or Diploma(s) obtained:
Wageningen Agricultural University, the Netherlands 1989-1994; 1996.	Master of agriculture and natural environment

Training:

- Audio-visual (camera and production) : Retour Image, France (03-06/2012); Damn Good Productions, Australia (10-11/2012); Aurore Trémélet Productions, France (05/2013).
- International Advisory Trail : institutional analysis, stakeholder analysis, client centered strategic planning, change implementation (2005–2009). MDF, Ede, Pays-Bas.
- Introduction in permaculture. Permaculture Research Institute, Australia (06/2009).
- Facilitation (12/2007). MDF, Ede, Pays-Bas.
- Institutional development & organizational strengthening (10/2006). MDF Lomé, Togo.
- Project management (01/1999) : financial program management (05/1999), participatory planning (05/1999). MDF, Ede, Pays-Bas.
- Organisation tools (07/1999). SNV, Niger.
- Gender analysis, monitoring and planning (04/1997). Gender and Development Training Center, Niger.

6. Language skills: (1 - excellent; 5 - basic)

Language	Reading	Speaking	Writing
French	1	1	1
English	1	1	1
Dutch	1	1	1
Portuguese	3	5	5

7. Membership of professional bodies: -
8. Other skills: Mac & Windows (Excel, Access, Project, Powerpoint, Pages, Numbers, Keynote), Open Office environment, MapInfo Pro 7, Final Cut Pro/Motion/Compressor, Wordpress, Klynt.
9. Present position: Senior consultant and film maker (Nomadic Motion).
10. Years within the firm: Independent consultant since 2003, film maker since 2013. : <http://ilsetempelaar.com/>
11. Key qualifications:

Sociologist and film maker with a master degree in agriculture and natural environment, with more than 20 years of project management, identification § evaluation and institutional building experience in the fields of natural resource management, climate change, pastoralism and communication.

Skilled in strategy drafting, facilitating change and steering communication and capitalization processes in West, East and Central Africa on various positions as technical assistant, team leader, consultant and film maker.

With more than 12 years of consultancy experience in identification and evaluation of environmental and CC projects and programs (EU, AFD/FFEM) as well as several years of management experience (EU, AFD, PNUD/SNV), with a wide range of interveners : Government bodies on centralized and decentralized level, CC platforms and projects as AMCC and Africa4Climate, research centers, international and national ONGs, project teams, local committees, producer groups, radios, film makers and journalists.

Has conducted research, feasibility studies and evaluations on natural resource management in (agro)pastoral settings with a specific attention to mapping change in access, use and conflict resolution (various countries, amongst which RCA, Guinea and Angola), coordinating a poverty alleviation project (Niger), monitoring pastoral and forestry interventions (Chad, Mali), developing participatory, gender-sensitive approaches in planning and decision making and contributing to organizational and institutional strengthening of partner organizations (Mauretania, Mali and other countries). Evaluated climate change projects (Uganda, Kenya), capitalized climate change adaptation actions and developed a communication strategy on climate change mitigation (Mali).

Has excellent audio-visual competencies and has, as director of Nomadic Motion, realized several short films and documentaries on environmental and gender issues as well as a NUFFIC funded web documentary on the creation of a Master of Integrated Water Management in Mali.

Has proven individual and team building capabilities, good analytical writing and communication skills and is open-minded.

12. Specific experience in the region:

Country	Date from - Date to
Angola	2007
Central African Republic	2007, 2008, 2017
Chad	2002, 2003, 2004, 2011
Guinea Bissau	2005
Guinea Conakry	2005, 2022
Ivory Coast	2022
Kenya	2017
Liberia	2022
Mali	1993, 2009, 2015-2016, 2017-2019, 2020
Mauritania	2013
Niger	1997, 1998, 1999, 2001, 2003, 2006, 2007, 2009, 2010
Senegal	2005, 2009
Sierra Leone	2022
Togo	2006
Uganda	2017

13. Professional experience:

Date	Location	Company	Position	Description
01/2024 (on going)	France Morocco Colombia	Quartiers du Monde/F3E Natalia Resimont : natalia.resimont@quartiersdumonde.org	Ecology expert (Team of 3 pp)	Collective preparative study for the 9 years project « Réseau Femmes du Monde, initiatives sud-sud-nord pour une justice écologique et une justice de genre sur les territoires »): <ul style="list-style-type: none"> ▪ Supporting local authorities in their participatory action research based on deep ecology ▪ Methodological support and analysis of issues ▪ Quality review
05/2022 (on going)	France	COTA/F3E Jenny Brouet : Jenny.BROUET@cota.be	Ecology expert (Team of 3 pp)	Methodological support for a change-oriented approach from an intersectional gender and ecological perspective for the PACS2 programme: <ul style="list-style-type: none"> ▪ Development of tools by stage (situational analysis, vision, pathways to change, incentive monitoring) and by crossover themes (empowerment, care, collective action, inclusive governance) ▪ Capitalising on the experimentation process, drawing out individual testimonials and common ground between the 10 participating experiments. ▪ Co-hosting seminars
01/2022 (on-going)	Ivory Coast, Guinea, Liberia, Sierra Leone, France	AGRER, for the EURATA consortium. Financed by the European Union Ms. Muriel Vives: muriel.vives@agreco.be	Producer, film Director	Production of 10 films of 10 minutes each presenting 5 transboundary forest landscapes of the PAPFor program, aiming to preserve forest ecosystems and increase sustainable management of protected areas and riparian forests in Ivory Coast, Guinea, Liberia and Sierra Leone : <ul style="list-style-type: none"> ▪ Development of scripts and shooting plans. ▪ Planning and organization of the film shoot (14 partner organizations; 3,500 km) ▪ Team coordination (cameraman, drone operator, driver) ▪ Camera, editing, computer graphics and subtitling (FR/EN) GolaFoya-protect-the-forest-protect-your-future-2023
11/2021 - 05/2022 (on-going)	France, Mali	Mali Folkecenter Financed by the Embassy of Sweden Ms. Johanna Togola, head of communication j.togola@malifolkecenter.org	Communication & environment expert	Implementation of the communication component of the project on innovation through digitalization, promotion of green jobs and renewable energy, for climate resilience and social cohesion in Mali (INNOV-ReC) : <ul style="list-style-type: none"> ▪ Design of the capitalization strategy ▪ Setting up the framework for consultation and inclusive dialogue for climate resilience and social cohesion.

Date	Location	Company	Position	Description
05/2021 - 10/2021	France	iCRA. Financed by 2SCALE. Cees Peter van den Brink, program officer : ceespeter.vdbrink@icra.global	Project leader Team leader (7 pp)	Production of two series of training for trainer videos for 2SCALE (https://www.2scale.org/) on Reflect & Adapt techniques developed by iCRA : <ul style="list-style-type: none"> ▪ Script development and shooting plans ▪ Coordination of filming in Niger (FR) and Kenya (EN) ▪ Editing and subtitling (FR and EN UK). icra-2scale-training-for-trainers-video-reflect&adapt-2021
09/2017 - 04/2021	Mali	iCRA and consortium (Montpellier SupAgro, Rain, Meta-Meta) Financed by NUFFIC Mrs. Mariette Gross, coordinator Mariette.Gross@icra-edu.org	Project initiator for Nomadic Motion Team leader (5 multi media experts)	Production of a web documentary on the project NICHE, « Projet de renforcement des capacités des Institutions d'enseignement supérieur dans la gestion intégrée des ressources en eau » (IWM). The web documentary outlines the development of the IWM master degree, including gender and employment aspects, and capitalizes on lessons learned. It follows students, teachers and future employers and shows the collaboration process between 4 universities and their partners (Dutch Embassy, Wetland AgriProfocus, UNESCO-IHE, OPIB, WASH). As project initiator, tasks include supervising, film and text editing, quality control and installation of the final product on the local servers of direct partners involved. master-gire-mali-definitive-web
08- 09/2020	France	Mali Folkecenter Financed by MFC	Communication & environment expert	Edition of two bulletins « La voix de la Forêt 2020 » on forest linked subjects : ecological local business by rural women, traditional healing practices in the forest area of Bougouni-Yanfolila ».
11/2019 - 02/2020 (2 months)	Bamako, Mali	Mali Folkecenter Financed by the Embassy of Sweden Ms. Johanna Togola, head of communication j.togola@malifolkcenter.org	Communication & environment expert	Capitalization of main lessons learned during the implementation of 25 micro-projects by NGOs of Réso Climat Mali, as part of a climate change adaptation program (PIL-ADCC,2015-2019). Training of NGO members in how to conduct a capitalization through workshops (2 x 3 days) and participatory writing sessions, resulting in a capitalization report of lessons learned. rapport-capitalisation-piladcc-mali-2020.pdf

Date	Location	Company	Position	Description
04/2018 - 11/2019 (18 months)	Mali	AGRECO EU contract Ms Maria da Campos, program officer maria.campos@agreco.be	Principal expert	<p>Institutional assistance to the climate change adaptation program AGCC-Mali, second phase :</p> <ul style="list-style-type: none"> ▪ Implementation of the National Communication Strategy in the areas of Climate Change and Forestry including: diagnosis of CC/F communication, anchoring of the strategy and definition of priority areas of intervention, organization and facilitation of 10 workshops for the inclusive development of the strategy involving 130 participants representing 30 structures in charge of issues related to climate and forestry communication, and national validation. strategie-communication-cc-foret-mali-2019.pdf ▪ Development of 12 action plans including 3 aimed at strengthening climate diplomacy, 5 aimed at climate surveillance and 3 structuring regional and local CC communication actions. plans-actions-strategie-communication-cc-foret-mali-2019 ▪ Capacity building of structures in their coordination and negotiation roles on issues related to climate change (AEDD, CNCC, DNEF), including the integration of the CC dimension in the national wetlands policy and the National Strategy for the promotion and valorization NTF products. ▪ Climate communication at the Talaona Round Table in Bamako, the EU Diplomacy Week, the 15th of the Environment and the CC & Environment TFP group meetings (2018-2019). ▪ Dissemination of the strategy (450x) and support to the implementation of priority communication plans. ▪ Strengthening of negotiation and coordination capacities of AEDD and CNCC, notably in regard to the preparation of the country's participation at the COPs and the integration of climate change indicators on sector policy level.
11/2017 - 02/2018	CAR Bamin- gui - Bango- ran	AGRECO Financed by EU and Békou Mrs Muriel Vives, Director muriel.vives@agreco.be	Expert visibility and communication	<p>Production of a short film on ECOFAUNE+, an ecosystem conservation program in the Northern region of the country and writing of a reflexion note on the production of local radio programs.</p> <p>The short film highlights the project's objectives, results and activities and shows the collaboration between team members and various project partners.</p> <p>comprendre-ecofaune-en-2-minutes ;capitalisation-ecofaune+-fr-2017 ;capitalisation-ecofaune+-sango-2018</p>

Date	Location	Company	Position	Description
04-06/2017	Uganda Kenya	ETI consulting Financed by AFD and FFEM, with Expertise France Mr. Julien Monnery, program manager julien@eti-consulting.net	Climate change evaluation expert	<p>Evaluation of Africa4Climate (2012-2017), a project aiming to develop and implement carbon low and climate change resilience strategies in 4 African countries (Gabon, Kenya, Uganda, Benin) in line with COP 21, in the following sectors: water, renewable energy, biodiversity conservation (community based) and urban development.</p> <p>Evaluation and capitalization included:</p> <p>Uganda:</p> <ul style="list-style-type: none"> ▪ The M&E system developed by the climate change department of the Ministry of Water and Environment (MWE) ▪ Integration of climate change in water management guidelines ▪ Integration of climate change in the Energy sector, and ▪ Development of a carbon low and climate change resilience strategy and actions plans for Kampala City. <p>Kenya:</p> <ul style="list-style-type: none"> ▪ Development of a national wildlife climate change adaptation strategy by the Kenya Wildlife Service ▪ Strengthening of climate change planning and M&E capacities at the Ministry of Energy and Petroleum ▪ Integration of climate change in the urban strategic development plan of Kisumu City ▪ Strengthening of capacities of the Northern Rangelands Trust et Marsabit district members to integrate climate change in territorial planning both at district and community protected areas level.
04/2017	France	AGRIFOR Mr. Frank Feys, Director frank.feys@agrifor.com	Climate change expert	<p>As part of a technical offer for a climate change resilient strategic program in Mali :</p> <ul style="list-style-type: none"> ▪ Writing of an inclusive and systemic needs assessment methodology for the agricultural sector, including a rapid appraisal of the actual situation per sub sector, and identification of intervention priorities.

Date	Location	Company	Position	Description
05/2015 - 02/2017	Mali	<p>AGRECO EU contract</p> <p>Mrs Maria da Campos, program officer : maria.campos@agrecobe</p> <p>Mrs Sylvie Fontaine, UE Mali sylviefontaine@scarlet.be</p>	Senior institutional expert	<p>Support to the Global Alliance against Climate Change program (AGCC) in Mali :</p> <ul style="list-style-type: none"> ▪ Supervision of ongoing activities. ▪ Inventory of climate change indicators in line with national and international environmental politics at the macro level and supporting their integration into the Strategic Framework for Growth and Poverty Reduction and partner programs (GIZ, Rural Development sector planning unit). ▪ Institutional strengthening of the Forestry Information System at the Ministry of Environment (MAEDD). ▪ Preparation of communication actions for 2 COPs. ▪ Capitalization of the climate change adaptation program AGCC-Mali, including the production of 6 short films on best practices. <p>Tools and methods:</p> <ul style="list-style-type: none"> ▪ Support to program management structures in planning, monitoring-evaluation and communication. ▪ Supervision of 3 international consultants. ▪ Supervision of the participatory writing process of capitalization (15 authors). ▪ Facilitation of training in CC concepts. ▪ Support to writing and editing of capitalization films produced by partner NGOs (5 films of 8-15 minutes). <p>rapport-capitalisation-agcc-mali-2018.pdf ; film-capitalisation-ong-agcc-encadrement-2017</p>
06/2014 - 2017	France	<p>Spirale Production</p> <p>Co-financed by CNC, 3 regional TV stations and Conseil Regional Bretagne Mrs. Anne Luart, producer spiralepro@aol.com</p>	Co-writer, film maker, cameraman, film editor	<p>Production of a documentary of 52 minutes on intimacy as experienced by women in rural French Brittany., after having read the Vagina Monologues, including an interview with Eve Ensler. 5 TV screenings at TVR, Tébéo et TVSud (03/2017).</p> <p>Selected for the following Festivals: «Femmes en Résistance» 30/09/2017 Paris, «Imagine This Woman's International Film Festival» 4/11/2017 New York (USA), «Sous les paupières des femmes»,10/03/2018 Quimperlé, «Elles font leur cinéma» mars 2018 Rouen (France).</p> <p>teaser-kub-oui-monologues-vagin-2017</p>
09-10/ 2014	France	<p>Retour Image, Gwened Media, Spirale Prod</p> <p>Eric Gudenkauf gwened.media-eg@orange.fr</p>	Co-author	<p>Conception of a note of intention for a web-documentary (software and trainings RACONTR) on the Fest-Noz, a popular dancing event in Brittany registered on the PCIH UNESCO list.</p>

Date	Location	Company	Position	Description
10/2013 - 01/2014	Mauritania	ETI Consulting EU contract Mrs Ariane Matalon, ETIC project manager ariane@eti-consulting.net Ms Véronique Bruzon bruzon.tyc@gmail.com	Senior rural development consultant	<p>Institutional review of the agricultural and pastoral sector in Mauritania in order to improve its performance and build the basis for a sector-wide approach. More specifically:</p> <ul style="list-style-type: none"> ▪ Institutional analysis of gender, environment and CC in the partnership between the Ministry of Rural Development, national and decentralised institutions. ▪ Review of the institutional policies and strategies capacities to deliver adequate goods and services to local populations, y included gender and CC. <p>Tools and methods:</p> <ul style="list-style-type: none"> ▪ Historical profile, analysis of the regulatory framework, adequacy between the missions of the framework plans, coherence of indicators. ▪ Diagnosis of the environmental and the gender situation under the negative effects of climate change, the degradation of natural resources and the negative effects of mining effluents and other pollutants. ▪ Analysis of national and regional programs aimed at mitigating the effects of climate change in Mauritania and in neighbouring countries, including Mali. ▪ SWOT, recommendations and formulation of reform axes & measures.
03/2013 - 05/2014	France	Association Marche en Corps Mrs Koudedia Keita, President: koudedia-keita@orange.fr	Co-producer, cameraman, film editor	<p>Production of a documentary of 52 minutes on a collective one month walk in France to inform about the consequences of female genital mutilation.</p> <p>Co-production of an educative film of 26 minutes on FGM. teaser-abandon-excision-2014</p>
02/2010 - 12/2011 02-04 2009	Australia Senegal, Mali, Niger	ONG Sustainable Arts & Culture Matthew Grant, co-director mattsonline@me.com	Co-director SAAC	<p>Definition of future direction and implementation of environmental education projects for a not for profit entity; strategic planning; communication; acquisition of funding, liaising with donors and partners (UNEP, City of Sydney Council).</p> <p>Identification of projects for funding in Senegal, Mali, Niger (02/2010).</p>

Date	Location	Company	Position	Description
06/2011 - 07/2011	Chad Guelta d'Archéï	Particip and ETI Consulting EU contract Mrs Ariane Matalon, project manager ariane@eti-consulting.net	Head of mission	Regional analysis of the Guelta d'Archéï area in order to prepare a sustainable natural resource management project in line with the WH UNESCO standards : <ul style="list-style-type: none"> ▪ Rapid appraisal of the institutional context. ▪ Socio-environmental analysis of the region. ▪ Inventory of migration and tracking dynamics. ▪ Analysis of production strategies of pastoral populations in the area and surrounding areas considering the following aspects: gender, food security, vulnerability and political security ▪ Proposals for future interventions and identification of an institutional and organisational framework in support of the Chadian national UNESCO Commission, the national research support centre and the Ministries of Environment, Pastoral Development and Rural and Urban Hydraulics. Tools and methods: <ul style="list-style-type: none"> ▪ Documentary research, zoning and typology of users, semi-structured interviews, survey on environmental changes linked to transhumance and development projects, consultation and validation workshops and project formulation (FIP/FAP).
01, 03, 08/2011 02/2012 12/2012	Australia Sydney	Peatsridge Festival	Evaluation & facilitation consultant	Evaluation of performance, efficiency and effectiveness of financial and human resource management. SWOT analysis, organization and co-facilitation of planning and change implementation with festival staff (33 pp), participatory planning, in-group and plenary sessions (open space, appreciative inquiry).
02/2009 11-12 / 2008 12/2007 - 02/2008	CAR Vakaga and Bamin- gui- Bango- ran	Agrifor SA EU contract Mr. Antoine Avignon, program manager Antoine.AVIGNON@eeas.europa.eu	Participatory approach expert Team of 3 experts	Study of the dynamics and the perspectives of cross-border tracking, cohabitation and natural resource management in the northern regions of CAR: <ul style="list-style-type: none"> ▪ sample study areas, local stakeholder analysis, historical, socio-economic and political review ▪ mapping of natural resources, tracking routes and existing and potential conflicts ▪ participatory local stakeholder reunions and interviews (authorities, park management, representatives of local communities). Identification of a project integrating local development and natural resources management, considering the outcomes of the study and insecurity features in the region (Darfur, rebellion, poaching).
08-09 / 2007	France	Hydrophil	Expert	Writing of a technical offer for the final evaluation of 3 BTC financed livestock projects in the northern part of Niger.

Date	Location	Company	Position	Description
05-07 / 2007	Angola	Italtrend Spa EU contract Mr. Lacetera, team member glacetera@libero.it	Ecologist Team of 4 experts	Identification of a pilot project in three southern provinces of Angola, as part of the EU funded program PAPEFSA: <ul style="list-style-type: none"> ▪ Rapid appraisal of the agro pastoral sector and its institutional context and review of environmental, local governance and decentralization policies and laws. ▪ Subdivision of the intervention areas in zones, through classification of farmers & livestock holders. ▪ Data and stakeholder analysis (field interviews). ▪ Proposition of a project outline including methodology, logical framework, institutional set up, main actions and monitoring system.
01-03 / 2007	France	Linpico, Mr. Cambrillat	Consultant	Writing of methods and organization structure for technical assistance of a decentralization support program in the northern part of Niger.
05-07/ 2006	Niger Zinder	Projet ZFD Financed by DED Mr. Chabert jacques.chabbert@btcctb.org	Sociologist	Evaluation of pastoral organizations in the region, notably their performance and the effectiveness and the efficiency of their communication and collaboration strategies. SWOT analysis, structuring of existing data and facilitating participatory report writing.
01/2006	Togo Lomé	Management Development Foundation M. Niek Bakker NB@mdf.nl	Trainer assistant	Preparation and contribution to the capacity development training for 25 employees of BTC Contribution to the organization of an ID/OS training for 14 participants members of African syndicates and non-governmental organizations.
05-07 / 2005	Guinea, Guinea Bissau, Mali, Senegal	DFS / Agrifor Consortium EU contract Mr. Scheenbaecker A.Schleenbaecker@t-online.de	"Gestion des terroirs" and participatory approach expert Team of 5 experts	Evaluation of the results and impacts regarding natural resource management and conservation by the 10 components of the EU program AGIR: assessment of the relevance of implementation, analysis of the efficiency, effectiveness, impact and continuity of actions, key lessons and recommendations. Identification of intervention priorities and formulation of proposals for follow-up steps based on to the EU and the governments of the 4 countries concerned.
12/2003 - 01/2004	Chad Abéché	Vétérinaires sans Frontières / Burgéap Financed by AFD Mr. Ouadjonné ouadjonn.issa@hotmail.fr	Pastoralist	Backstopping to the pastoral project Almy Bahaim: <ul style="list-style-type: none"> ▪ Preparation of participatory and gender-based intervention methods for identification and management of wells. ▪ Support to conflict management committees. ▪ Advise on M&E methods, data base collection and annual planning.

Date	Location	Company	Position	Description
09/2003	Niger Zinder	AFD Financed by AFD M. François Fontaine f.fontaine@agrifor.be	Pastoralist	Feasibility study of a newly identified pastoral resource management project. Advice on: <ul style="list-style-type: none"> The project link to decentralization and local governance policies and laws. Intern and extern monitoring and evaluation. Liaising with land tenure commissions. Costs/benefit analysis of well construction by local enterprises.
02/2002 - 07/2003	Chad Abéché	Vétérinaires sans Frontières / ONG AgriTchad / Burgéap Financed by AFD Mr. Hassan Kamil, VSF kamil.nomad@gmail.com	Head of the pastoral team of the livestock water management project "Almy Bahaim" Team of 5 national experts	Responsible for intervention strategies and their implementation, personnel management and monitoring & evaluation. Tasks included: <ul style="list-style-type: none"> Coordination & training of the team of experts. Supervision of the identification of wells, artificial lakes and corridors and their management by herdsmen. Gender aspects. Organization of external missions. Capitalization of methods, results and impact.
01/2003	Chad Sud Ennedi	Projet Iriba, financed by AFD Mr. Henri Foxonet	Consultant	Evaluation of social and environmental impacts of micro-dams et artificial lakes.
01/1999 - 01/2001	Niger Téra District	ONG SNV / PNUD / Ministry of Planning of Niger Financed by PNUD/SNV Mr. Zezi Moutari, Coordinator zezidadem@yahoo.fr	Team leader of the Téra component of the National Poverty Alleviation Program Team of 3 national experts and 15 technical support staff	Responsible for the overall management: project design, planning, monitoring & evaluation, financial management, personnel management and collaboration with local and regional authorities and development actors. Specific tasks: recruitment, team-building, coordination and training of national experts and staff, coordination of preliminary studies, refinement of the conceptual framework and coordination of activities. In order to enhance local management special attention was paid to participatory and gender-sensitive approaches, as training of illiterate local representatives in planning, organization and auto-evaluation. Further activities included an advisory role as to the design of the SNV regional program and the set-up of Niger first solar-powered community radio station.
01/1999 - 01/2007	Niger Bankilaré	ONG SNV Financed by DGIS	Sociologist in the NRM project "Rive Droite-Tera Nord" Team of 3 national staff	Capitalization of studies on productivity (pastures, fields, herds) and income generating activities, mapping of poverty, training of technical support staff, advising of the national counterpart, co-ordination /monitoring of pilot activities following a participatory and gender sensitive approach and acquisition of funding.

Date	Location	Company	Position	Description
11/1995 - 03/1996 04-08 / 1995	Nether- lands Wagenin gen	The extension department of the International Agricultural Centre	Assistant	International seminar on rural extension methods: preparation of course content (English / French) and logistics. Selection of course material, organization of excursions, redaction of manuals for fieldwork periods.
04-08 / 1994	Nether- lands Wagenin gen	Department of extension and communication, Wageningen University	Assistant	At the course on management and organization of extension services: preparation of the content, organization and logistics.

14. Other relevant information:

Remunerated work: country studies (2); cameraman (7), seasonal work(22 months) : agriculture, cattle herding, gardening, bread production, commercialization of local products.

Non-remunerated work: redaction of technical offers (6); contribution to documents (7); cameraman (14).

Seminars:

- UNEP Music & Environment Initiative, Arendal 03/2010
- Livestock and management of tracking in the Sahel region, Niamey (Niger), 10/2000
- UNSO meeting, Brussels (Belgium), 05/1996

Publications:

<http://ilsetempelaar.com/> :

- MFC, 2020. PIL-ADCC capitalization report, Bamako, Mali.
- AGRECO, 2019. Communication strategy in the fields of climate change and forest in Mali, Bamako, Mali.
- AGRECO, 2017. Capitalization of experiences from the Global Alliance for Climate Change program, Bamako, Mali.
- PARTICIP, 2015. Pastoral diagnosis of the Guelta d'Archeï for natural resource management, Abéché, Chad.

Other:

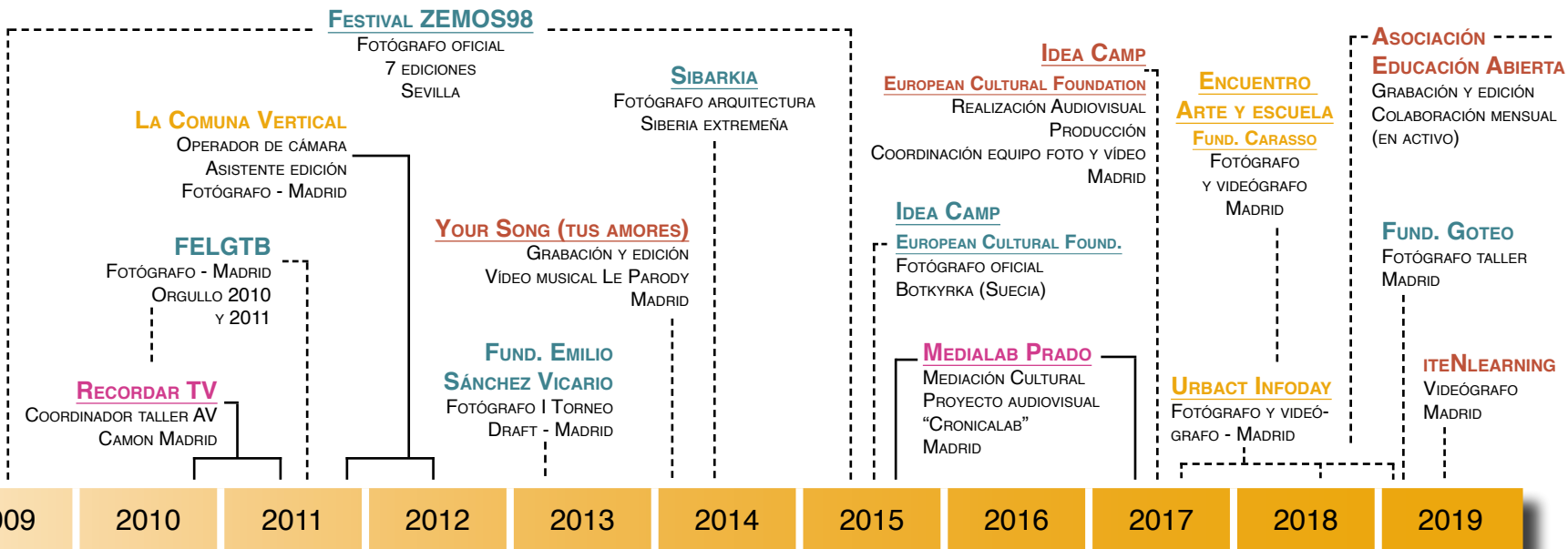
- [plans-actions-strategie-communication-cc-foret-mali-2019](#)
- Oudjonné, I., Tempelaar, I. 2002. Sécurisation des couloirs de transhumance. AB2/115, Abéché, Chad.
- Tempelaar, I. 2002. Pour une cohabitation entre agriculteurs et éleveurs. Habbanæ N 062, Lyon, France.
- Tempelaar, I. 1996. Problem solving amongst Fulbe in the district of Nara, Mali. UNSO meeting, Brussels, Belgium.
- Sloomweg, H., Tempelaar, I. 1993. Everybody is equally vulnerable, but some are more vulnerable than others. Cyclone vulnerability and preparedness measures in Bangladesh. IISH/TEGON 06603311, Wageningen, the Netherlands.
- Tempelaar, I. 1996. Gestion des points d'eau modernes des Peul transhumant durant la saison sèche dans les régions de Kayes et de Koulikoro au Mali. University Wageningen, the Netherlands.
- Tempelaar, I. 1994. Gestion des ressources naturelles et l'organisation sociale au sein d'un groupement Peul. Cercle de Nara, Mali. University Wageningen, the Netherlands.

Films:

<https://vimeo.com/nomadicmotion> :

- Series of 10 films of 10 mn (English and French) on PAPFor, examples: [OKKPS-towards-sustainable-transboundary-management-2022](#) , [GolaFoya-safeguard-forests-through-crossborder-cooperation-and-nature-education-2023](#) , [WWZ-where-communities-manage-forests-2024](#)
- Two series of 5 training of trainers videos for 2SCALE on Reflect & Adapt techniques developed by ICRA, [icra-2scale-training-for-trainers-video-reflect&adapt-2021](#).
- Web documentary, 12 min film and teaser on the creation of the IWRM master in Mali, NICHE/ICRA project, 04/2021, , [master-gire-mali-definitive-web](#).
- 26 minutes film (VF and Sango) and teaser for Eco Faune+, RCA, 11/2017 and 09/2018, [comprendre-ecofaune-en-2-minutes](#) ; [capitalisation-ecofaune+-fr-2017](#) ; [capitalisation-ecofaune+-sango-2018](#).
- Support to capitalization films made by NGO partners in the AGCC Mali program, 09-11/2017, [film-capitalisation-ong-agcc-encadrement-2017](#).
- J'ai dit oui aux Monologues du Vagin (51 mn) 01/2017, [teaser-kub-oui-monologues-vagin-2017](#).
- Galapiat, le cirque social (26 mn) 03/2015, [teaser-cirque-galapiat-2014](#).
- Excision, à quand l'abandon? (26 mn) 05/2014, [teaser-abandon-excision-2014](#).
- La Marche en Corps (52 mn) 04/2014, [bande-annonce-marche-en-corps-2013](#).
- Nilhio 2012 (45 mn), 07/2012.
- Teasers for the Community Surry Hills Festival, Sydney (2012): Peats Ridge Festival, Australie (2013), Mamm Douar, St Nolf, France (2013, 2014), theater events, Aurore Media Production (2013), Șlivovitsă and CIE K'elles (2019-2020). Examples : [slivovitsa-2019](#) ; [teaser-mamm-douar](#).

Soy un profesional independiente de la **fotografía** y el **video**, especializado en la crónica visual de eventos. Estudié fotografía en Londres antes de instalarme en Madrid en 2010. Como **cronista visual**, trabajo con el máximo respeto por las personas, siendo consciente de que acompañar cualquier proceso implica encontrar en cada situación el equilibrio entre ser observador y ser participante. Mi objetivo es documentar desde un plano cercano, buscando la confianza de las personas que me rodean para que puedan seguir siendo ellas mismas. Me interesan el **feminismo** y los cuidados, por lo que trabajo para que en mi escucha haya empatía, respeto y dedicación. Y que esto se traduzca en imágenes íntimas y naturales, con las que mostrar también el disfrute y la pasión por lo que hago.

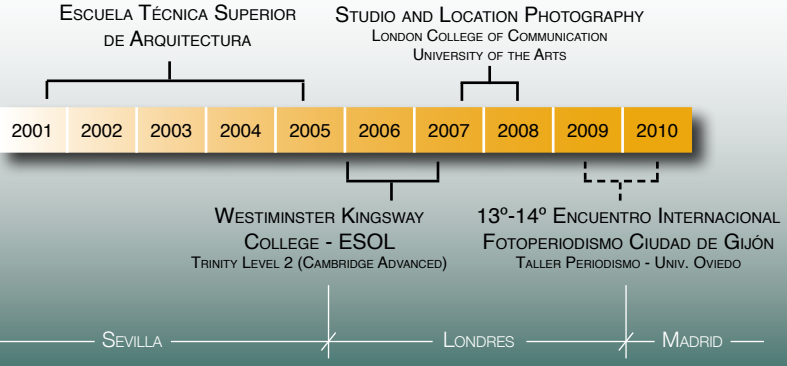


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- TRABAJO EN EQUIPO
- DISEÑO GRÁFICO
- ORIENTACIÓN
- EDICIÓN DE VÍDEO
- RETOQUE COLOR
- EDICIÓN SONIDO
- COMUNICACIÓN
- OJO PARA EL DETALLE
- VEHÍCULO PROPIO



Regina Sipos, PhD

Date of Birth: 25.11.1984

Nationality: Hungarian

Contact: regina@sdinnovation.org

Professional Experience

Postdoctoral Researcher (“akademische Rätin”), Technical University of Munich, School of Engineering and Design, Chair for Design and Transdisciplinarity, Munich, Germany

01 February 2024 – 31 January 2027

Research strategy development: I am responsible for coaching the professor and two PhD candidates on research, and through collaborative practices within the team, establishing the Chair’s research strategy. This includes creating work packages and new roles that create new projects investigating the value of design, emerging technologies, social and societal futures, and how novel directions in design (participatory, translational, and systemic design) can be utilized.

Grant acquisition: I have submitted grant proposals for 1 million Euro, 20 thousand and 10 thousand Euro on translational design and knowledge valorisation, to establish frameworks for identifying research outputs that can be transferred to benefit society.

Design of new seminars: Created a new Participatory Design seminar, which was rated with a note of 1,1 by its participants; a new Designing Public Policy seminar; an Excursion to Design Technology Transfer Experiences, with a 2-day visit to CERN, and the Critical Making + Design project week seminar.

Research Associate and EU Project Lead, Technical University of Berlin, Faculty of Humanities, Berlin, Germany

01 December 2017 – 31 July 2023

Grant acquisition and research design: Acquisition of an EU Horizon-2020 grant for the participatory research project Critical Making, based on my PhD research. 1,2 million Euro funding acquired for 5 international multidisciplinary partners (ZSI, VTT, Wikifactory, GIG). Acquisition of smaller grants, e.g. a Berlin University Alliance grant for Infrastructuring in Grassroots Innovations and Grant for Cooperation with the Global South.

Design of new interdisciplinary seminars: Initiation, design and execution of the Critical Making: Hacking Innovation Bias course with a focus on multidisciplinary collaboration and critical thinking in innovation and R&D with the Fraunhofer Institute CeRRI, Berlin University Alliance and TechnologieStiftung Berlin. Other lectures I gave were in the fields of critical making, technology design, international development, responsible research and innovation, grassroots innovation and design. Developed and led 3 multidisciplinary summer schools for up to 200 students and the first winter semester with Ars Electronica and the Institute of Digital Sciences Austria (IDSA) in Linz.

Academic output: I have spoken at and moderated dozens of academic and non-academic conferences. I published multiple peer-reviewed papers and received a best paper award and I’m confident in disseminating research outputs through blog posts, interviews and other non-traditional formats: a zine and a video game to investigate reflexivity in grassroots design. I’m currently in discussion with the MIT Press about publishing the book based on my PhD thesis on international development and grassroots innovation in the Global South.

Bachelor and Master’s student support and evaluation: I supported 17 students in acquiring their BA and MA degrees, including a joint publication and detailed evaluations of their theses.

Consultancies

01 August 2016 – to date

Qualitative research-based reports:

- „Human-Centred Digital Transformation in Europe“ for the International Telecommunication Union in 2023
- „Green and Blue Tech in Sub-Saharan Africa“ and „Feminist Approaches to Innovation, Transition and Development“ for the German international development agency, Gesellschaft für Internationale Zusammenarbeit (GIZ) in 2023
- „Scaling Distributed Manufacturing in the Global South“ for the UK Foreign Commonwealth and Development Office in 2023
- „Regional Good Practices: Accelerating Innovation, Entrepreneurship and Digital Transformation in the Africa Region“ for the International Telecommunication Union in 2021
- „Digital Innovation Made in Africa for Sustainable and Inclusive Development“ for the German government and the Gesellschaft für Internationale Zusammenarbeit (GIZ) in 2017

Innovative multidisciplinary educational projects:

- „Future University“ summer school with Ars Electronica and Johannes Kepler University for 75 students in 2021 and 2023, and 200 students in 2022
- „AttractYoung“ collaborative technology transfer hackathon and multidisciplinary workshops, for CERN in 2019
- Institute of Digital Sciences Austria: design of a new educational approach for multidisciplinary Master’s and PhD students on new technologies and wicked problems, Winter semester 2023
- Programme design and mentoring for socially oriented tech startups on human-centred design, testing assumptions and pitching for the Munich Media Lab in 2020 and Journalismus Lab North Rhine-Westphalia in 2021

Founder and Director, Social-Digital Innovation Initiative gUG, Berlin, Germany

01 September 2016 – ongoing

Programme design and execution, such as conception of the Initiative, founding of a non-profit organisation, strategic business planning.

Social-digital innovation event design: Design and moderation of educational and collaborative events ranging from barcamps to project design sprint weekends and hackathons/rapid prototyping weekends in Berlin, Hungary and Indonesia. Novel approaches to cross-disciplinary collaboration, i.e. creating understanding between social innovators and people with technical expertise.

Social entrepreneurial support: Incubation program curriculum development based on experience gathered at the ITU and Ashoka, including impact planning and measurement, social business models. Engagement of internationally renowned experts on technology and social entrepreneurship.

Manager Ashoka Digital, Ashoka Germany gGmbH, Berlin, Germany

07 January 2016 – 31 March 2017

Programme design and execution: Developed an educational project on digital transformation for social enterprises for Ashoka Fellows. Identified potential Fellows in the digital technology space with systems-changing social innovation projects. Supported the youth program, Ashoka “Programm Engagement mit Perspektive” and the Google Impact Challenge with support of the winning teams with needs assessment, workshops and impact planning and measurement (e.g. Phineo Social Impact Navigator).

Partnership management: Development of new project-relevant partnerships with the MIT, SAP, BMZ-GIZ, McKinsey Digital Accelerator, High-Tech Gründerfonds, betterplace.org, FASE Finanzierungsagentur für Social Entrepreneurship etc. Coordination of a programme in partnership with Google Germany.

Innovation Program Manager, International Telecommunication Union (United Nations), Geneva, Switzerland

15 June 2009 – 31 December 2015

Programme design and execution: I designed and led the Young Innovators Program for young social entrepreneurs working with technologies globally. This included scouting for novel technologies and societal issues. The framework consisted of the first co-creation platform of the United Nations with 20,000+members and networking with ministers and C-level executives. The incubation programme consisted of in-person design thinking and social entrepreneurial skills workshops. The remote acceleration program with a one-year curriculum included impact planning and measurement. The winners received seed funding.

Partner and sponsor management: Governments, such as the German, Thai, Qatar, and United Arab Emirates’ Ministry of Foreign Affairs, the Ministry of Youth and ICT in Rwanda and intergovernmental agencies like ILO. Business sponsors e.g. SAP and Ooredoo.

Curation of the ‘InnovationSpace’ with Ars Electronica: interactive spaces for thought provocation, learning, experiencing and rapid prototyping with a focus on art, technology and society. and designs aimed at improving the lives of people.

Education

- Technical University of Berlin, Germany, 2018 – 2022: PhD in Human-Computer Interaction. The thesis titled Critical Technical Practice in Grassroots Innovation: Proposals of Change Through Indonesian Collective Intrinsic Design. With honorary distinction: summa cum laude.
- Master’s Degrees 01.09.2004 – 15.06.2009: Eötvös Loránd University, Budapest, Hungary, Master’s Degrees in Communications (M.A.), Dutch Philology (M.A.) and Education (M.Ed.), with honors.
- Secondary schools
 - 2002-2003: Albertus-Magnus-Gymnasium, Beckum, Germany, exchange year;
 - 1999-2002, 2003-2004: Szent Istvan Gimnazium, Budapest, Hungary. Matura graded as excellent.
- Primary school 1991 – 1999: Hungarian-English Bilingual Elementary School, Budapest, Hungary

Courses and Scholarships

- Female Changemaker Fellow of the 36x36 Network 2021: Membership awarded to exceptional female professionals developing the pillars of a new economic future.
- DAAD scholarship for Field Research in Indonesia 2019 – 2020: Annual stipend for PhD Candidates
- NØ School Nevers, France 2019: Interdisciplinary summer school on critical research, art, design, hardware and software hacking.
- Digital Naturalism Conference, Gamboa, Panama 2019: An open knowledge sharing and learning event on biohacking, open source software and hardware and naturalism in collaboration with the Smithsonian Tropical Research Institute.
- Teaching for University's Best 2018: A course at the Technical University of Berlin on postgraduate education, accredited by the Deutsche Gesellschaft für Hochschuldidaktik e.V.
- Erasmus Scholarship 2008 – 2009: Annual internship stipend in Belgium.

Languages

Hungarian (mother tongue), English (C2) German (C2), Dutch (C2), French (B1)

Volunteer Positions

- Mentor, Innovative Manufacturing in Africa Programme funded by the UK Government, 2023
- Executive Board Member, Global Innovation Gathering e.V., 2019-2021
- Intern and radio programme contributor, Radio Centraal, Antwerpen, Belgium, 2008-2009
- Intern and radio programme contributor, Tilos Rádió, Budapest, Hungary, 2006-2008

Academic Achievements

Full-time Lectures

Winter semester, 2024-2025, Excursion to Design Technology Transfer Experiences, CERN, Technical University of Munich

Summer semesters, 2024 and 2025, Participatory Design, Technical University of Munich

Summer and winter semesters, 2019-2024, Critical Making: Hacking Innovation Bias, Technical University of Munich, Technical University of Berlin in cooperation with Fraunhofer Center for Responsible Research and Innovation, Berlin University Alliance and TechnologieStiftung Berlin

Winter semester 2023, Lead Facilitator, Lecturer and Education Programme Design for Masters and PhD students at the newly founded Institute for Digital Sciences Austria

Summer school 2023, Guest lecture on Uncovering Wicked Problems with Multidisciplinarity and Systemic Thinking and Lead Facilitator "Future University" summer school Ars Electronica and Johannes Kepler University

Summer school 2022, Guest lecture on Participatory Design Methods, Academic writing course on Research Questions to Uncover Wicked Problems and Lead Facilitator, "Future University" summer school Ars Electronica and Johannes Kepler University

Summer school 2021 August, "Future University" summer school, Ars Electronica and Johannes Kepler University, Lead Facilitator and Responsible for Design Process

Winter semester 2018/19: The Future of Technology, Technical University of Berlin

Winter semester 2018/19: Changes in Digital Technologies and Information Technology, Technical University of Berlin

Summer semester 2018: Designing Vocational Study Projects for K-12 Students, Technical University of Berlin

Guest Lectures

Summer semester 2022, Guest lecture on Researching Critical Making, Grassroots Innovation, Design and Postcolonial Computing, Eötvös Loránd University, Budapest

Winter semester 2021/2022, Guest lecture on Global Makerspaces – Critical Perspectives, Positions and Practices. Hybrid platform, Berlin University of Arts and Technical University of Berlin

Winter semester 2021/2022, Guest lecture on Knowledge Production with Makers: Situatedness, Infrastructuring, and Criticality – 3 Emerging Research Topics. Citizen Science Social School: SocialDimensions in Citizen Science. Universitat de Barcelona

Winter Semester 2020, Guest lecture on Social Innovation in Critical Technical Practice in Indonesia. Hybridplatform, Berlin University of Arts and Technical University of Berlin

Summer semester 2020: Guest lecture on Critical Technical Practice in Social Innovation – Cases from the Global South, Salzburg University of Applied Sciences, Master's Study Program Social Innovation

Winter semester 2015/16, Guest lecture on Creative Industries: Getting Started with Social Innovation, Eötvös Loránd University, Budapest

Publications

- **Sipos, R.**, Zuo, A., Maciel, N.D., Mou, P., Kuijpers, M., Soumo, E.A., Kiss, D., Ceccon, A. (2024): Welcome to Planet B: Co-Designing Multidisciplinary Research Questions to Uncover Super Wicked Problems. (forthcoming in Innovation: The European Journal of Social Science Research)
- **Sipos, R.**, Klose, J., Kutschera, A. (2024): Sparking Meta-Discussions for Critical Thinking in Vocational Education: Critical Making Workshops. (forthcoming in: Critical Education)
- Pfeifer, M., **Sipos, R.**, Oelsch, A. (2024): Navigating Future Skills: The FOUNDING LAB Experience in Shaping the University of the Future. In: Proceedings of the STS Conference Graz, 6-8 May 2024, Graz, Austria
- **Sipos, R.** (2023): Making, but with Critical Thinking. Essay for the Playbook on Humanitarian Making and Design in Ukraine. Ed: Hamburger Institut für Wertschöpfungssystematik und Wissensmanagement, for the GIZ. Hamburg.
- Harriman Eskandar, G. and **Sipos, R.** (2023): [STUDY] Community Networks: A Place-Based Approach for Sustainability/ インドネシアの「竹の電波塔」に見る、土着のインフラデザイン in CircularDesign Praxis, no. 4
- Lowe, A., **Sipos, R.**, Wenzelmann, V., Fonseca, F. (2023): A Framework for Scaling Distributed Manufacturing in the Global South. Manufacturing Change for the FCDO UK. London, United Kingdom.
- **Sipos, R.**, Åkerman, M. (2023): Introducing the Critical Making Responsibility Framework for Analyzing Responsible Innovation Processes in Grassroots Practices. In: Innovation: The European Journal of Social Science Research. <https://doi.org/10.1080/13511610.2023.2195583>
- **Sipos, R.**, Åkerman, M., Saari, H., Kieslinger, B. (2022): Critical Making Responsibility Framework. Extending an Academic Proposal to Support Reflexivity in Maker Communities. FAB17: Proceedings of the MIT FAB17 Fab Fest Bali Academic Conference. This submission received “Best Paper Award”.
- **Sipos, R.**, Åkerman, M. (2022): Critical Making Case Actions and Methodologies. A Methodological Toolbox, DOI: 10.5281/zenodo.5948298
- **Sipos, R.**, Wenzelmann, V. (2021): Regional Good Practices: Accelerating Innovation, Entrepreneurship and Digital Transformation – Africa Region. A report written for the International Telecommunication Union (ITU), Geneva. ISBN 978-92-61-33841-1
- Saari, H., Åkerman, M., Kieslinger, B., Myllyoja, J., **Sipos, R.** (2021): How Open Is the Maker Movement? Integrative Literature Review of the Openness Practices in the Global Maker Movement. Sustainability 2021, 13, 13559. <https://doi.org/10.3390/su132413559>
- **Sipos, R.**, and Wenzelmann, V. (2021): Critical Making with and For Communities: Community– Driven Critical Making Grounded in Practitioners' Perspectives on Definition and Praxis (in the Global South). C&T'21: proceedings of the 10th International Conference on Communities & Technologies – Wicked Problems in the Age of Tech, Seattle, USA, June 2021. <https://doi.org/10.1145/3461564.3461572>
- **Sipos, R.**, Chinoy, S., Ruiz, R. (2019): The Critical Making Movement. How Using Critical Thinking in Technological Practice can Make a Difference. In 35C3 – Refreshing Memories. Chaos Computer Club e.V., Ach je Verlag, Berlin. ISBN 978-3-947720-31-6
- **Sipos, R.**: Digital Innovation Made in Africa For Sustainable and Inclusive Development. A report for the GIZ. Berlin/Bonn, Germany. 1st Edition, November 2017.

Conference presentations

- EASST-4S 2024 Conference – Making and Doing Transformations (July, Amsterdam): Top-Down vs. Bottom-Up: Grassroots Innovators and Self-Directed Development in Indonesia and Hacking Urban Development: Using Critical Making and AI to Create Speculative Cityscapes and Uncover Biases
- Global Digital Development Forum (June, Washington, DC): Made in Everywhere – The Next Industrial Revolution
- 7. Internationale Tagung Soziale Arbeit und Stadtentwicklung (University of Applied Sciences Northwestern Switzerland, June, Switzerland, Basel): Let's Hack Urban Development / Lasst uns Stadtentwicklung hacken – Critical Making
- Coffee Talks @ Urban Design, Technical University of Munich: Three Approaches to Critical Making: Grassroots Design Beyond Academia, Inspiration for Responsible Research and Innovation, and a Tool to Speculate about Alternative Post-Digital Futures.
- Re:publica conference (May, Berlin): Making Critique and Care
- STS Conference Graz (Technical University of Graz, April, Austria, Graz): Navigating Future Skills: The Founding Lab Experience in Shaping the University of the Future
- Regional Forum on Sustainable Development (International Telecommunication Union, March, Switzerland, Geneva): Human-Centric Approaches to Digital Transformation
- FAB23 Fab Fest Bhutan (July, Thimphu, Bhutan): BioClub Tokyo – BioArt, BioFab and BioCommunities
- Lange Nacht der Wissenschaften (Long Night of Sciences, June, Berlin): Why Designers and Engineers Need Future Skills; Exhibition of Hacking Innovation Bias Students' Critical Making Artefacts
- UWE Bristol ACE Art and Design Department, Urban Hosts Project (June, Berlin): Top-down vs Bottom-up: Smallness as a Sustainability Strategy
- Re:publica 23 Conference (June, Berlin): Panel Discussion titled Redistribute: Distributed Manufacturing for a Just Future; UNBOX!NG: Introducing the Critical Making Reflection Game
- HASTAC 2023 Conference on Critical Making and Social Justice (June, New York, USA): Six Arguments why Critical Making is open, local and connected, social and diverse, reflexive, impactful, joyful and meaningful
- FOSSASIA (2023, April, Singapore): Scaling Distributed Manufacturing
- CyFy Conference, ORF Foundation (October, Delhi) Aspirations, Access, and Agency: Startups And the Quest for the Next Million
- Eu-SPRI Conference, Utrecht University (2022, June, Utrecht): Reshaping RRI keys to Embrace Grassroots Innovations: Focus on Community Empowerment
- FAB17 Fab Fest Bali, MIT (2022, October, Bali): Public presentation: How Critical Makers Propose Alternative Futures; Academic presentation: Critical Making Responsibility Framework. Best paper award.
- CyFy Conference, ORF Foundation (2021, October, Delhi): Recrafting the Agora: Inclusive Agendas
- 10th International Conference on Communities and Technologies (2021 June, Seattle): Critical Making with and for Communities. Community-Driven Critical Making Grounded in Practitioners' Perspectives On Definition and Praxis (in the Global South)
- EU Horizon 2020 Exploring Critical Making Conference (2021 April, online): Curation, design and moderation of the 2-day participatory conference and symposia
- techSHE meet-up (2020 December, Hannover): Female Social Entrepreneurs: Inspiration from South-East Asia, Sub-Saharan Africa and South America
- United Nations, Forum "Objectif Sciences International" (2020 December, Geneva): Participatory Research, Citizen Sciences, Crowd-Innovation and Fab Labs for Peace and Development track: Critical Making – Studying Responsible Research and Innovation Practices in the Maker Community
- Datenspuren (2020, September, Dresden/online): Democratizing and Decolonizing the Future. Grassroots Utopias from Indonesia.
- DAAD Science Lectures (2020, April, Jakarta): Grassroots Innovation Movements FOSSASIA (2020, March, Singapore): Sustainable Making Needs Critical Thinking Universitas Gadjah Mada, Social Development Talks (2020, February, Yogyakarta): Social Innovation, Social Entrepreneurship and Alternative Business Models
- Observer Research Foundation Global Dialogue (2019, November, Dhaka): Women in the Gig Economy
- ESSI 5th Global Research Conference: Social Innovation and Socio-Digital Transformation – Towards a Comprehensive Innovation Policy (2019 October, Dortmund): Social Innovation in Critical Technical Practice

Acquired Grants

- Berlin University Alliance Funding – Grant for Cooperations in the Global South, 2023
- EU-SwafS Horizon 2020 grant for Critical Making: RRI Principles in the Maker Community, between 2021-2023
- Berlin University Alliance funding for Infrastructuring in Grassroots Innovation in 2020 DAAD-funded doctoral stipend for field research on Indonesian critical making and grassroots innovation movements, between 2019-2020

Peer Reviewer

- Environmental Science and Policy, Elsevier
- Innovation: The European Journal of Social Science Research, Taylor and Francis
- Journal for Research and Technology Policy Evaluation, fteval
- Frontiers in Human Dynamics

Academic Memberships

- Program Committee Member, International Conference on Communities and Technologies, 2023
- Program Committee Member, IMPETUS4CitizenScience, EU-funded project, 2023
- Member, The Design Society, since 2022
- Member, Association of Internet Researchers, since 2020
- Board Member, CoAct - Co-designing Citizen Social Science for Collective Action, EU-funded project, 2019-2022
- Steering Committee Member of the Centre for Internet and Human Rights at the European University Viadrina, 2018-2022

Work experience

- Since 2019
Madrid - Spain **Co-funder and digital consultant, Amoved**
Acompain SE entities to deploy digital infrastructure.
- Since Jul 2023
Madrid - Spain **Software architect, Librecoop**
Develop UpmeUp app.
- 2020 - 2023
Madrid - Spain **Proffesor, IED**
Web development and electronics for bachelor and masters students.
- 2021 - 2023
Madrid - Spain **Software engineer, P2PModels**
Develop webapp prototipes for commons oriented blockchain solutions for online comunities.
- Oct - Abril 2019
Madrid - Spain **Blockchain developer, Accenture**
Deploy blockchain networks, monitor them and create prototipes based in DLT.
- 2011 - 2019
Madrid - Spain **Private teacher of science**
- Aug 2015
Madrid - Spain **Internship innovation and robotics, BQ**
Develop a self-balance robotic prototipe based on Arduino

Relevant experience

- Since 2022
Madrid - Spain **Co-funder, mad.convoca.la**
Activist & cultural agenda, free sw & digital commons
- 2022 - 2023
Madrid - Spain **Digital activist, Hacklab La Ferroviaria**
Digital divide & infrastructure for social movements
- 2018 - 2022
Madrid - Spain **Co-funder colective garden, Retoma**
Learning community around an agroecological garden
- 2019
Madrid - Spain **Education committe, Ecologistas en Acción**
Ecosocial curriculum for schools
- May - Aug 2018
NL - Spain **Bike traveling, La travesía de los caracoles**
Mapping agroecology and ecosocial stackeholders on wheels
- 2014 - 2017
Madrid - Spain **Co-funder, Hacklab ETSIDI**
Learning community around 3D printing, robotics, free sw & free hw

Academic education

- Feb - Aug 2017
Delft - NL **Semester of masters courses, TUDelft**
Machine learning, Artificial Inteligence, Knowledge Based Control Systems & Modern Robotics.
- 2013 - 2017
Madrid - Spain **Bachelor Industrial Electronic & Automation Engineering, UPM**
- 2011 - 2013
Madrid - Spain **Technological and scientific high school track, Estudio**

Skills

JS	3D Printing
CSS	Linux
HTML	Git
PHP	Arduino
C++	Sys Admin
Python	Docker

Soft Skills

Autonomous learning
Participative methodologies
Facilitation
Strategic vision

Recent Projects

P2PModels ERC Grant
UpmeUp SE jobs app
PROECOS webapp
mad.convoca.la

Some courses

Itinera: Agroecological entrepreneurship
EeA: Social Ecology
Web development with Vue
Web development with React
Communicating effectively in groups
Emergence in Complex Systems

Interests

Commons
Digital Autonomy
Participative methodologies
Learning comunities
Agriculture
Bike traveling
Music

Idiomas

Spanish (native)
English (C1)
French (A2)
Arabic (A1)

VICTORIA WENZELMANN

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As an Anthropologist and African Studies scholar (M.A.), I have been shaping the landscape of digital transformation since 2012. My multidisciplinary approach has led to pioneering projects at the confluence of social innovation, technology, and sustainable development. I demonstrate a strategic focus on leveraging technology to empower communities and foster self-sufficiency within complex environments – most recently within the Tolocar project, which deploys mobile makerspaces to Ukraine since the full-scale Russian invasion. Starting with an internship at the German embassy in Pretoria, my career trajectory has spanned working with startups, established companies, and international organizations, instilling agile methodologies and promoting innovation ecosystems. I have worked in Botswana, Ethiopia, Germany, Kenya, Palestine, Uganda, Ukraine, South Africa, South Sudan, and Zimbabwe.

With the Global Innovation Gathering (GIG) members, I have co-created a network of innovation hubs and grassroots innovators from over 40 countries, illustrating leadership in creating spaces and shared knowledge platforms for transformative change. As a former research associate at the University of Siegen, my work on participatory design has contributed to building resilient digital infrastructures in Palestine, Botswana, and Germany. The Labmobile delivered a proof of concept for mobile makerspaces. These experiences, coupled with managing our family business, a medium-sized metal production company, have equipped me with a unique blend of practical business acumen, academic insight and experience in international development.

In every endeavor, my goal is to harness technology as a force for good, creating inclusive and sustainable pathways for social and digital innovation.

CURRENT POSITIONS

Since 11/2024

Research Associate
New Production Institute

Since 05/ 2017

Columnist
Frankfurter Rundschau

Since 08/2012

Systemic Organizational Consultant
Freelance

- Project management support in the areas of distributed manufacturing, innovation ecosystem development, and (mobile) makerspaces
- Organizational design, strategy development and process management
- Conceptual design and facilitation of workshops and events
- Agile Coaching

SELECTED PROJECTS

GIZ Deutsche Gesellschaft für Internationale Zusammenarbeit	Project Implementation <ul style="list-style-type: none">• Lead Consultant Tolocar Project / "Innovation Network for Reconstruction Ukraine" (via ICEBauhaus / 2022-2023) Workshop / Conference Preparation, Facilitation, Documentation <ul style="list-style-type: none">• Make-IT + AEDIB: Strategy Development (2023)• GIZ / AU-EU Digital for Development (D4D) Hub: Africa-Europe D4D Multistakeholder Forum (2022)• Digital Africa Gathering (2018-2021)• Future Forum / Focus Area 3: Inclusive Digital Democracy (2021) Research / Consulting <ul style="list-style-type: none">• Policy and Regulation Discussion Paper: Digital Transformation (2021)• Digital4Development Input Papers: Digitalization in Africa (2021)• <i>Kompass Digitale Kompetenzen</i> (2020) Capacity Development <ul style="list-style-type: none">• Digital Pioneers Community Learning Café: Facilitation skills for networks, gatherings and conferences on- and offline (2019)• Alumniportal Webinar Series: <i>Learning 'Sustainable Living' the digital way</i> (2015)
ICEBauhaus	Concept Development, Supervision, Facilitation <ul style="list-style-type: none">• South-South Media Lab Collaboration (2018)• East African Media Lab Collaboration (2017)
ITU International Telecommunication Union	Research, Design, Facilitation: Digital Innovation Ecosystems (2020) <ul style="list-style-type: none">• Research and Report Writing: "Regional good practices. Accelerating innovation, entrepreneurship, and digital transformation in the Africa region"• Design of an Accelerator Program for digital innovation ecosystems• Facilitation ITU Regional Innovation Forum (Region: Sub-Sahara Africa)
Labmobile	Project: Labmobile. A mobile workshop space to conduct trainings in remote areas of Rhino Camp Refugee Settlement in Uganda. (2022) <ul style="list-style-type: none">• Proposal writing, project design and implementation, preparation of financial and factual reporting Proof of Concept of a mobile Workshop und Makerspace, South Africa to Uganda (2019-2020) <ul style="list-style-type: none">• Ecosystems for social and technological innovation• Mobile labs und learning spaces• Participatory Design for resilience and sustainability
r0g_agency	r0g_agency for open culture and critical transformation #ASKnet Access to Skills and Knowledge Network (2019-2023) <ul style="list-style-type: none">• Business development and organizational development of 5 Media Hubs and Makerspaces in Refugee Camps in Northern Uganda and South Sudan• Workshops and trainings with regional and international experts• Project Development and Management• Proposal Writing and Project Reporting

RELEVANT WORK EXPERIENCE

-
- 08/2023 – 09/2024 **Innovation Ecosystem Manager**
At Stake gGmbH, Hamburg
- The goal of the Tolocar project is to support both the emergency relief activities, and the development of a participatory innovation ecosystem for the socio-economic recovery of Ukraine.
 - Stakeholder and Ecosystem Management for Distributed Manufacturing
 - Storytelling: *How To Tolocar. Playbook for Mobile Makerspaces*
- 09/2020 – 02/2020
01/2015 – 08/2016 **Service Lead Coaching & Consulting**
Agile Consultant
Leanovate GmbH, Berlin
- Leading a team of 7 agile coaches and systemic organizational consultants
 - Systemic consulting and coaching of agile transition processes / change management
 - Leading trainings and workshops
 - Study on the future of work
- 07/2017 – 08/2019 **Research Associate and PhD Candidate**
University of Siegen
- *PIHUB*. Promoting the innovation ecosystem in Palestine
 - *Lion Alert*. Digital fence between lions and cattle herds in the northern Okavango Delta, Botswana (in cooperation with Pride in Our Prides and National Geographic)
 - *Nett.werkzeug*. Development of a digital platform to support refugees, staff and volunteers
 - WI2019. Workshop Chair 14. Internationale Tagung Wirtschaftsinformatik
 - C&T2019. SV Chair und PC Member (Case Studies) 9th International Conference on Communities & Technologies
- 05/2015 – 11/2021 **Co-Founder & Executive Board Member**
GIG Global Innovation Gathering e.V.
- Network building and development
 - Establishment and development of association structures and processes
 - Organization of annual network meetings, each with 20 to 60 participants from a total of over 30 countries
 - Proposal writing, implementation and reporting for various projects in the areas of social-digital innovation, distributed manufacturing and making, funded, among others, within the framework of EU Horizon 2020, by the Federal Foreign Office, foundations, and private donors.
- 10/2008 – 07/2012 **Manager**
Schilderfabrik Ernst Wenzelmann GmbH
- Interim management of family business with 40 employees
 - Strategic planning and preparation of succession

STUDIES AND PRACTICAL TRAINING

- 10/2005 – 07/2009 **Freie Universität Berlin and Humboldt Universität Berlin / Germany**
Magistra Artium Cultural Anthropology (FU) and African Studies (HU)
- Research for M.A. thesis *The Role of Traditional Authorities within the Democratic Governance System in Ga-Kibi, South Africa* funded through DAAD Scholarship
 - Master's degree: very good (1.5)
- 02/2005 – 07/2005 **German Embassy Pretoria / South Africa**
- Internship
- 09/2004 – 01/2005 **University of Leiden / The Netherlands**

- ERASMUS Programme

10/2000 – 09/2005

University of Cologne / Germany

ADDITIONAL QUALIFICATIONS

05/2015 - 04/2016

Lean Kanban University, Seattle / USA

- Kanban Coaching Masterclass with David J. Anderson
- Kanban Management Professional

04/2015

Leanovate, Berlin / Germany

- Product Owner

04/2013 – 06/2014

artop Institute (Humboldt University) Berlin / Germany

- Systemische Organisationsberaterin (Systemic Organizational Consultant)

1/2009 – 12/2009

ManagementZentrumMittelrhein / IHK, Koblenz / Germany

- Team Lean
- Project Management
- English for Business and Commerce

04/2008 – 07/2008

Zentrum Technik und Gesellschaft / Technical University, Berlin / Germany

- Start-up Programme *create!*

ADDITIONAL INFORMATION

Pronouns	She / her
Nationality	German
Languages	Fluent: German, English Conversational skills: French, Northern Sotho (Pedi), Afrikaans Basic knowledge: Dutch, Kiswahili
IT Skills	Mac and PC Office Suite, Online Collaboration / Project Management (e.g. Github, Jira, Leankit), Online Facilitation (e.g. Miro, Mural, Concept Board), Database Management, Image Editing, Desktop Publishing and Content Management, ERP Software, HTML, CSS, JavaScript
Communication Skills	High contact and communication competence, socio-cultural competence, diplomacy, partner- and customer-oriented attitude, open-mindedness
Organizational Skills	Systemic thinking and systematic organization of work, conceptual planning, efficient action, creativity, finding solutions out of the box, fast comprehension skills
Personal Skills	Responsibility, accountability, integrity, high stress resistance, ability to work in a team coupled with high level of self-motivation, joie de vivre, enthusiasm, respect
References	Anne Doose: Programme Manager Good Financial Governance and Decentralization, GIZ. Maputo / Mozambique. anne.doose@giz.de Regina Sipos. Founder SDI gUG. Munich / Germany. regina@sdinnovation.org Tiemo Ehmke: Director icebauhaus. Weimar and Berlin / Germany. tiemo.ehmke@icebauhaus.com

RIPESS Europe – Solidarity Economy Europe

Jason NARDI

General Delegate

A trainer on the topics of solidarity economy and ethical finance, Jason Nardi is general delegate of RIPESS EU - Solidarity Economy Europe and for five years was coordinator of the international council of RIPESS, the Intercontinental Network for the Promotion of the Social Solidarity Economy, which brings together grassroots initiatives, cooperative and social enterprises, academic and institutional members worldwide. RIPESS is recognized by ECOSOC and is an observer member in the United Nations Interagency Task Force on SSE (UNSSE.org).

Jason is also the co-president of RIES (Italian Solidarity Economy Network) and co-founder of Solidarius Italia (solidarius.it), an organization that promotes research, training and development of solidarity economy circuits, part of an international network initiated in Brazil (Solidarius.net).

A promoter of environmental and social justice, the commons and communication rights, Jason is an active member of the International Council of the World Social Forum and a promoter of the World Social Forum of Transformative Economies. He studied communication and media (Princeton University, USA and a Master's degree at the University of Florence) and was director of Unimondo, the Italian center of Oneworld.net - an international portal on global rights. For ten years he worked for the Ethical Finance Foundation and at the annual Terra Futura event (over 50000 participants). Jason lives in Florence, where he promotes CSA (Community Supported Agriculture) projects, mutualism (in MAG Florence), the Mondeggi Bene Comune community and the Florence Commons Forum.

Jason Nardi is also a passionate supporter of appropriate and open / free use technologies, their localisation cooperative management, as well as the development of community supported digital tools and platforms.

Andrea RODRIGUEZ VALDES

Project Manager, RIPESS Europe

Andrea Rodríguez Valdés lives in Barcelona. She holds a degree in International Relations from the Complutense University of Madrid and a Master's degree in African Studies from the Autonomous University of Madrid. She has done several courses and research on gender studies and decolonial feminism. She has also been part of different social movements as an activist for universal human rights and different local assembly structures with a community vision for the sustenance of life: food network, preparatory organizations for the 8M, organizations for the right to housing etc.

She started working in the field of Social and Solidarity Economy supporting the development of the Social Forum of Transformative Economies that took place between 2020 and

2021 within the international mobilization for the Forum. Since then, it has been part of the Intercontinental Network for the Promotion of Social and Solidarity Economy, RIPESS Europe. It participates in the European network as a project manager, mainly developing European Erasmus + projects and other EU grants, such as recently the DEAR program, with the YOU(TH) CARE FOR CHANGE project. Most of the projects, following the strategic lines of RIPESS Europe, have focused on youth, the promotion of SSE and the theory of care to promote a transition towards a more just and egalitarian society. The role in the mobilization of youth and Social Solidarity Economy within the network and the participation and facilitation of the care commission should also be highlighted.

Georgia BEKRIDAKI

Technical Personnel, Communication

Georgia Bekridaki is a consultant & researcher in the fields of SSE and Civil Society Organisations. She has 13 years of professional experience in training programs regarding SSE and relevant concepts, on consulting and promoting communication activities, organising events, campaigns and project management. She is a co-founding member of the SSE support organisation Dock and she is responsible for policy & advocacy, communication and networking. Since 2017 Dock has been a member of Ripess Europe and since 2023 Georgia is co-responsible for communication and network warring.

More specifically, her position refers to tasks related to internal communication processes of the Network and coordination of the governance bodies. Alongside with the external communication plan, channels development and content creation.

Ruby VAN DER WEKKEN

Expert – technical, Knowledge Commons

Ruby considers herself a member of the Global Justice Movement, with the World Social Forum process having been an important learning school. Learning from the Global South continued in her working for the Siemenpuu foundation, cooperating with partners in the Global South in the context of Finnish development cooperation. Since 2018, Ruby has been a member of Oma Maa Food cooperative, which produces food bags for its members around the year and she works on the land, in the kitchen and on the development of the coop. She has also been working at the core of the process of community currency Helsinki Time-bank, which together with Oma maa has led her to be inspired by the envisioning of Solidarity economy building, and the paradigm shift of the Commons and Commoning.

Ruby has been a part of the coordination committee of RIPESS Europe - the European Network for the Promotion of Social Solidarity Economy, as a representative for UR-GENCI, the international network for Local Solidarity-based Partnerships for Agroecology (CSA's and other initiatives). Since April 2024, Ruby has become a part of RIPESS Europe core team, and works in particular on the upkeep and development of Socioeco.org online solidarity economy library and on RIPESS Knowledge Commons at large.

Commons Network Year reports 2023-2024

Annual Activity report 2023:

Commons Network is a think tank and collaboratory for economy and society.

We explore new models for economy and society in order to collectively transform the system towards a caring and just future.

We bring together people and ideas and provide tools and insights for social movements, governments and civil society - to build infrastructures and institutions for a regenerative economy.

Commons Network has different interconnecting areas of work and expertise:

i) degrowth and caring economies, ii) cities, regions and translocal solidarity and iii) digital commons & democratic infrastructures.

Digital Commons & Public Infrastructures

Digital commons and public infrastructures offer a radically different approach to technology and data governance. In order to enjoy the opportunities provided for by technology, and move away from the dominance of several companies, we need to build public-civic ecosystems: democratic digital environments where citizens collaborate closely with strong public institutions, and where communities co-govern the technologies they use.

Activities

- **Development statement** for European policy on [Digital Democratic Infrastructure](#) signed by over 30 groups.
- **Co-develop Civil Society Narrative for EU Digital Policy.** On June 26, 2023 a group of 30 European activists from civil society organizations and initiatives working on digital policy issues gathered for a workshop in Amsterdam to discuss policy narratives that can help us shape the European Union's digital policy agenda after the next European elections. Commons Network moderated and developed the session on [twin transition](#).
- **Organisation of international panels on Digital Public Space in [Public Spaces conference](#) in Amsterdam.**

Postgrowth and Caring Economies

Together, we are redesigning the economy and society beyond the hegemony of growth. We not only propose the redistributive downscaling of the biophysical size of the global economy, but also a feminist-inspired paradigm of a regenerative economy: a socio-ecological transformation centred around the key values of care, autonomy and sufficiency.

- **Postgrowth pan-European Network**
 - Round table with 20MPs and trade unions from across Europe during Beyond Growth Conference European Parliament

- Second round table European parliament on postgrowth and Welfare.

Cities and Translocal Solidarity

Systems change will take shape from the bottom up, hand in hand with the necessary institutional change on various levels. The transformations are already happening, in towns, cities and regions where people are building commons, coops and democratic economies while local governments are experimenting with Community Wealth Building and Public-Civic Partnerships.

- Development of an incubator programme and institute for the cooperative and community economy in Amsterdam. MeentCoop
- Start of Transition Collaboratory Community Economies in partnership with Municipality of Amsterdam and Ministry of Internal Affairs.
- European Municipalist network- [Municipalist Skill shares & Podcast](#).
 - 4 online skill shares on different themes (Building democratic local economy, Creative use of law & housing, Feminist Politics and putting care at the centre, Storytelling and political education)
 - Creation of podcasts series based on skill shares.

Annual Activity report 2024:

Digital Commons & Public Infrastructures

Digital commons and public infrastructures offer a radically different approach to technology and data governance. In order to enjoy the opportunities provided for by technology, and move away from the dominance of several companies, we need to build public-civic ecosystems: democratic digital environments where citizens collaborate closely with strong public institutions, and where communities co-govern the technologies they use.

Activities

[Digital Commons Transition Collaboratory](#): Collaboration with Dutch Ministry of Internal Affairs on Digital Commons and the role of the government

- Workshops with civil society experts, commoners and ministry officials
- Publications
- Public events
- Research

Code of Conduct for Data Sharing in the Social Economy

Development of European [code of conduct for data sharing](#) in collaboration with DG Grow, Social Economy networks and Waag Futurelab

Postgrowth and Caring Economies

Together, we are redesigning the economy and society beyond the hegemony of growth. We not only propose the redistributive downscaling of the biophysical size of the global economy, but also a feminist-inspired paradigm of a regenerative economy: a socio-ecological transformation centred around the key values of care, autonomy and sufficiency.

Postgrowth pan-European Network

- Expansion of the network
- Sharing of knowledge, development reports, joint op-ed.
- Roundtable on postgrowth and agriculture
- Round [table on postgrowth and work at the Spanish Congress in Madrid.](#)
- **Organisation of conversations and public events with degrowth scholars and Dutch MPs**

Money, Debt and postgrowth

Commons Network is investigating the relation between debt, money and growth, as well as practices and strategies to transform our monetary system, from debt cancellation to community currencies.

- Research & Article series

Cities and Translocal Solidarity

Systems change will take shape from the bottom up, hand in hand with the necessary institutional change on various levels. The transformations are already happening, in towns, cities and regions where people are building commons, coops and democratic economies while local governments are experimenting with Community Wealth Building and Public-Civic Partnerships.

Transition Collaboratory Community Economy.

Commons Network started the 2 year Transition Laboratory project on Community Wealth Building and the community economy. With various municipalities and neighbourhood actors in Amsterdam and other cities.

- Supporting worker cooperatives in setting up.
- Training sessions and community building neighborhood-coops in Amsterdam.
- Sharing research and building knowledge network
- Developing and set up incubator programs with municipalities.

[MeentCoop](#) - Incubator and Platform for the community economy

- Running of Incubator program with cohort of 6 SSE organisations
- Organisation of meet-ups and events (7) on various themes (finance, procurement, energycoops)

Platform Cooperatives Germany eG: Annual Activity Report 2023-2024

Annual Activities 2023

1. Overview

Platform Cooperatives Germany has played a crucial role in strengthening the Cooperative Economy ecosystem over the past years. By offering tailored training, coaching programs and innovative digital tools, we contributed to the development of value-based Social Economy entities across Germany and Europe. Our work is aligned with EU priorities, as it emphasizes sustainability, inclusivity, and resilience, and further supports the objectives outlined in the Social Economy Action Plan and Circular Economy Action Plan.

2. Key Activities

Certified Consultancy Partner in REACT with impact

From August to December, PCG was a certified training and consultancy partner within the [REACT with impact program](#), supported by the [Next Generation EU Program](#) and the [German Federal Ministry of Economy and Climate Action](#).

Activities:

- Developing modular training workshops tailored to the specific needs of SE actors.
- Supporting digital transformation within SE organizations to improve their ecological and economic performance.
- Designing learning modules for the long-term creation of a knowledge base on founding strategies for Platform Cooperatives and other forms of cooperative businesses.

Training Partner within Social Economy Berlin

Throughout 2023, PCG collaborated as a key training & consultancy partner in the [Social Economy Berlin](#) program, a funding initiative by the The [Berlin Senate Department for Economics, Energy and Enterprises](#).

Activities:

- Within the framework of 1:1 coaching sessions we provided guidance and resources to SE founders, enabling them to overcome operational and structural challenges particularly in the founding phase.
- Group training workshops, with a particular focus on founding & financing strategies of platform cooperatives.

Coops Digital - Community Building Initiatives

In conjunction with [REACT with impact](#), PCG spearheaded *Coops Digital* from August to December 2023. This initiative focused on building and nurturing platform cooperative communities.

Activities:

- Providing digital resources and frameworks for cooperative governance.
- Fostering collaboration among platform cooperatives to share best practices and strategies for scaling.
- Building a knowledge base for sustainable and circular production methodologies.

Launch of Strategic Projects

Re:Build Coop (July 2023): PCG launched [Re:Build Coop](#), a forward-thinking strategy to modernize cooperative structures, increasing their adaptability to socio-economic challenges.

Companio (March 2023): In partnership with Syndicats eG Hamburg, PCG unveiled [Companio](#), a user-friendly digital platform offering step-by-step guidance on forming cooperatives.

Platform Cooperatives Community Calls (2023): PCG continued its series of online workshops and training, based on specific topics of interest.

3. Outcomes and Impact in 2023

Capacity Building: Over 300 SE stakeholders participated in training, workshops and coaching sessions on cooperative governance, digital tools & ecological strategies.

Digital Transformation: Introduction of accessible, open-source tools such as Companio or cooperative finance strategies empowered SE actors to modernize their operations.

Strategic Development: The launch of Re:Build Coop and Companio provided modular frameworks for cooperative scalability and sustainability.

Community Growth: Strengthened platform cooperative networks through targeted community-building activities.

4. Alignment with EU priorities

PCG's initiatives in 2023 directly supported EU priorities for fostering a fair digital and green transition. By leveraging feminist economic principles and open-source technologies, we empowered SE actors to act as sustainable, inclusive alternatives to monopolistic systems.



Annual Activities 2024

1. Overview

In 2024, Platform Cooperatives Germany expanded its role as a leader in the social & solidarity economy, strengthening cooperative ecosystems and promoting value-aligned economic models across Germany and Europe. By leveraging digital tools, strategic consultancy, knowledge production and collaborative frameworks, PCG supported a broad range of actors in achieving resilience, sustainability, and social innovation. The work of PCG also convinced the jury of [Nachhaltig Wirken](#), a grant funded by the European Social Fund +, which supports PCG's coaching and training program for a duration of three years.

2. Key Activities

Training partner of Social Economy Berlin

From January to December 2024, PCG played a vital role as a training partner within the [Social Economy Berlin](#) program, funded by the [Berlin Senate Department for Economics, Energy and Enterprises](#).

Activities:

- Advising SE actors on organizational development and governance models.
- Facilitating access to resources and tools for operational efficiency and sustainability.
- Group training workshops, with a particular focus on founding & financing strategies of platform cooperatives.

Coops Digital + Platform Coops Community Building within Nachhaltig Wirken

Between August and December 2024, PCG spearheaded [Coops Digital](#) and community-building initiatives within the [Nachhaltig Wirken](#) program, supported by the [Next Generation EU Program](#) and the [German Federal Ministry of Economy and Climate Action](#).

Activities:

- Digital skill-building workshops tailored for SE actors.
- Networking events to foster collaboration and knowledge exchange among platform cooperatives.
- Development of scalable, replicable digital tools aligned with SE values.

Co-founders and strategic developers of the online training platform haqoo

Throughout 2024, PCG co-founded and strategically developed [haqoo](#), a cooperative knowledge exchange and online training platform. This platform serves as a shared resource hub, fostering collaborative learning, innovation, and the dissemination of best practices within the SE sector.

Workers' Buyout Learning Journey

From January to March 2024, PCG developed a [Workers' Buyout Learning Journey](#), which culminated in a [TV documentary](#). The initiative showcased cooperative takeovers as viable, sustainable solutions for business continuity, providing:

- Practical insights into the workers' buyout process.
- Increased public awareness of cooperative models through engaging storytelling.

Platform Cooperatives Community Calls (2024)

PCG continued its series of online workshops and trainings, based on specific topics of interest, such as:

- [Community Buyout: From Ownership to Stewardship](#) (October 2024)
- [Workers' BuCommunity Buyout: Von Ownership zu Stewardship](#) (April 2024)

3. Outcomes and impact in 2024:

Capacity Building: Delivered consultancy and training to over 400 SE stakeholders, improving their organizational capacity, resilience, and digital competencies.

Digital Innovation: The creation and development of *haqoo* established a pioneering model for cooperative knowledge sharing and collaboration.

Public Engagement: The *Workers' Buyout TV Documentary* reached a wide audience, raising awareness about cooperative solutions and inspiring new initiatives.

Strengthened Networks: Enhanced collaboration among SE actors through community-building initiatives, contributing to a robust and sustainable SE ecosystem.

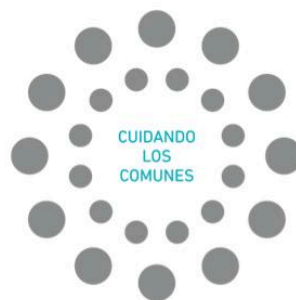
ZEMOS98

MEDIATING
FOR SOCIAL
CHANGE

ZEMOS98 is an artistic-cultural management cooperative aimed at coordinating cultural mediation and cooperation projects developed at local, national and European levels. The collective has more than 25 years of experience in the field of art and culture, having carried out multiple projects and activities linked to innovative artistic-cultural practices in the city of Seville without interruption since then.

ZEMOS98 works at the intersections of cultural processes, mediating between diverse cultural and creative agents and local public and private institutions (Seville City Council, ICAS, Pablo de Olavide University), regional (Ministry of Culture, Andalusian Institute of Historical Heritage, Andalusian Institute of Public Administrations), national (Ministry of Culture, Daniel and Nina Carasso Foundation) and international (European Cultural Foundation, European Commission).

ZEMOS98 works in the field of culture and artistic practices in the creation of multidisciplinary spaces with a desire for social commitment, specifically intervening in the care of the following areas:



[More information about ZEMOS98](#)

Some of the most relevant projects are listed below.

PLANEA: Arts and School Network (2019-2028)



As coordinator of the network PLANEA, ZEMOS98 carries out multidisciplinary residencies in the context of public schools, bringing together artists of recognized local and national prestige in the production of artistic creations of a participatory nature, in which the educational community participates in an active and committed manner. Through them, the artists mobilize students and teachers in the co-production of an audiovisual, scenic, visual work, or in any other format that will be presented in different national and international circuits. Added to the transformative capacity of the residency in the educational context, PLANEA contributes to the methodological and formal professionalization of the professional practices of the artists who participate in these artistic residencies.

In addition to coordinating the network at a national level, ZEMOS98 coordinates the Andalusia node, working with Sevillian and Andalusian artists and collectives such as Raúl Cantizano (Seville); Alberto Muñoz Santos (Seville); Eloísa Cantón (Seville); Alexandra Prada (Seville); Cotidiana (Seville); Cristian Alcaraz (Cordoba); Jade Tansa (Seville); Irene Molina (Granada); La Rara (Seville); Nomad Garden (Seville); Omar Meza (Granada); PLATA (Cordoba); Roberto Martínez (Seville); Antropoloops (Seville); or Yinka Esi Graves (Seville); in addition to the two artists who have completed the artistic residency for which this request was made: Alex Peña (Seville) and Rocío Huertas (Seville). The network also works with local institutions and organizations, as well as with public educational centers in Seville such as CEIP Huerta de Santa Marina, IES Chaves Nogales, IES San Jerónimo, IES Inmaculada Vieira, IES Hispalis, IES Salvador Távora, CEIP Príncipe de Asturias, CEIP Miguel Hernández or CEIP Borbolla, among others.

PLANEA is a network co-financed by the Daniel and Nina Carasso Foundation and the entities linked to the network: ZEMOS98 (Andalusia), Pedagogías Invisibles (Madrid) and PERMEA (Comunitat Valenciana). The network is a partner in the Horizon TOWCHED project, where it carries out cultural cooperation work and in which it highlights the artistic and historical heritage of the city of Seville together with entities such as the University of Valencia (Spain) or the Network of European Museums Organisations (NEMO, Europe), among others.

[More information about the PLANEA Network.](#)

Mediation Process at the QuirónSalud Sagrado Corazón Hospital in Seville (2024-2025)

Since the beginning of 2024, we have been developing a participatory artistic residency in the oncology area of the Seville hospital. Together with an artist, nursing staff and medical team, we co-design activities and artistic content to care for and enhance the emotional well-being of cancer patients. This process, which ends in December 2025, is co-financed by the International University of Andalusia (UNIA) and QuirónSalud, and is carried out by ZEMOS98 together with the Concomitentes Association.

[More information about this process.](#)

CreaTures Festival at Real Fábrica de Artillería, Sevilla (2022)



CreaTures Festival was held between the end of June and the beginning of July 2022 at the Royal Artillery Factory in Seville, where works produced by international artists around the creation of sustainable futures in different formats were brought together in an exhibition. In addition, there were different master talks and workshops during the days of the event. It was co-financed by the CreaTures project (Horizon, 2018-2022), the Institute of Culture and the Arts of Seville (ICAS) and ZEMOS98.

[More information about the CreaTures Festival](#)

Nudos. Conference about arts, science, technology and sustainability (2021-2022)



Coordination and artistic direction of the Nudos conferences organized by the Institute of Culture and Arts of Seville. The first edition took place on October 25 and 26, 2021 at the Espacio Santa Clara (Seville). The second edition took place on November 21 and 22, 2022 at the Real Fábrica de Artillería (Seville). The conferences had guests with recognized artistic and cultural careers, both in the Spanish context such as Rosa Ferré (then director of Matadero Madrid), Jorge Carrión (author), María Ptqk (curator), Luis Martínez Campo (Fundación Cerezales), Manuel Bartual (artist), Gabriela Wiener (author); as well as in Seville, with Nomad Garden, Recetas urbanas, La Placita, or Alex Peña, among others. More information about the [first](#) and [second](#) edition of Nudos.

Edu-City and UrbEx (2023)

As part of these European projects for international cultural cooperation, artistic production workshops were held together with the La Digitalizadora de la Memoria collective and other international creative actors at the San Diego Neighborhood Association during 2023.

More information about the [Edu-City](#) and [UrbEx](#) projects.

ZEMOS98 Festival (1999-2015)

The ZEMOS98 Festival was the event that established the cultural activity of ZEMOS98 in the city of Seville, and which brought together artists, audiovisual projections, activities of shared thought and music (audiovisual concerts, experimental music and home concerts). This sum of annual activities gave value to a specific topic or research process that in many cases generated a publication in the form of a collective book of essays and academic articles. The festival itself was an experiment in artistic formats and a continuous test on how to relate the public and content in terms of communication and exhibition of proposals. Seventeen editions of the festival were held, fifteen of them in different spaces in the city of Seville.

[More information about the festival.](#)

ZEMOS98 has participated in various international projects and networks in the last decade, establishing itself as a leading cultural entity in Spain on the European scene. In addition to the projects already mentioned, the entity has participated in [Social and Cultural Innovation Labs](#) (Erasmus+, 2021-2022); [Re:Framing Migrants in the European Media](#) (DG-Connect, 2021-2022); [MediActivism](#) (Erasmus+, 2019-2021); or [NEMESIS](#) (Horizon, 2018-2022), among others. ZEMOS98 was an institution in residence in the [Master of Cultural Management at the Universidad Carlos III de Madrid](#) during the 2021 and 2022 academic years.

ZEMOS98 is made up of Sofía Coca, Pedro Jiménez, Rosalía Gutiérrez, Felipe G. Gil, and Lucas Tello.

Mission

Institute for Political Ecology (IPE) is a research and educational organisation that designs alternative development models and innovative institutional frameworks for democratic political and economic transformation of society.

The Institute addresses contemporary ecological changes as social phenomena that reduce or magnify social inequalities and influence power relations.

IPE carries out transdisciplinary research and educational programs in cooperation with domestic and international institutions and organisations. Based on these, IPE provides expert analyses and a discussion platform for social movements and political and economic actors in Croatia and abroad that advocate ecologically sustainable, just and democratic society.

Vision

Institute for Political Ecology is working towards an ecologically sustainable, just and democratic society.

IPE

- produces relevant and applicable research in the sphere of ecological transition and commons-based governance models;
- participates in a number of international scientific, expert and civil society projects that frame post-growth debate in Europe and its semi-periphery;
- aims to politicise the public discourse related to climate justice and social inequalities in Croatia and Europe
- produces studies that contain applicable ecological transformation scenarios in targeted sectoral policies;
- develops and delivers curricula and educational modules in the sphere of climate science, post-growth debate and various spheres of political ecology interests;
- provides analysis, data and expertise for initiatives, movements and organisations in Croatia, SEE region and Europe
- actively shapes participative models and developing collaborative practices with organisations, movements and donors in Croatia and beyond;

- regularly publishes academic and scholarly work that explores transformative potential of different economic models and social practices
- engages in building and co-creating epistemic communities around areas of programmatic interest
- provides networking platforms and discussion forums like Green Academy to empower both movements and experts thus catalysing change and transformation
- organises seminars and other events relevant from perspective of political ecology

MOST RECENT EVENTS AND PUBLICATIONS

Within Horizon Europe IPE is currently implementing WP3 which is focused on case studies where IPE is preparing research on green transformation of tourism sector.

By end of the 2024 IPE will publish book "Post(growth) futures: novel voices, new vision" presenting new generation of postgrowth protagonists.

In August 2024 IPE has organised on island Vis 9th edition of Green Academy under the title "Stay with the trouble!". Approximately 100 participants, activists, experts, researchers and politicians from 15 countries talked and discussed the challenges related to the climate crisis, new raw material mining projects in Southeast Europe, development of municipalism, degrowth and the commons.

IPE has just started with implementation of new Erasmus+ project "Wellbeing for All: Building Climate Resilient Cities Together" where it will together with other partners develop and implement build capacity of cities to cope with climate change and increase their resilience.

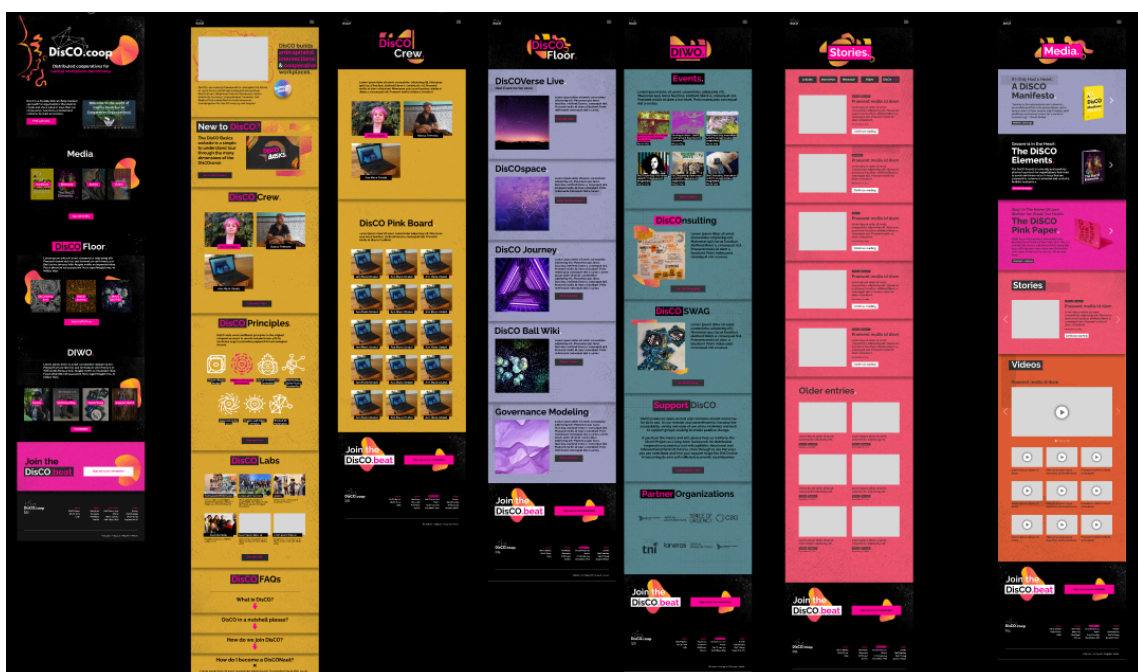
In August 2023 IPE has co-organised 9th International Degrowth conference in Zagreb with almost 700 participants from more than 50 countries that have spent one week in Zagreb. With more than 100 scientific sessions, dozens of public debates, exhibitions and media

coverage, conference was a huge succes that has made important shifts in the growth debate in the country and the EU.

More details and previous can be found at www.ipe.hr



[DisCO.coop](https://disco.coop) is a non-profit cooperative, based in Spain but operating internationally. We incubate new cooperation models and new collaborative practices for the digital age, incorporating care based cultural practices and DLT based technological tools. We believe change should be led by people creating economic capacity to directly meet human and environmental needs. Our mission is to reconceptualize the future of work towards social and environmental ends, while also factoring in reproductive work, rest and leisure. DisCO is a cutting edge, broadly applicable, and an engaging way to create inclusive economic democracy through socially and ecologically restorative work done by communities built on trust and care. Together these communities are supported and encouraged to create a large-scale economic power, federated worldwide to create the necessary cultural and techno-legal framework to ease their uptake.



Annual Activities

We continue to develop our existing DisCO Educational materials to support organisational transformation of DisCO LABs, and DisCO entrepreneurship worldwide. Our main website, disco.coop and the educational base, the [DisCO Basics](#) are continually updated, and we are producing a series of self-guided and accompanied DisCO Journeys for individuals and groups who wish to form new enterprises, especially coops, along DisCO principles and values.

We are constantly researching and incorporating knowledge from compatible frameworks and movements, such as degrowth, artivism, design justice, land back and more and organizing events and interviews to further strengthen the framework and its accessibility.

With external groups we experiment and co-develop the key DisCO tools, leveraging the existing (and expanding) DisCO LABs network, our governance framework, and the open source DisCO DECK.

Our wiki reflects adaptations of the governance framework by active DisCO LABs.

We hold and attend workshops and online activities to promote and support groups in the uptake of DisCO models.



riposs
europe

Solidarity Economy Europe
www.riposs.eu

ACTIVITY REPORT 2023

RIPNESS Europe - Solidarity Economy Europe - is the European branch of the Intercontinental Network for the Promotion of the Social Solidarity Economy. Founded in Barcelona in 2011, RIPNESS Europe brings together European regional, inter-regional, national or sectoral SSE networks and organisations in 22 countries. It has integrated Socioeco.org to offer a tool for sharing and visibility of documents and resources on the SSE and transformative economies.

1. A rapidly changing context: the European landscape

The European Union's structural policies, such as the Green Deal and the "Next Generation Europe" recovery and resilience plan, although contradictory in many respects and with other European or national policy lines, nevertheless represent an opportunity for ecological and social transition to which we refer today from an institutional point of view. The populist and right-wing turn in many countries and the pejorative revision of the EU's agricultural, energy and industrial policies have meant that the context - also in view of the forthcoming European parliamentary elections - is not particularly open to change in the direction we are promoting as transformative social movements. The war in Ukraine has continued to disrupt the European landscape, with very serious effects on the European economy: inflation and an increase in fuel and food insecurity.

On the other hand, 2023 was a very important year for the development of the SSE in Europe and the world, and for the restructuring of the network. Among the major milestones to which we have contributed as an international and European network are the United Nations Resolution on the Social Solidarity Economy and the European Commission's Action Plan for the Social Economy, as well as raising the profile of these collective, solidarity-based and democratic models of entrepreneurship and citizen action in several countries, particularly in Spain, France, Portugal, Italy, Belgium and Slovakia.

In the countries of South-Eastern Europe and Central and Eastern Europe, despite politically complex contexts and the grip of authoritarianism, the social solidarity economy is beginning to spread, with a revival of the mutualist and collaborative spirit. The creation of third places and greater recognition of social actors are involving more young people in intentional communities and forms of agro-ecological circuits between rural areas and towns.

RIPNESS Europe has also strengthened or entered into new partnerships, notably with ECOLISE and the Communities for Future platform, the GSEF (Global Social Economy Forum), ECG (Economy for the Common Good), GEN Europe (Global Ecovillages Network), Local Futures (an international network based in the United Kingdom), Transition Network and Transiscope.org.

2. Strengthening the cooperations and alliances

We have essentially continued and intensified our strategy of animating the network by responding to requests from our members or by inviting them to participate in SSE-related events or events that we organise, and by facilitating inter-cooperation through European projects in which RIPPSS Europe is involved and co-promoter.

2.1 The Network

The Ripess Europe coordination committee (15 members from all over Europe) met from 19 to 21 January 2023 in Paris to re-elaborate the network's strategy for the next 3 to 5 years: the internal dimension of the network, the evaluation of the strategic objectives to date, the orientations of the General Assembly, and the way in which the team and the coordination work. Secondly, we focused on continuing our efforts to develop and recognise the SSE, to co-construct public policies, and to develop advocacy, alliances and communications. We continued our work with Dunia, a partner of FPH and our 'technological' member for the promotion of FLOSS (free-libre open source) tools, and with the Elabore / Lokavaluto IT cooperative (part of the Complementary Local Currencies movement).

In order to continue promoting territorial ecosystems, a number of agreements have been reached to strengthen the network's structure, based on the decisions taken at the General Assembly in September 2022 in Wroclaw (Poland). In addition to the usual organisation of the network (members, coordination committee, scientific committee and operational team), a co-coordination committee (shared between 2 members, Drazen Simlesa and Ruby van der Wekken) and a 'Care' commission with a particular focus on relational aspects have been set up. The communications team has been strengthened with the involvement of our Greek members and a re-conceptualisation of our online platforms, for better integration between them. We have continued to work with Dunia, a partner of FPH and our 'technological' member for the promotion of FLOSS (free-libre open source) tools, and with the Elabore / Lokavaluto IT cooperative (from the Complementary Local Currencies movement).

The Shared Governance Circle has started work, and we have stepped up all the leadership and inter-cooperation activities between network members, with collective territorial and sectoral cooperation projects. We have also added a 4th dimension to the strategy, based around a shared identity, vision and objective for a post-capitalist society, and therefore a new charter of fundamental principles and all the consequent modes of action: the ability to re-imagine, story-telling, a focus on care (with an eco-feminist approach) and inter-generational (to work much more with the younger generations).

Two new members have joined: UCOOP (Réseau de Cooperative des Etudiants, France) and FEKETE SEREG (Youth-led network, Hungary).

2.2 Intercooperation and projects

One of the areas we wanted to explore further was the possibility of fostering collective action between and with network members, particularly through European projects or support for regional and translocal initiatives. thematic webinars and collaborations with academic institutions.

Several online meetings and webinars on different themes were organised thanks to Erasmus projects and working groups, on various topics (youth, cooperative platforms, territorial cooperation, solidarity tourism, feminist economy, advocacy for SSE in Europe, etc.), thus strengthening links between members and other SSE initiatives. The Scientific Council promoted a series of webinars on ecofeminism.

This has been accompanied by an increase in relations with academic institutions, both through RIUESS (the inter-university network for SSE) and directly with certain universities and joint projects, where we are associate partners, such as the EPOG+ Masters and PhD programme (led by Paris-Sorbonne and with universities involved in 6 countries) and ERUA (led by Paris8 and with 8 countries involved). New member UCOOP - the network of student cooperatives - has added an extra dimension of direct interaction with students and researchers.

The network has also worked with new partners to develop larger-scale European projects, in particular the DEAR project selected by the European Commission entitled "YOU(th) CARE for CHANGE: Engaging new generations on innovative, joint and multidimensional actions addressing the Global Challenges". Over the next 3 years, this project will enable us to work with and support a number of youth initiatives and businesses to promote SSE and fair local development with an intersectional and feminist approach.

See the attached list of projects activated over the last two years.

3. Advocacy and perspectives

In previous years, we have worked on our convergence strategy with other movements, promoting the World Social Forum on Transformative Economies and participating in various coalitions and campaigns, including Transformative Cities, with TNI (Trans National Institute) and Friends of the Earth.

RIPESS Europe joined the *Communities for Future* platform/campaign on community climate initiatives promoted by the ECOLISE network. The collaboration aimed to develop advocacy documents on thematic policies and the "Manifesto for Collective Action" ahead of the 2024 European elections in order to promote a strong European Green Deal aligned with solidarity economy values. In addition, in 2023 RIPESS Europe became a member of ECOLISE.

The network's advocacy efforts focus on promoting and supporting the social solidarity economy (SSE) to the European institutions at different levels. Networking community initiatives is certainly one way in which SSE - as a vector for change and real transition - can play an important role. This is why we believe that, in the perspective of an even more neoliberal Europe oriented towards policies far removed from our values and practices (from militarisation and the war economy to the indefectibility of ecological transition, from Fortress Europe to migrants and security themes that limit rights and freedoms), it is important to join forces and make our voices heard, and the Manifesto for Collective Action can help us to come together.

3.1 Follow-up Actions

Four main actions were proposed to implement the strategy over the next few years:

- Strengthen advocacy for European SSE policies through closer collaboration with allied networks and joint development of positions, involving Social Economy Europe, ECOLISE, FTAO/WFTO Europe, REVES, URGENCI, NYELENI and Via Campesina, the GSEF (Global Social Economy Forum), ECG (Economy for the Common Good), GEN Europe (Global Ecovillages Network), Local Futures, Transition Network, Remix the Commons and Transiscope.org - among others....
- Campaigning for the follow-up to the 2024 European elections by working on the "Time for Collective Action" campaign with ECOLISE, focusing on local initiatives, citizen engagement on energy and climate, finance, mobility and the commons.

- Supporting members in their work on local policies, exchanging practice and research, translating and adapting existing guides, and drawing on the network's expertise.

- Launch a special SSE campaign during a specific period of the year, in coordination with the Communities for Future platform and Sustainable Communities Week, which could evolve into an SSE awareness-raising initiative. This will involve online events to showcase what RIPPSS Europe members are doing on the ground.

APPENDIX

EUROPEAN PROJECTS 2022-2023

HATI-SOS

The project focuses on supporting SSE in the development of alternative educational approaches in four Central and Eastern European countries (Hungary, Poland, Slovakia, Czech Republic), by strengthening cooperation and networking between SSE trainers and activists. In addition to training for educators and activists, the activity focused on developing soft skills and competencies in facilitation, governance and relationship building to strengthen civil society organisations. A cookbook on soft skills and a handbook for organisers in 5 languages will be published in 2024.

https://www.socioeco.org/bdf_fiche-biblio-32_en.html

DEVISUS

For a number of years now, the issue of social impact/utility assessment has been at the forefront of the social economy. Seven organisations, most of them members of RIPESS Europe (the European network for the solidarity economy), wanted to work together to build a shared vision by pooling their experience and lessons learned on the subject. This is how the DEVISUS project (Développement d'un Ecosystème de Valorisation de l'Impact Social et de l'Utilité Sociale) came into being, funded under the ERASMUS + programme. Through a series of exchanges of practices, knowledge, experience, skills and resources, the aim of the project was to: Improve the skills of coaches, teachers and trainers working in the SSE field; build a shared culture between partners, and then develop benchmarks and guidelines that can be disseminated throughout Europe.

<https://ripess.eu/en/devisus-project/>

YOU'CONOMY

This project has set up training activities to promote ethical and solidarity-based finance - particularly in the European Mediterranean region - by stressing the importance of keeping our savings in entities that invest in social projects rather than in armaments or the speculative economy. On the other hand, this project was created by and for young people, as it was born out of a participatory process following an activity carried out at the World Social Forum of Transformative Economies with various young people from around the world who saw the need to focus on what we do with our money as one of the tools for social transformation.

<https://ripess.eu/en/activities/projects/ethical-finance/>

YITEG

The YITEG (Youth Impacting Transformative Economies through Game-design) project aims to launch a participatory and empowering process geared towards learning by doing, in which groups of young people already active in SSE map the practices of Transformative Economies (TEs) and co-design educational tools, resulting in a game on TEs and a handbook. All these activities will be accompanied by training sessions and awareness campaigns to involve other young people who have not yet approached the world of SSE. This process enables young people to acquire skills, build community links at local and European level and become involved - as agents of change - in promoting the shared values and practices of transformative economies.

<https://sseds4youth.org/yitegproject/>.

COOPTERR

This is a European Erasmus+ project that brings together 6 partners from different countries. The project aims to highlight all the key skills inherent in the development of territorial cooperation at the cultural, knowledge, economic and social levels. The aim was to train and help professionals and volunteers from these organisations to implement more sustainable territorial cooperation.

<https://ripess.eu/en/activities/projects/territorial-cooperation/>

MEETINGS AND EVENTS 2023

18 January, UCOOP meeting (inter-university network of student cooperatives), Paris
19-21 January, Coordination Committee - Strategy, Paris
24 January, EPOG+ Master seminar, Univ. Paris Cité
6-7 February, DEVISUS meeting in Namour
9-10 February, COOPTERR transnational meeting in Paris
23 February, Future opportunities and challenges for SSE following the ILO 2022 action plan, Webinar
14-15 March, Training on advocacy campaigns - ECOLISE, Brussels
20-21 March, OECD meeting Shaping our future with the social and solidarity economy, Paris
22-24 March, YITEG transnational meeting, Barcelona
24-25 March, Transiscope.org meeting, Paris
1-5 May, GSEF World Social Economy Forum 2023, Dakar
24-26 May, RIUESS Conference, Avignon
27-28 May, SSE Festival, Slovakia
9-10 May, Transiscathon, Strasbourg
10-11 May, SSE Tunisia meeting, Tunis
10-11 May, Solidalia festival SSE Italy, Parma
13-14 May, DEVISUS final meeting, Brussels
15-18 May, Fundaction Assembly, Cluny
28-29 June, Urgenci - Salsifi advocacy agroecology meeting, Brussels
12-16 July, GEN-Europe gathering of ecovillages, Germany
19-21 September, RIPESS Europe General Assembly, Villarceaux
23 September, European Day of Sustainable Communities, all over Europe
25 September, US Coop federation meeting, online
29 September - 1 October, Planet Local Summit, Bristol
13-15 October, Rethinkable Festival, Gorizia-Nova Goriza
7 November, ECOLISE advocacy meeting, online
13-14 November, European Conference on the Social Economy, San Sebastian
23 November, KONFERENZ OF SOCIAL ECONOMY, Vienna
10-12 December, ERUA university meeting, Las Palmas

LIST OF PREVIOUS PROJECTS

List of previous projects					
<i>Please provide a list of your previous projects for the last 4 years.</i>					
Participant	Project Reference No and Title, Funding programme	Period(start and end date)	Role(COO, BEN, AE, OTHER)	Amount (EUR)	Website (if any)
Commons Network	EU Code of Conduct For data sharing in the Social Economy DG Grow - Tender	Jan -dec 2024	BEN	78.000	https://www.commonsnetwork.org/project/code-of-conduct-for-the-social-economy/
Commons Network	77350163 Digital Infrastructure for Community Economy City of Amsterdam	December 2024 – June 2025	COO	35.000	--
Commons Network	EDIC for Digital Commons – Civil Society Organisation from the Netherlands supporting the setup process of this multi-country organisation between Member States	November 2023 – ongoing	OTHER	10.000	https://www.diplomatie.gouv.fr/IMG/pdf/report_of_the_european_working_team_on_digital_commons_digital_assembly_june_2022_update_july_2022_clean_8ad917.pdf
Commons Network	Digital Commons Transition Collaboratory Ministry of Internal Affairs & Kingdom Relations, Digital Society	November 2023 – December 2024	COO	94.000	https://www.commonsnetwork.org/project/digital-commons-unpacked/
Commons Network	MeentCoop-Incubator for the	2023-2024	COO	70.000	https://meent.coop

	Community Economy				
Commons Network	European Municipalist Network- OSIFE	2022-2023	BEN	22.0000	https://municipalisteurope.org/
Commons Network	Fearless Cities/ Democratisation of Economy/ Municipality of Amsterdam	2020-2022	BEN	120.000	https://www.commonsnetwork.org/project/fearless-cities/

LIST OF PREVIOUS PROJECTS

List of previous projects					
<i>Please provide a list of your previous projects for the last 4 years.</i>					
Participant	Project Reference No and Title, Funding programme	Period (start and end date)	Role (COO, BEN, AE, OTHER)	Amount (EUR)	Website (if any)
Platform Cooperatives Germany eG	<p>Nachhaltig Wirken</p> <p>European Social Fund + & German Federal Ministry for Economic Affairs and Climate Action.</p> <p>Project: Coops Digital Plus</p>	09.2024-08.2027	BEN	983.000 EUR	<p>https://plattformcoop.de/</p> <p>https://www.bmwk.de/Redaktion/DE/Dossier/foerderprogramm-gemeinwohlorientierte-unternehmen.html</p>
Platform Cooperatives Germany eG	<p>REACT with impact</p> <p>Next Generation EU & German Federal Ministry for Economic Affairs and Climate Action.</p> <p>Project: Coops Digital Plus</p>	08.2023-12.2023	BEN	230.000 EUR	<p>https://plattformcoop.de/</p> <p>https://www.bmwk.de/Redaktion/DE/Dossier/foerderprogramm-react-with-impact.html</p>

Institute for Political Ecology (IPE) participated/participates in following projects relevant for this application:

H2020, 2018-2023. ID 785171, MPOWER, Municipal Action, Public Engagement and Routes Towards Energy Transition, www.municipalpower.org

CROCHET –2018-2020, Social Innovations exchange, SOCIAL INNOVATIONS EXCHANGE, 2018-2020 – Swiss Croatian Cooperation Programme

Just Transition in Car Industry, 2020-2023, European Climate Initiative, <https://www.euki.de/en/euki-projects/car-industry-transition/>

Horizon Europe, 2023-2026, GreenPaths: European Knowledge Hub On Just Transition Pathways, <https://greenpaths.info/>

PostGrowth Future(s), 2023, Green European Foundation, <https://gef.eu/project/post-growth-futures/>

Horizon Europe, 2022 – 2025, ToBe - Towards a sustainable wellbeing economy: integrated policies and transformative indicators, <https://toberesearch.eu/>

Erasmus, 2023 – 2025 “DigiGreen Post” - Towards a more digital and greener Postal Era, <https://digigreenpost.eu/>

Erasmus + 2024- 2026 - Wellbeing for All: Building Climate Resilient Cities Together

LIST OF PREVIOUS PROJECTS

List of previous projects					
<i>Please provide a list of your previous projects for the last 4 years.</i>					
Participant	Project Reference No and Title, Funding programme	Period (start and end date)	Role (COO, BEN, AE, OTHER)	Amount (EUR)	Website (if any)
DisCO.coop	Funder: One Project (US based) Core Capabilities Grant (1 year award)	2023	BEN	236.000EUR	disco.coop
DisCO.coop	Funder: One Project (US based) Core Capabilities Grant (2 year award total)	2024-2025	BEN	283.000 EUR	disco.coop

LIST OF PREVIOUS PROJECTS

List of previous projects					
<i>Please provide a list of your previous projects for the last 4 years.</i>					
Participant	Project Reference No and Title, Funding programme	Period (start and end date)	Role (COO, BEN, AE, OTHER)	Amount (EUR)	Website (if any)
RIPESS Europe asbl	YOU’CARE - YOU(th) CARE for CHANGE: Engaging new generations on innovative, joint and multidimensional actions addressing the Global Challenges The Project promotes the setting up of eight Global Care Agendas, where young people will highlight priorities and strategies to cope with the multiple crises that affect their territories, the global community and the whole planet. NDICI CSO/2023/173998-2/11 DEAR programme	12/2023 - 04/2026	BEN	4 MIL €	https://www.youth-care.eu https://community.youth-care.eu
RIPESS Europe asbl	COOPTERR Training in territorial cooperation practices through culture and the solidarity economy 2020-KA204-BC80E05A Erasmus+	09/2020 - 04/2023	BEN	189.118 €	https://ripess.eu/en/coopterr/
RIPESS Europe asbl	HATI-SOS: Hard Times Soft Skills 2021-1-SK01-KA220-ADU-000030019 Erasmus+	09/2021- 10/2024	BEN	156.000 €	https://ripess.eu/en/hati-sos-2/

RIPESS Europe asbl	YITEG Youth Impacting Transformative Economies through Game-design 2022-2-ES02-KA220- YOU-000101046 Erasmus+	02/2023 - 02/2025	BEN	288.490 €	https:// sseds4youth.org
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Other Annexes

This is the Other Annexes including the following:

1) Annex 5 – Eligibility Checklist

2) Associate Partners and Letters of Intent

Call for proposals

SMP-COSME-2024-SEE: Social economy enterprises: capacity building and business opportunities for social circular enterprises.

Topic 1 (SMP-COSME-2024-SEE-01)

Stepping up organisational and entrepreneurial capacity of SMEs in social economy.

Annex 5 to Part B

Eligibility Checklist

Form on compliance with the specific criteria for eligible consortia as outlined in section 6 of the Call for proposals¹⁾

To be completed for all the organisations participating as applicants in the Consortium.

Proposal ID & Acronym: SEP-211112568 - S4S.

Applicant ²⁾ – list ALL the Consortium applicants’ short names	Country	Country Group (indicate if part of group 1, 2, 3 or 4)	Social economy enabling organisation (intermediary) <i>Insert YES or NO</i>	Training provider, VET, business school or business support organisation <i>Insert YES or NO</i>	‘social economy enabling organisations’ active at EU level <i>Insert YES or NO</i>
1. CN	NL	1	YES		
2. PCG	DE	1	YES	YES	

3. Z98	ES	2	YES		
4. IPE	HR	3	YES		
5. DCO	ES	2	YES		YES
6. RPS	LU	1	YES		YES
<i>Add rows if necessary</i>					

1.1 Minimum geographical coverage: minimum 6 legal entities (see definition Section 6 of the Call) from at least 3 different eligible countries. At least one social economy ‘enabling organisation’ (intermediary) per participating country involved in the consortium being operational at national, regional or local level:

1. **The Netherlands:** Commons Network, SE enabling organisation
2. **Germany:** Platform Cooperatives Germany, SE enabling organisation and training provider
3. **Spain:** Zemos98 Cooperative, SE enabling organisation
 - + DisCO cooperative, SE enabling organisation at international level
4. **Croatia:** Institute for Political Ecology, SE enabling organisation
 - + internationally: RIPESS Europe, European network for Social and Solidarity Economy, headquartered in Luxembourg.

1.2 Applicants from at least 3 of the groups of countries defined in Section 6 of the Call:

Applicants from countries of **Group 1** (Austria, Belgium, Denmark, France, Finland, Germany, Ireland, Luxembourg, Netherlands, Sweden):

Commons Network, The Netherlands + Germany: Platform Cooperatives Germany + RIPESS Europe, Luxembourg.

Applicants from countries of **Group 2** (Cyprus, Greece, Italy, Malta, Portugal, Spain): Name + country

Zemos98, Spain + DisCO cooperative, Spain

Applicants from countries of **Group 3** (Bulgaria, Croatia, Czech Republic, Estonia, Hungary, Latvia, Lithuania, Poland, Romania, Slovakia, Slovenia):

Institute for Political Ecology, Croatia.

1.3 minimum one and maximum two 'social economy enabling organisations' active at EU level:

Name of the 'social economy enabling organisations' active at EU level: **RIPESS Europe**, European network for Social and Solidarity Economy, **DisCO** cooperative, SE enabling organisation at international level.

¹ As outlined in section 6 of the Call for proposals (subsection 'Consortium composition'), proposals must be submitted by a consortium of applicants (beneficiaries; not affiliated entities) which complies with the following conditions:

- at least **six independent entities** from at least **three different eligible countries**.
- from at least 3 of the following groups of countries: Group 1 (Austria, Belgium, Denmark, France, Finland, Germany, Ireland, Luxembourg, Netherlands, Sweden); Group 2 (Cyprus, Greece, Italy, Malta, Portugal, Spain) ,Group 3 (Bulgaria, Croatia, Czech Republic, Estonia, Hungary, Latvia, Lithuania, Poland, Romania, Slovakia, Slovenia); Group 4 (EEA countries and countries associated to the Single Market Programme, [list of participating countries](#))
- At least **one social economy 'enabling organisation' per participating country** involved in the consortium;
- **At least one and a maximum two 'social economy enabling organisations' active at EU level;**
- At least **one training provider, VET, business school or business support organisation** with experience in capacity building, training, coaching and advisory of businesses and management in the social economy.

The country of registration of participating support organisations at EU level do not count for the purpose of fulfilling the eligibility requirement related to social economy 'enabling organisation' per participating country.

² Please insert the short name of each organisation participating as applicant in the form and order as listed in Part A of the Application Form.

Associate Partners - Lols

Systems for Solidarity (S4S) will mobilise its extensive networks to support the project and make it a successful endeavour to continue after the funded period. At the moment of proposal submission the following Associate Partners have been confirmed as can be seen in the attached Letters of Intent.

Organisation	Department	Country
STICHTING HOGESCHOOL VAN AMSTERDAM	Centre of Expertise Creative Innovation	NL
Social-Digital Innovation gUG		DE
CITY OF AMSTERDAM	Economic Affairs	NL
UNIVERSITEIT VAN AMSTERDAM	N-Ext Law implemented by UvA @ Transnational Private Law	NL
RIES - Rete Italiana per l'Economia Solidale		IT
ETDT - Amoved		ES
Cooperativa de Trabajo Suty Ltda.		ES
Communecter		FR
Bonfire		IT
Global Ecovillages Network Europe		EU
MeentCoop		NL

Letter of Intent

Call for proposals SMP-COSME-2024-SEE-01 Stepping up organisational and entrepreneurial capacity of SMEs in social economy

To whom it may concern,

I am writing in support of the **Systems for Solidarity** project to be submitted to the call for proposals SMP-COSME-2024-SEE-01.

Social economy entities face critical challenges hindering their scalability, impact and competitiveness in the current economy.

The Systems for Solidarity (S4S) project responds to these challenges by advancing modular, scalable, and replicable solutions that strengthen SE actors' ecological, economic, and digital competitiveness. By emphasising community governance, shared resources, and value-aligned technologies, the project addresses immediate operational hurdles but also lays the groundwork for long-term structural change. transnational collaboration.

The overarching goal of the project is aligned with our strategy and goals. At the research group of Civic Interaction Design at the Amsterdam University of Applied Sciences we explore the future of civil society in a networked society. Our research line 'design for collective action' investigates how civic initiatives can play a role in the (economic) organization of society from a perspective of collective values. We do this always in close collaboration with private, public and civic partners.

With this letter we manifest our intent to act as Associate Partner to the consortium. In this role the Amsterdam University of Applied Sciences will:

- support the consortium in connections, space and people ...
- support the consortium in sharing our research.
- contribute to the development of the work by providing expertise.
- contribute to the harmonisation and adoption of the solutions and methodologies developed by the project.
- Connect the consortium with relevant educational programmes for the development of prototypes by students, as well as to inform curriculum development to educate future professionals in this field
- contribute to the project dissemination in our network

We sincerely hope for the full success of your project.

Name: Martijn de Waal

MARTIN WAPLE

Position: Professor Research Group Civic Interaction Design, Academic Director
Centre of Expertise Creative Innovation



**City of
Amsterdam**

Office address
Amstel 1
1011 PN Amsterdam
The Netherlands

Postbox 202
1000 AE Amsterdam
The Netherlands
amsterdam.nl

Return to: PO Box 202, 1000 AE Amsterdam, The Netherlands

To:
European Commission

Date 9 December 2024
Our reference 2024/12/09 –Letter of Support Systems for Solidarity
Your reference -
Dealt with by Egon van Wees, Economic Affairs, +31 6 20458314, egon.van.wees@amsterdam.nl
Copy to -
Attachment -
Subject **Letter of Support Systems for Solidarity project** for call for proposals SMP-COSME-2024-SEE-01 Stepping up organisational and entrepreneurial capacity of SMEs in social economy

To whom it may concern,

I am writing in support of the **Systems for Solidarity** project to be submitted to the call for proposals SMP-COSME-2024-SEE-01.

Social economy entities face critical challenges hindering their scalability, impact and competitiveness in the current economy.

The Systems for Solidarity (S4S) project responds to these challenges by advancing modular, scalable, and replicable solutions that strengthen SE actors' ecological, economic, and digital competitiveness. By emphasising community governance, shared resources, and value-aligned technologies, the project addresses immediate operational hurdles but also lays the groundwork for long-term structural change and transnational collaboration.

The overarching goal of the project is aligned with our strategy and goals as a local government, and with this letter we manifest our intent to act as Associate Partner to the consortium.

In this role the City of Amsterdam will:

- Support the consortium in connections and networking opportunities;
- Support the consortium in sharing our research
- Contribute to the development of the work by providing expertise;
- Contribute to the harmonisation and adoption of the solutions and methodologies developed by the project;
- Contribute to the project dissemination among local and international social economy stakeholders, business support organizations and other stakeholders such as local and regional governments in our Impact Ecosystems Network, a public peer-learning network that kickstarts global and regional projects to strengthen impact ecosystems.

We sincerely hope for the full success of the project.

Sincerely,



Egon van Wees

Team Lead Entrepreneurship and Ecosystems

Economic Affairs, City of Amsterdam

Letter of Intent

Call for proposals SMP-COSME-2024-SEE-01 Stepping up organisational and entrepreneurial capacity of SMEs in social economy

To whom it may concern,

I am writing in support of the **Systems for Solidarity** project to be submitted to the call for proposals SMP-COSME-2024-SEE-01.

Social economy entities face critical challenges hindering their scalability, impact and competitiveness in the current economy.

The Systems for Solidarity (S4S) project responds to these challenges by advancing modular, scalable, and replicable solutions that strengthen SE actors' ecological, economic, and digital competitiveness. By emphasising community governance, shared resources, and value-aligned technologies, the project addresses immediate operational hurdles but also lays the groundwork for long-term structural change. transnational collaboration.

The overarching goal of the project is aligned with our strategy and goals, and with this letter we manifest our intent to act as Associate Partner to the consortium. In this role N-EXTLAW will:

- To support the consortium in connections, space and people ...
- To support the consortium in sharing our research.
- Contribute to the development of the work by providing expertise.
- Contribute to the harmonisation and adoption of the solutions and methodologies developed by the project.
- Contribute to the project dissemination among N-EXTLAW and other stakeholders.

We sincerely hope for the full success of your project.



Name: Marija Bartl

Position: Professor of Transnational Private Law, University of Amsterdam; Principal Investigator N-EXTLAW Project, no.



**RETE
ITALIANA
ECONOMIA
SOLIDALE**

Letter of Intent

Call for proposals SMP-COSME-2024-SEE-01 Stepping up organisational and entrepreneurial capacity of SMEs in social economy

To whom it may concern,

I am writing in support of the **Systems for Solidarity** project to be submitted to the call for proposals SMP-COSME-2024-SEE-01.

Social Solidarity Economy entities face critical challenges hindering their scalability, impact and competitiveness in the current economy. The Systems for Solidarity (S4S) project responds to these challenges by advancing modular, scalable, and replicable solutions that strengthen SE actors' ecological, economic, and digital competitiveness. By emphasising community governance, shared resources, and value-aligned technologies, the project addresses immediate operational hurdles but also lays the groundwork for long-term structural change and transnational collaboration.

The overarching goal of the project is aligned with our strategy and goals, and with this letter we manifest our intent to act as Associate Partner to the consortium. In this role RIES – Rete Italiana Economia Solidale (Italian Network for Solidarity Economy) will:

- Support the consortium in mapping connections, places and stakeholders in Italy
- Support the consortium in sharing our research, technologies and platforms
- Contribute to the development of the work by providing expertise on Solidarity Economy organisations and enterprises
- Contribute to the organisation of the Pilot lab in Italy
- Promote the adoption of the solutions and methodologies developed by the project and their interoperability
- Help with the project dissemination among Italian Solidarity economy organisations and other stakeholders.

We sincerely hope for the full success of your project.

Name: Jason Nardi

Position: President

Date: 06/12/2024

Signature:

Letter of Intent

Call for proposals SMP-COSME-2024-SEE-01 Stepping up organisational and entrepreneurial capacity of SMEs in social economy

To whom it may concern,

I am writing in support of the **Systems for Solidarity** project to be submitted to the call for proposals SMP-COSME-2024-SEE-01.

Social economy entities face critical challenges hindering their scalability, impact and competitiveness in the current economy.

The Systems for Solidarity (S4S) project responds to these challenges by advancing modular, scalable, and replicable solutions that strengthen SE actors' ecological, economic, and digital competitiveness. By emphasising community governance, shared resources, and value-aligned technologies, the project addresses immediate operational hurdles but also lays the groundwork for long-term structural change. transnational collaboration.

The overarching goal of the project is aligned with our strategy and goals, and with this letter we manifest our intent to act as Associate Partner to the consortium. In this role:

- To support the consortium in connections, space and people in Spain.
- To support the consortium with our methodologies and tools around digital commons.
- Contribute to the development of the work by providing technological expertise.
- Contribute to the harmonisation and adoption of the technological solutions and methodologies developed by the project.
- Contribute to the project dissemination among other stakeholders.

We sincerely hope for the full success of your project.

Name: Arsenio Ruiz Vega

Position: President, Asociación ETDT



Letter of Intent

Call for proposals SMP-COSME-2024-SEE-01 Stepping up organisational and entrepreneurial capacity of SMEs in social economy

To whom it may concern,

I am writing in support of the **Systems for Solidarity** project to be submitted to the call for proposals SMP-COSME-2024-SEE-01.

Social economy entities face critical challenges hindering their scalability, impact and competitiveness in the current economy.

The Systems for Solidarity (S4S) project responds to these challenges by advancing modular, scalable, and replicable solutions that strengthen SE actors' ecological, economic, and digital competitiveness. By emphasising community governance, shared resources, and value-aligned technologies, the project addresses immediate operational hurdles but also lays the groundwork for long-term structural change. transnational collaboration.

The overarching goal of the project is aligned with our strategy and goals, and with this letter we manifest our intent to act as Associate Partner to the consortium. In this role ... will:

- To support the consortium in connections and people.
- To support the consortium in sharing stories through our media network.
- Contribute to the development of the work by providing expertise.
- Contribute to the harmonisation and adoption of the solutions and methodologies developed by the project.
- Contribute to the project dissemination among our network.

We sincerely hope for the full success of your project.



Name: Nicolás Reynolds

Position: President of Cooperativa de Trabajo Suty Ltda.

Subject: Letter of Intent to Act as an Associated Partner in the Systems for Solidarity (S4S) Project / Call for Proposals: SMP-COSME-2024-SEE-01 Stepping up organisational and entrepreneurial capacity of SMEs in social economy

To Whom It May Concern,

The S4S initiative addresses critical challenges facing Social Economy (SE) actors, including fragmented networks, limited access to tailored tools, and underutilized value-aligned technologies. By focusing on stakeholder engagement, capacity building, and the development of commons-based infrastructures, S4S will empower SE actors to thrive within Europe's green and digital transitions. SDI is excited to contribute its expertise to this transformative project and help ensure its success.

As a Germany-based social enterprise with a global network of experts, SDI specializes in fostering sustainable, impact-driven solutions that are owned and governed by the communities they serve. With extensive experience in stakeholder engagement, ecosystem development, and co-creation methodologies, SDI is well-positioned to support the S4S project in achieving its objectives. Our organization has successfully collaborated with international bodies such as the European Union, ITU, and GIZ, bringing a track record of driving inclusive innovation and sustainable digital practices.

SDI's Contributions to the S4S Project:

1. **Capacity-Building Initiatives / Pilot Programs:** SDI will contribute to the design and delivery of training workshops and webinars, employing proven user-centered innovation frameworks that reflect the unique needs of Social Economy actors.
2. **Tool and Pattern Validation:** SDI will validate the replicability of tools and patterns created within the S4S project by offering external feedback informed by our work across diverse global contexts.
3. **Communication and Dissemination:** SDI will actively contribute to the project's communication and dissemination efforts, ensuring that its outputs—including tools, patterns, and methodologies—are accessible to a broad audience. By leveraging SDI's expertise in storytelling, digital platforms, and international networks, we aim to amplify the project's reach and impact across diverse stakeholder groups and regions, and support the S4S project's policy advocacy.

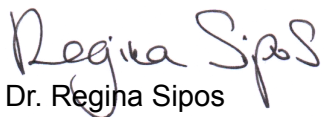
Our Role as an Associated Partner:

As an Associated Partner, SDI will actively contribute to the project without being a consortium member. Instead, we will offer our expertise, resources, and networks to ensure the success and scalability of the S4S project. Our participation will be formalized through

collaboration on specific activities, knowledge-sharing, and dissemination efforts to maximize the project's impact.

SDI is honored to collaborate on this transformative initiative, and we are committed to supporting the S4S project in achieving its ambitious objectives. Please do not hesitate to contact us should you require any further information or clarification regarding this letter of intent.

Sincerely,

A handwritten signature in black ink that reads "Regina Sipos".

Dr. Regina Sipos

Director

Social-Digital Innovation gUG (SDI)

regina@sdinnovation.org



Letter of Intent

Call for proposals SMP-COSME-2024-SEE-01 Stepping up organisational and entrepreneurial capacity of SMEs in social economy

To whom it may concern,

I am writing in support of the **Systems for Solidarity** project to be submitted to the call for proposals SMP-COSME-2024-SEE-01.

Social Solidarity Economy entities face critical challenges hindering their scalability, impact and competitiveness in the current economy. The Systems for Solidarity (S4S) project responds to these challenges by advancing modular, scalable, and replicable solutions that strengthen SE actors' ecological, economic, and digital competitiveness. By emphasising community governance, shared resources, and value-aligned technologies, the project addresses immediate operational hurdles but also lays the groundwork for long-term structural change. transnational collaboration.

The overarching goal of the project is aligned with our strategy and goals, and with this letter we manifest our intent to act as Associate Partner to the consortium. In this role **OPEN ATLAS** will:

- Support the consortium in connections, space and people
- Support the consortium in sharing our research, technologies and platforms
- Contribute to the development of the work by providing expertise

- Contribute to the adoption of the solutions and methodologies developed by the project and their interoperability
- Contribute to the project dissemination among and other stakeholders.

We sincerely hope for the full success of your project.

Name: TIBOR KATELBACH

Position: DIRECTOR

Date: 10/12/2024



Association OPEN ATLAS
☎ 0693 91 85 32

Association OPEN ATLAS
56 rue Andy - 97422 LA SALINE
contact@communecter.org
SIREN : 513 381 830 RCS Saint-Denis APE : 9499Ze



Letter of Intent

Call for proposals SMP-COSME-2024-SEE-01 Stepping up organisational and entrepreneurial capacity of SMEs in social economy

To whom it may concern,

In my capacity as a legal representative of the Global Ecovillage Network of Europe (GEN Europe), I am writing in support of the **Systems for Solidarity (S4S)** project to be submitted to the call for proposals SMP-COSME-2024-SEE-01. The overarching goal of the project is aligned with GEN Europe's strategy and goals, and with this letter we manifest our intent to act as Associate Partners to the consortium. In this role, GEN Europe's tasks will be:

To support the consortium in finding ecovillages that will host the camps in the pilot programme. The proposed hosts are Ecovillage Bergen (The Netherlands), Sieben Linden (Germany), Los Portales (Spain), Recycled Estate (Croatia).

To support the consortium in finding ecovillages that could possibly host more camps related with other pilots that may be added in a later phase.

Contribute to the organization of the camps by providing expertise on sustainability and minimising their environmental impact.

Contribute to the harmonisation and adoption of the digital infrastructures developed by the project.

Contribute to the project dissemination among our members and other stakeholders.

We sincerely hope for the full success of your project.

Bad Belzig, 06.12.2024

Name: Manja Vrenko

Position: General coordinator



Letter of Intent

Call for proposals SMP-COSME-2024-SEE-01 Stepping up organisational and entrepreneurial capacity of SMEs in social economy

To whom it may concern,

I am writing in support of the **Systems for Solidarity** project to be submitted to the call for proposals SMP-COSME-2024-SEE-01.

MeentCoop is an association with members from the local social solidarity economy in Amsterdam. MeentCoop builds and supports the community economy, by sharing knowledge, training, and network. MeentCoop also works with the Amsterdam municipality, in order to develop institutions that support the community economy.

The community economy in Amsterdam faces critical challenges hindering its scalability, impact and competitiveness in the current economy.

The Systems for Solidarity (S4S) project responds to these challenges by advancing modular, scalable, and replicable solutions that strengthen SE actors' ecological, economic, and digital competitiveness. By emphasising community governance, shared resources, and value-aligned technologies, the project addresses immediate operational hurdles but also lays the groundwork for long-term structural change. transnational collaboration.

The overarching goal of the project is aligned with our strategy and goals and the needs of our members and the community economy in Amsterdam. With this letter we manifest our intent to act as Associate Partner to the consortium. In this role MeentCoop will:

- support the consortium in connections, space and people
- support the consortium in sharing our expertise and research
- contribute to the development of the work by providing expertise and trainings
- contribute to the harmonisation and adoption of the solutions and methodologies developed by the project
- contribute to the dissemination of the result among our members and other stakeholders.

We sincerely hope for the full success of your project.



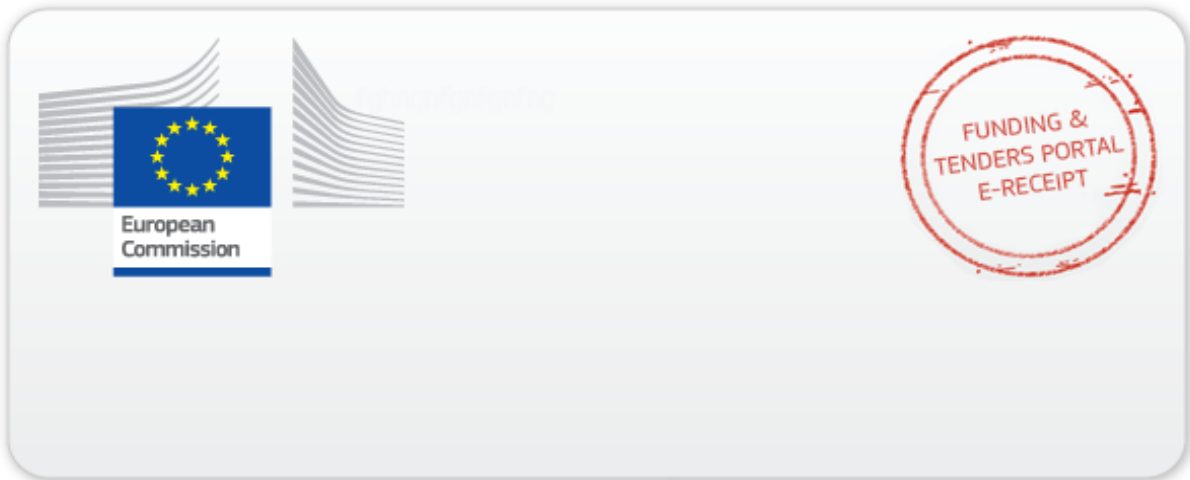
Name: Thomas de Groot

Position: Secretary of the Board.

<https://meent.coop/>

Date: 8 December 2024

A handwritten signature in black ink, appearing to be "T. de Groot", written over a long horizontal line that spans across the page.



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